

Neither political bloc able to win Italy

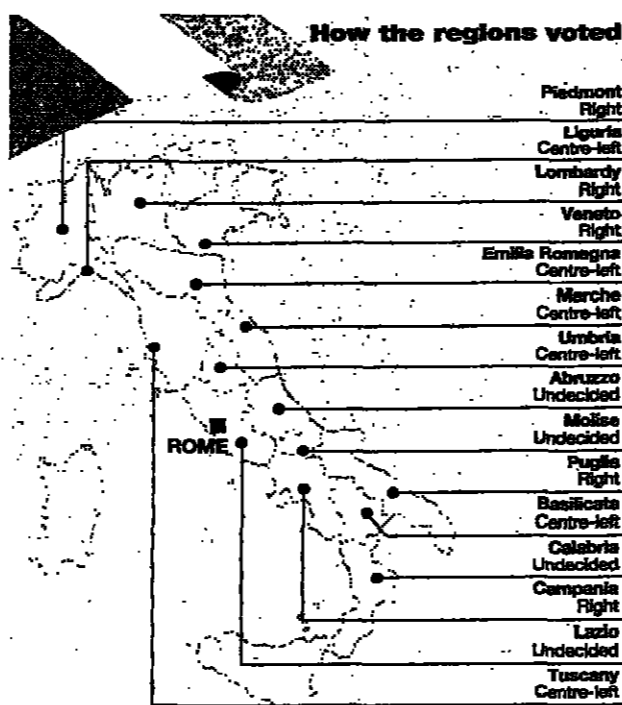
The two broad alliances shared votes in regional elections, writes Robert Graham

The two broad alliances now dominating Italian politics emerged from regional and local elections on Sunday with an almost equal share of the vote.

The rightwing coalition, headed by Mr Silvio Berlusconi, the former prime minister, was slightly ahead with just less than 43 per cent. This compared with more than 41 per cent for the centre-left alliance, controlled by the former communist Party of the Democratic Left (PDS).

More than 90 per cent of Italy's 47m electorate were involved in the poll and it was treated by all the main parties as a trial run for a general election which now looks most likely to be held in the autumn. If the results were projected into a general election on the basis of the present alliances, then the country would be roughly divided between the centre-left and the right - with neither enjoying a clear majority in parliament.

The balance would be held by two maverick political groupings: the populist Northern League of Mr Umberto Bossi, and Reconstituted Communism (RC), formed from the hard left of the old Italian Communist party. The League managed to retain 7 per cent of the national vote and more



Source: Computer projections based on incomplete returns

alliance with the RC. The same stance has been taken by the small but influential left wing of the Popular Party (PPI) which is the most centrist element of the centre-left alliance.

This said, these objections were quietly ignored on Sunday as the parties fell behind a single candidate in at least two regions.

In contrast, the rightwing

coalition - consisting of Mr Berlusconi's Forza Italia, the rightist National Alliance of Mr Gianfranco Fini and the small Christian Democratic Centre (CCD) - looks far more compact.

Mr Berlusconi has also had the satisfaction of seeing his Forza Italia movement retain its distance in terms of votes from Mr Fini's National Alliance. If National Alliance had increased its share of the vote to 20 per cent, rivaling the 23 per cent of Forza Italia, this would have made Mr Fini a much more immediate challenger for the supremacy of the coalition. Instead, his party hovers around 18 per cent and he remains the junior partner.

But any satisfaction Mr Berlusconi might have had in his coalition gaining the most votes was more than offset by the result being considerably less than he both wanted and predicted. He had hoped these elections would prove a form of plebiscite, endorsing a quick return to the prime minister's office from which he was forced to resign after the no-confidence vote.

He had also expected a far bigger flux of votes accompanying the defection to his ranks of Mr Rocco Buttiglione, the leader of the PPI. Instead the core of the old Christian

EUROPEAN NEWS DIGEST

War crimes panel names Karadzic

The Yugoslav War Crimes Tribunal at The Hague said yesterday it would investigate Bosnian Serb leader, Mr Radovan Karadzic for suspected war crimes. The tribunal's chief prosecutor, Mr Richard Goldstone, also named Bosnian Serb army commander, General Ratko Mladic, and former Bosnian Serb special police chief, Mr Mico Stankovic, as suspects. UN officials acknowledged privately that the timing of the announcement might complicate negotiations to extend the much violated truce in Bosnia, which expires at the end of the week. It came after a weekend when relations with the Bosnian Serbs reached a new low, with the Serbs threatening to stop mediators visiting Sarajevo. Meanwhile, Germany yesterday extradited the only suspected war criminal in custody, Mr Dusan Tadic, to Holland. Mr Tadic, a Serb, is accused of killing, raping and torturing Croat and Moslem prisoners in 1992. *Paul Adams, Belgrade*

Dutch bank urges debt curbs

The Dutch central bank yesterday called on the government to step up its efforts to cut the country's public debt and prepare the Netherlands for European monetary union by the end of the decade. At the launch of the bank's 1994 annual report, Mr Wim Duisenberg, bank president, said that "in terms of public debt, we are not well placed". The Netherlands' public debt was still likely to represent slightly less than 80 per cent of gross domestic product in 1995, the first year in which countries' eligibility for Euro will be assessed. This would be well above the Euro norm contained in the Maastricht Treaty. Mr Duisenberg said recent turmoil on currency markets underlined the need for greater vigour in pursuing economic convergence in Europe. *Ronald van de Erol, Amsterdam*

ECONOMIC WATCH

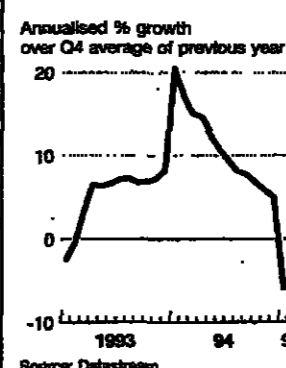
German M3 falls below target

Germany's M3 measure of money supply growth again fell below the Bundesbank's target range during March, shrinking by an annualised 2.6 per cent relative to the average rate in the last quarter of 1994. However, economists noted, the month-on-month rate rose for the first time since last September, supporting the central bank's claim that M3 was tending to return to "normal" and expand within the annualised target range of 4-6 per cent. Main influences on the March data included a renewed decline in the rate of lending to the private sector and a sustained shift of liquidity into long-term deposits outside the scope of M3. Compared with the final quarter of 1993 - which some economists consider a more reliable gauge of the underlying trend - M3 grew at an annualised 3.5 per cent. *Christopher Parkes, Frankfurt*

■ Danish consumer prices in March were 0.3 per cent up from February 1995 and 2.5 per cent higher than in March 1994.

■ Switzerland recorded a trade deficit of SFr449.1m (€245.7m) in March after a revised SFr213.5m in February.

Germany: M3



Deutsche Telekom attacks market reform plan

By Michael Lindemann in Bonn

Deutsche Telekom, the state-owned German telecoms operator, yesterday attacked plans for the liberalisation of the domestic market after 1998, saying it would be subject to too much regulation while the most profitable business would be poached by its competitors.

In its first reaction to the deregulation plans unveiled last month by Mr Wolfgang Bötsch, minister for post and telecommunications, Deutsche Telekom said it would be left with unprofitable activities such as a nationwide telephone service, while smaller rivals, which would not be subject to such stringent regulation because of their size, would be

free to target the lucrative corporate sector.

"Nothing will stop companies competing with Deutsche Telekom from becoming free riders," says a 47-page Deutsche Telekom document leaked in German newspapers.

While Mr Bötsch's plans to allow almost unlimited access to the market after 1998 have won him praise from the market, he is set for a showdown with Mr Theo Waigel, the finance minister, who has warned him not to disadvantage Deutsche Telekom and jeopardise its DM15bn (\$10.9bn) listing next year.

In a first counterattack to Deutsche Telekom's criticism, Mr Bötsch told *Der Spiegel* magazine that he had been told

by sources within the company that it welcomed the opening of the market to as many competitors as possible because it was easier to deal with many small rivals than with a handful of larger ones.

Meanwhile, sources within Deutsche Telekom suggest that the company's criticism of the deregulation proposals could harm its chances of sealing its alliance with Sprint, the third-largest US long-distance carrier. US authorities have threatened to block the alliance until they receive assurances that the German telecommunications market would be extensively liberalised.

Some of the US concerns have since been addressed under Mr Bötsch's proposals.

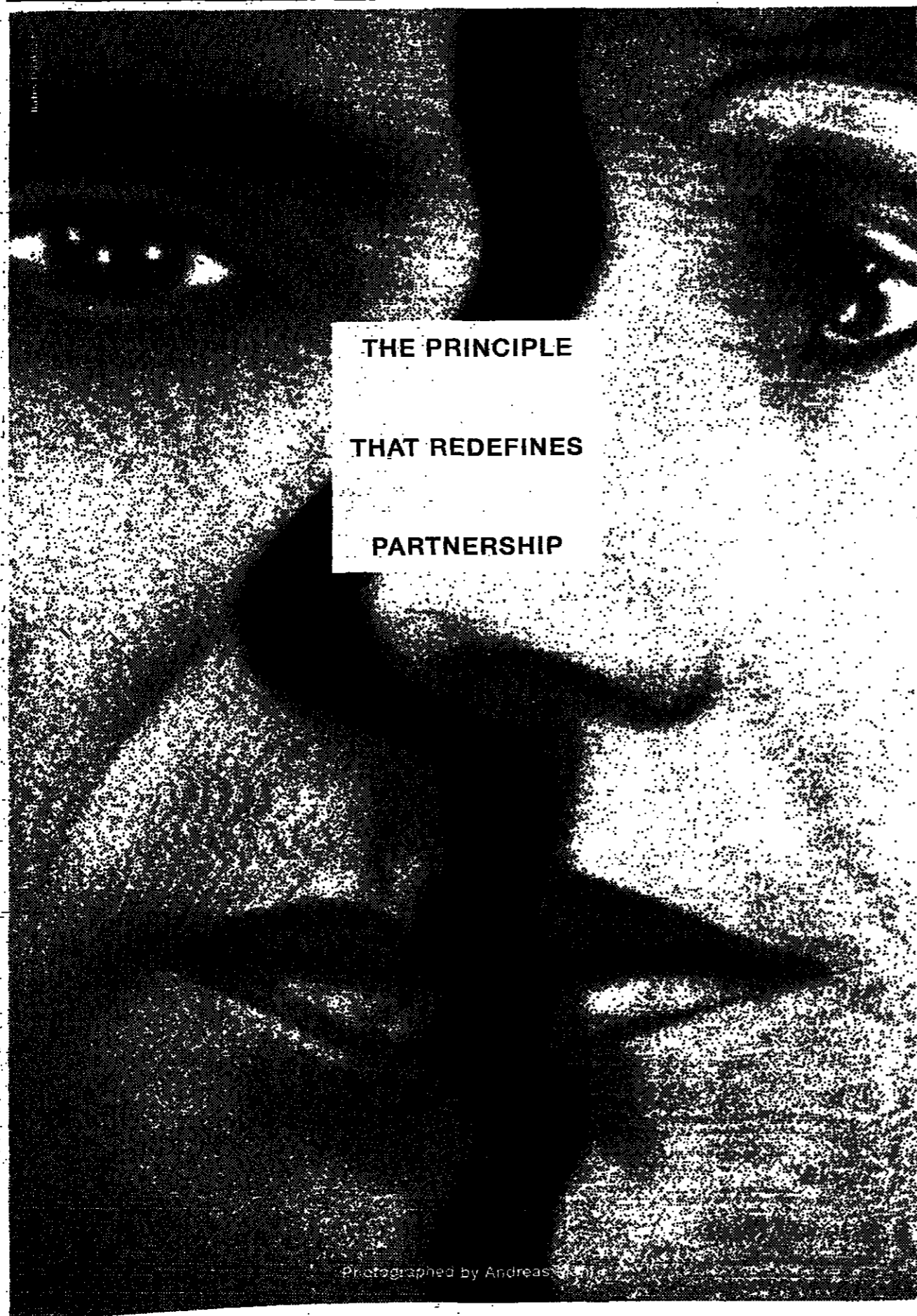
Deutsche Telekom is worried about its prospects post-1998 when it will be subject to stricter regulation because of its "market dominating" position in Germany.

In an effort to water down the proposal on "market dominance", the company has argued that this principle should also be applied to niche sectors such as mobile communications, where some competitors have strong positions.

Deutsche Telekom has also demanded that a fund be created into which competitors would have to make payments to guarantee the provision of the so-called "universal telephone service", a proposal in line with suggestions made by the European Commission.



Wolfgang Bötsch: plans have won praise from the market



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NEWS: THE AMERICAS

Gun law repeal drive suffers setback

By George Graham in Washington

The National Rifle Association and other groups opposing controls on gun ownership have been quick to condemn last week's bombing in Oklahoma City and to urge the death penalty for those found guilty of the attack.

But as the investigation centred on extremist opponents of gun control, more mainstream gun lobbyists, too, may have suffered a setback in their efforts to roll back restrictions on gun ownership.

Mr Wayne Lapiere, the NRA's executive vice-president, said his organisation had "nothing but contempt for terrorists or hate groups that attempt to disguise themselves as patriots."

But gun control advocates said the

focus on paramilitary extremists as a result of the Oklahoma bombing should mobilise their supporters and strengthen their chances of blocking the NRA's efforts to repeal a ban on 19 types of assault weapon which was passed last year when Congress was still under Democratic control.

"The main rationale of these groups is that they want to have as many different kinds of guns as possible. I hope there will be a different tone in the Congress because of this incident," said Congressman Charles Schumer, the New York Democrat who is one of the principal supporters of gun control in Congress.

Gun rights advocates quickly pointed out that the attack was carried out not with a gun but with explosives.

"With all due respect, it wasn't a gun that was used here. To bring in gun control, it's an important issue, but it's extraneous to this particular discussion," said Senator Hank Brown, a Colorado Republican.

Republican leaders face a difficult tactical decision: how hard to push for the repeal of gun control measures which retain broad public support but which are fiercely opposed by some of their most committed voters. Speaker Newt Gingrich, the Republican leader in the House of Representatives, persuaded the NRA, which counts 3.5m members, to delay its drive for repeal of the assault weapons ban until he had completed his 100-day campaign to pass the bills contained in his party's "Contract with America" manifesto.

But both Mr Gingrich and Senator Robert Dole, the Republican leader in the Senate, promised the NRA that they would push for repeal this summer.

Before the Oklahoma bomb, there was little doubt that a majority in both chambers would vote for repeal, though probably not the two-thirds majority necessary to override an expected veto from President Bill Clinton.

The Brady law, which requires gun buyers to wait for five days while background checks are conducted before they may take possession of a handgun, appears to be in less peril. Since the law took effect a year ago, roughly 40,000 handgun purchases have been blocked because of it, most because the buyer had a criminal record.

Judge gives heart to Microsoft

By George Graham in Washington

Microsoft and the US Justice Department appeared to gain ground yesterday with their appeal against a lower court judgment throwing out the anti-trust settlement the two sides reached last year.

Judge Harry Edwards, one of three judges hearing the appeal yesterday, said case law made it "absolutely clear" that Judge Stanley Sporkin was overstepping his authority when he threw out the anti-trust settlement.

The settlement has been widely criticised by Microsoft's competitors as doing little or nothing to break the industry

stranglehold created by the dominance of Microsoft's DOS and Windows computer operating system software.

Judge Sporkin agreed when he rejected the proposed Microsoft consent decree in February. He argued it would fail to "effectively pry open to competition a market that has been closed by defendant's illegal restraints" because Justice had only attacked a narrow segment of Microsoft's monopoly position.

But the Justice Department complained that Judge Sporkin went beyond his judicial role in questioning unrelated areas of Microsoft's business activities that were not the object of the consent decree.

A Justice Department lawyer yesterday called Judge Sporkin's position "totally misguided," and said the settlement reached with Microsoft represented a "reasonable end" to the department's lengthy investigation of the software giant. Other branches of the computer industry, however, criticised the settlement at yesterday's appeals court hearing in Washington.

Mr Ed Black, president of the Computer and Communications Industry Association, a trade group which argued yesterday as a friend of court, said the settlement "clearly fails to provide remedies necessary for healthy competition."

"Under the proposed settle-

ment, Microsoft could still create incompatibilities with the operating system it controls, thus effectively barring other firms entry into competition with Microsoft's products," Mr Black said.

Microsoft's shares fell last week amid concerns that the Justice Department might impose strict conditions on its proposed acquisition of Intuit, a maker of personal finance software.

Competitors have been worried that Microsoft might integrate Intuit's Quicken software into its planned on-line network or into the updated Windows 95 operating system it intends to release later this year.

Brazil curbs lending

By Angus Foster in Brasilia

Brazil yesterday tried to clamp down on bank lending in an effort to cool the economy, which is showing signs of overheating in several sectors and adding to worries about inflation.

The central bank increased the amount of reserves banks have to keep on deposit, either in government securities or cash, by 3 percentage points to 30 per cent.

The measure will reduce banks' capacity to lend and should lead to an increase in the cost of credit.

Brazil's economy has grown by about 10 per cent since last July's launch of the Real currency. In the first quarter of this year, annualised GDP growth reached 9 per cent, which government economists describe as "unsustainable".

Some industries, such as brewers and household appliance manufacturers, are operating almost at full capacity.

The government has been trying to cool the economy since late last year. But it has been unable to damp down demand, despite real interest rates of nearly 50 per cent, because of falling inflation and rising real wages.

High interest rates are also raising concern about the government's budget, originally expected to be roughly in balance this year. The government has about \$55bn (\$40.1bn) of domestic debt, nearly all of which has short-term maturities and is expensive to finance. The increase in interest rates, especially following a currency devaluation last month, is in danger of pushing the budget into deficit.

Concern about consumption has heightened because monthly inflation, below 2 per cent until March, is showing signs of increasing. It could go through the psychologically important barrier of 3 per cent a month by June, according to some economists.

Partly in response to the shooting, and partly because of the Mexican-provoked credit crunch that has left many provincial administrations in poor financial condition, a rash of protests has swept the country. Last week there was a national general strike. There was a separate stoppage in Córdoba in support of unpaid civil servants, while sit-ins, marches

and strikes took place in several other regions, including Chaco, Neuquén, Entre Ríos, San Juan, La Rioja, Rio Negro, Salta and Buenos Aires.

There have also been renewed street protests in Santiago del Estero, the northern province whose popular uprising 15 months ago brought Argentina's provincial crisis to international attention.

At the time of the Santiago riots, in which six people died, commentators drew parallels with Mexico's Chiapas uprising and many called for a slow-down of Argentina's free-market reforms. Poor provinces could not simply be abandoned to their fate, they argued.

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But Ushuaia, a remote town in the south, demonstrates that regional discontent is not as much under control as the government would like to believe. The next government, he is led by Mr Menem or not, is likely to suffer many a setback in its quest to carve out a viable future for the provinces.

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"These policies of [economy minister Domingo] Cavallo are killing the regional economies,"

1960s. Carron of plant activity
 led by Carlos Sotomayor,
 a transnational member of
 the revolutionary Cuban group
 "Los Guerrilleros del Pueblo,"
 to get the area out of the
 hands of the army.

Carron, who has been out
 since he was 16, says he
 and his comrades changed
 the landscape of the area
 and destroyed many small
 towns.

According to Enrique Pineda,
 a leading ex-armed man
 who was once leader in
 the area in December 1983
 and in administration until
 1986, Carron and others
 "were not being serious
 in their intentions."

Enrique Pineda, former chief
 of the guerrillas in the
 area, says Carron was
 "not serious" in his
 intentions to "change the
 area into a guerrilla zone."

nces may
-election
David Pillin

[illegible]

1. The first step in the process is to identify the problem. This involves gathering information about the situation and understanding the needs of the stakeholders involved.

2. Once the problem is identified, the next step is to develop a plan. This involves setting goals, identifying resources, and determining the steps that need to be taken to address the problem.

3. The third step is to implement the plan. This involves putting the plan into action and monitoring progress to ensure that the goals are being met.

4. Finally, the fourth step is to evaluate the results. This involves assessing the effectiveness of the plan and making adjustments as needed to improve the outcome.

EMPLOYMENT

[illegible][illegible]

LONDON

[illegible]

A black and white photograph showing a person riding a horse over a large, coiled metal spring. The rider is wearing a light-colored shirt and dark pants, and the horse is in motion. The background features a large, craggy rock formation. The image has a high-contrast, grainy quality.

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NEWS: ASIA-PACIFIC

Japanese stick to buying yen bonds

By Gerard Baker in Tokyo

The reluctance of large Japanese financial institutions to invest in foreign currency denominated assets was underlined yesterday when one leading public-sector investor said it remained cautious about buying anything other than yen bonds.

The post and telecommunications ministry's Post Office Life Insurance Bureau said the need to avoid exchange-rate risks forced it to give priority to yen-denominated fixed-interest securities in its asset allocation plans for the current financial year. The bureau invests funds collected through its life assurance and postal savings schemes.

Mr Shigetoshi Takagi, director-general, denied the ministry had unloaded large holdings of foreign bonds to minimise the effects of the yen's rise against the US dollar and other currencies.

Latent exchange losses from investment of the life assurance scheme's funds at the end of last month were estimated to have stayed little changed from the ¥910bn (£6.8bn) recorded a year earlier. Losses from investment in dollar-denominated bonds had been partly offset by profits from investment in bonds denominated in European currencies, he said.

The unwillingness of Japanese investors to purchase US dollar stocks and bonds has been one of the driving forces behind the yen's surge in recent months.

Life insurers and pension funds were heavy buyers of dollar assets in the 1980s, but saw the yen value of their purchases decline as the Japanese currency rose.

At the start of the new financial year each April, institutions indicate their preferred investment allocations for the coming year. So far, top institutions have all indicated they will be further cutting back their allocations of foreign currency denominated securities.

Mixed welcome awaits N-cargo

Emiko Terazono visits a Japanese village set to receive nuclear waste

For the past few months employees at Japan Nuclear Fuel, the operators of Japan's nuclear power facilities at the northern tip of the country's main island of Honshu, have been rehearsing for the arrival by ship today of a massive steel flask of nuclear waste and its transportation to the company's site.

The 112-tonne flask containing 400kg of high-level radioactive waste from Japanese fuel reprocessing at the La Hague nuclear reprocessing plant run by France's state-owned Cogema group, is due to be delivered at the port of Mutsu Ogawara by the British-owned ship Pacific Pintail which left the French port of Cherbourg in February.

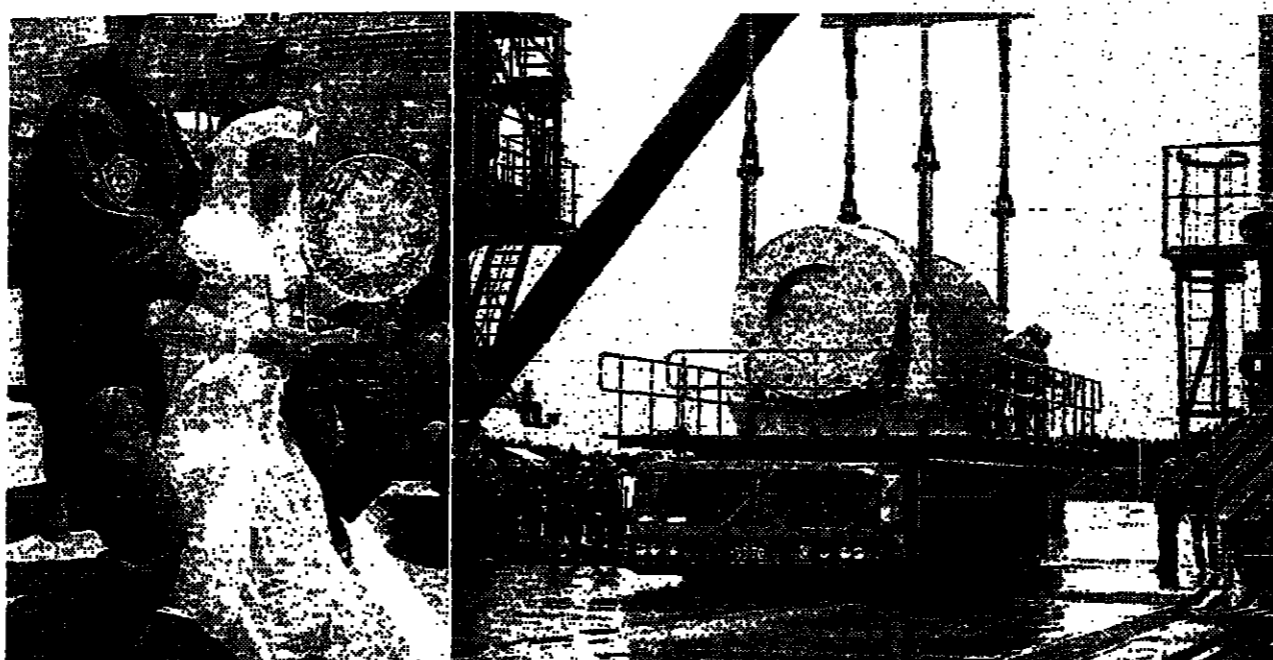
On arrival the flask, radiating heat of up to 85°C, will be transported to the nuclear fuel cycle facilities at nearby Rokkasho where the waste will be lowered into underground storage pits.

"We are ready for it," says Mr Takahisa Nemoto, general manager at JNFL, confidentially.

However, the residents of Rokkasho, a former fishing and farming village, have mixed feelings. Some, including Mr Hiroshi Tsuchida, the mayor, point out the economic and social benefits of the construction of the ¥1,280bn (¥946bn) nuclear facility, which - with its waste storage, uranium enrichment and plutonium reprocessing plants - is central to the country's plutonium programme.

With nuclear energy already accounting for 30 per cent of electricity generation - the country has nearly 50 nuclear power plants and more on the way - the scale of the nuclear commitment is set to rise.

Government subsidies to the region, which like other provincial districts in the country suffers from an ageing and declining population, have



Police remove a demonstrating Buddhist monk at the port of Mutsu Ogawara, while engineers rehearse unloading

totalled some ¥40bn. Visitors to the village are struck by a large modern gymnasium and a new history museum. A golf course is being built near the nuclear site.

Mr Tsuchida says the inflow of companies involved in the running and construction of the site has changed the attitudes of the provincial and conservative Rokkasho villagers, who have become more open.

But the imminent arrival of the high-level waste shipment has fuelled cries from environmentalists. The leading concern is that of safety, which has become more pressing than ever since the Kobe earthquake in January.

The Aomori region was hit by an earthquake last December, and local opposition groups have published photo-

graphs of cracked roads and a damaged quay at a fishing port only a few miles away from the nuclear site.

Anti-nuclear groups reject the government's assurances of safety, pointing out that the site is close to possibly active faults and could be vulnerable in the event of an earthquake. Some geologists are worried about the marshy nature of the area where the facility is built.

The Aomori municipality has refused permission for permanent storage and since last December, when the government reached an agreement with Rokkasho and the municipal government to limit the length of storage to 50 years, the government has been forced to look for alternatives, including the northern island Hokkaido.

The opposition camp has

dubbed the country's nuclear programme a "flat without a toilet", and some villagers are worried that the central government may eventually back-track on the agreement since the legality of the letter of intent signed at the end of last year remains vague.

Citizens' organisations and concerned geologists have taken the government to the district court, demanding a withdrawal of its construction permit for the facility's plants.

Most of the villagers have become quiet now that part of the site is operational and construction of other plants are well under way. Although anti-nuclear activists gathered around Mutsu Ogawara port yesterday, only a handful of residents joined them.

Mr Yosaburo Takada, a local fisherman, says that many res-

idents fear speaking out since most will have someone in their families with a job connected to the nuclear facilities. He claims to have tried to organise a petition opposing the site, but people were reluctant to sign their names. "People are against it inside but are afraid of showing it," he says.

Mr Takada, pointing to a picture on his wall of himself with prime minister Mr Tomiichi Murayama before his party became part of the ruling coalition, claims that he had received assurances that the facility's construction would be halted. Once in power, the socialist party quickly dropped its platform opposing nuclear power.

Says Mr Takada: "I thought he would support us when he became prime minister. Instead he's for the other side."

Tamil Tigers deny closing door to peace

By Shiraz Siddiqui in New Delhi

Sri Lanka's Tamil Tiger rebels fighting for a separate homeland in the island's north and east yesterday denied they had closed the door to peace, but demanded the government come up with a fresh initiative to prevent a slide back to civil war.

The Liberation Tigers of Tamil Eelam (LTTE) blamed renewed fighting on the government's failure to satisfy its demands by an April 19 deadline. Last week a series of LTTE attacks broke the fragile ceasefire, leaving at least 48 soldiers and 20 guerrillas dead and jeopardising promised peace talks.

In a statement released in Colombo yesterday, the rebels said they had "not closed their mind nor their doors towards an eventual durable peace". It was up to the government to offer an initiative to resume talks on the 12-year ethnic conflict in which more than 30,000 people had been killed, the statement added.

The LTTE denounced the government's easing of an economic embargo against the northern rebel stronghold of Jaffna in March as a ploy by the government of Mr Chandrika Kumaratunga to satisfy foreign aid donors meeting in Paris this week.

The LTTE's demands include the dismantling of an army camp in Jaffna, the complete lifting of an economic

embargo, the free movement of armed fighters in the east, and the relaxation of fishing restrictions around the northern coastline.

President Kumaratunga

Sri Lanka rebels denounce easing of embargo on Jaffna as a ploy to satisfy foreign aid donors

called the LTTE attack a "temporary setback" and said the government was committed to peace "with or without LTTE participation". "It is apparent that the LTTE is not prepared to make an effort to achieve the aspirations of the Tamil people for peace," she said, addressing a rally on Saturday.

The rebels have been severely criticised by the international community following the resumption of hostilities on April 19, when a suicide squad attacked on two naval vessels in the eastern port of Trincomalee, killing 12 sailors.

On Saturday the LTTE attacked the Kaddumuruvelan jungle detachment army camp at the junction of Batticaloa, Polonnaruwa and Trincomalee districts, killing at least 28 soldiers and wounding 45 others.

ASIA-PACIFIC NEWS DIGEST

Malaysian poll in second phase

The overwhelming majority of Malaysia's electorate, located in peninsular Malaysia and coastal Borneo, votes today in the second phase of the country's two-day national elections. Prime Minister Mahatir Mohamad's National Front coalition is expected to sweep the polls, probably retaining its two-thirds parliamentary majority. The opposition Chinese-based Democratic Action party and the Moslem fundamentalist Parti Islam hope to win support in Penang and Kelantan respectively. Polling began yesterday in remote areas of Sabah and Sarawak. Voting is to elect a new 192-member Parliament. The National Front has won 11 seats uncontested. Voters also are choosing legislative assemblies in 11 of Malaysia's 13 states. AP, Kuala Lumpur

Hanoi preservation plan

Vietnam has unveiled plans aimed at preserving the old Vietnamese quarter of Hanoi, the official Vietnam News reported yesterday. The government has approved a scheme focusing on preservation of alleyways, pagodas and crumbling old tea-houses and restoring temples, pagodas and churches. In January, Vietnamese writers urged the mayor not to let a building boom destroy the city's architecture. *Reuter, Hanoi*

- The Philippine trade deficit fell sharply in February to \$34m (€220m) from January's \$698m. The deficit stood at \$422m in February 1994. Total trade in the first two months of the year reached a record \$5.888bn, with exports up 28.7 per cent and imports up 15.7 per cent.
- Hong Kong's consumer price index rose 0.5 per cent in March from February, giving 9.5 per cent year-on-year inflation, largely attributed to the slide in value of the US dollar, to which the Hong Kong dollar is pegged.
- Singapore's consumer price index fell 0.3 per cent in March, giving year-on-year inflation of 2.4 per cent. February industrial output was up 13 per cent on February 1994.
- Japanese consumer confidence fell in the January-March quarter: the country's consumer confidence index fell to 44.1, down 3.9 points from the previous quarter.

OBITUARY

Sir Horace Kadoorie

Hong Kong philanthropist Sir Horace Kadoorie, a member of one of the colony's most venerable business dynasties, died on Saturday at the age of 92, a spokeswoman announced yesterday.

Sir Horace was the younger son of Sir Ely Kadoorie, who arrived in Hong Kong in 1880 to establish a wide-ranging business empire including China Light & Power Co and Hong Kong's famous Peninsula Hotel.

Sir Horace's brother, Lord Kadoorie, who died in 1993 aged 94, took the lead in business affairs but Sir Horace played his part as honorary life president of Hongkong and Shanghai Hotels, after serving as its chairman for 35 years until 1986.

Sir Horace and his brother received the Magsaysay Award for public service in 1962. Sir Horace was awarded a knighthood when he was 88 for his work in Nepal. The Nepal government awarded him one of its highest honours, the Gurkha Daghin Bahu (First Class) Award, for his work in helping Gurkha soldiers readjust to rural life after leaving the British military. *Reuter, Hong Kong*

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Sri Lanka and Bangladesh to test aid climate

By Peter Montagnon, Asia Editor, in London

Sri Lanka and Bangladesh are to meet international donors in Paris this week in a test of an aid climate that is looking more difficult.

Pakistan last week received commitments worth "a few hundred million dollars" more than the \$2.3bn (£1.4bn) it was seeking, according to a World Bank official, but it is uncertain whether the other countries will be as lucky.

Part of the problem is dwindling enthusiasm for aid among industrial countries, a mood especially pronounced in the new Republican Congress in the US, but circumstances within Sri Lanka and Bangladesh have also made some donors cautious.

In talks with donors today and tomorrow, Mr Saifur Rahman, Bangladesh's finance minister, is likely to seek around \$1.85bn in new aid disbursements in the coming year.

This is somewhat higher than the level at which disbursements have been running in recent years.

However, calculations by the World Bank, which is organising the meeting, show that the country still has \$4.5bn in unused aid commitments despite efforts by the government to speed project implementation.

Donors have been increas-

ingly reluctant to put new money into the country because of what they say is the poor quality of its public administration.

Sri Lanka, whose case will be discussed on Thursday and Friday, can expect pledges of around \$700m, international officials believe.

There was no donors' meeting for Sri Lanka last year because the country was immersed in elections, but the figure would be lower than the \$848m in pledges received in 1993.

Sri Lanka is the most prosperous country in South Asia with gross domestic product per capita of \$600, but a recent study by the World Bank says growth has been slowed by the still unresolved conflict between the government and the Tamil separatists.

If poverty is to be reduced further, the government must do more to rationalise the tax and trade regime, deregulate foreign investment and reform the land and labour market, the study said. This should be accompanied by reform of social services to ensure they are directed to the truly poor.

Western economists have argued that economic reform will not bite without a permanent cessation of hostilities because of the continuing drain on the island's resources of defence expenditure, estimated at about \$300m this year.

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'Weaknesses in IMF shown by Mexico'

By Robert Chote in Washington



Mr Michel Camdessus, the managing director of the International Monetary Fund, admitted yesterday that the Mexican financial crisis had exposed "a global problem with the culture of the Fund".

Two days before the IMF's policy-making interim committee held its spring meeting, Mr Camdessus conceded that the organisation had made mistakes in failing to react quickly enough to the development of Mexico's problems. But he added that the situation had been made difficult to deal with by a political vacuum in the country during the second half of last year.

An internal inquiry into the IMF's handling of the Mexican crisis has been carried out by Sir Alan Whitmore, the former head of its European section. Mr Camdessus said Sir Alan had concluded that the IMF was concentrating too much on problems countries faced with the current accounts of their balance of payments, but not enough on the capital account. This meant that too much attention was paid to trade patterns in goods and services, and too little to the sustainability of flows of investment funds. This was inappropriate in a world of massive free flows of capital.

The IMF also relied too exclusively on its member countries for information about developments in their economies, Mr Camdessus said. He added that more should be made of information from research centres and other sources.

This might, for example, have alerted the IMF more quickly to the dangers posed by the growing proportion of Mexico's debt being held as *tesobonos* - short-term bonds indexed to the dollar but repayable in pesos.

Mr Camdessus conceded that

the IMF also tended too much to give its members the benefit of the doubt when carrying out studies and making recommendations. "There is a need for more frankness or harshness when they don't want to see something," he said. He added that surveillance of economic performance was always difficult for an organisation when it was its own members that were being surveyed.

In the case of Mexico, Mr Camdessus said, the IMF may not have been close enough to events. He said he wanted to strengthen the Fund's relationships with policymakers and have more of a dialogue both with the countries involved and independent experts. This echoed the calls last week for greater dialogue by the Institute for International Finance, which represents big banks and investment managers.

Mr Camdessus also repeated his request for additions to the Fund's resources to help it cope with future crises. He said the IMF should be able to ask for money from a wider range of countries under the so-called General Agreement to Borrow. Countries' quotas - the subscriptions which determine each country's effective shareholding in the IMF - should also be doubled, he said.

Plans to tackle the burden of "multilateral" debt owed by poor countries to organisations like the Fund and World Bank would also be tackled this week, Mr Camdessus said. He argued that extra help should be financed by an increase in support from richer nations, but that if substantial sums were forthcoming then the IMF might also chip in some money by selling a small amount of its gold reserves.

Gold sales were proposed last year by Mr Kenneth Clarke, the UK chancellor, as a way to finance an easing of multilateral debt. But Mr Camdessus said some countries were wary of Mr Clarke's plan to extend the period over which these debts could be repaid.

CO₂ output expected to soar

By Robert Corzine

A surge in energy demand in coming years will result in growing emissions of carbon dioxide, one of the main greenhouse gases, according to the International Energy Agency and the Organisation for Economic Co-operation and Development.

In the annual World Energy Outlook published yesterday, the Paris-based IEA, whose members include the world's main industrialised countries, said global energy demand was likely to increase at an average annual rate of 1.7-2.1 per cent over the next 15 years.

That would take total energy demand to 10.5bn-11.5bn tonnes of oil equivalent in 2010, when fossil fuels will still account for 90 per cent of the world's supplies.

As a result, world carbon dioxide emissions will increase by 30-42 per cent by 2010, with all regions aside from central and eastern Europe registering a rise. But the biggest growth will be in fast growing developing countries. India and China alone account for a larger increase in emissions between 1990 and 2010 than do all OECD countries combined, the report says.

There will also be a big shift in energy consumption patterns. The IEA says that by 2010 the OECD countries will consume less than half the

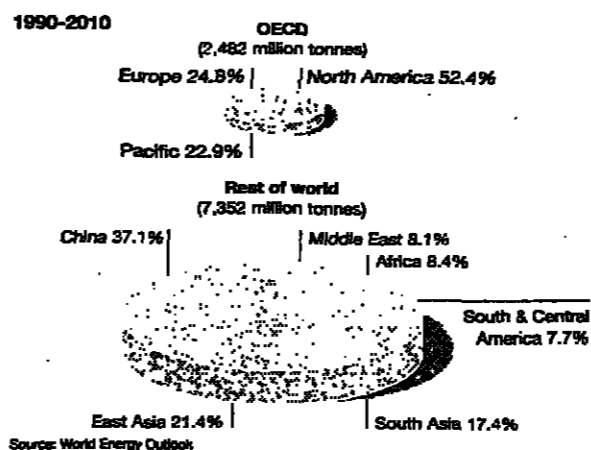
world's energy, compared with about 55 per cent at present. But the dependence of the mainly western industrialised world on non-OECD countries for energy supplies will grow, "raising again the issue of import dependence and its significance for energy security".

The report predicts that the OECD countries' reliance on imported oil will increase sharply over the next 15 years, especially in the US, whose oil import dependency could rise from 50 per cent to 70 per cent. Japan will remain "almost entirely dependent on foreign-produced fossil fuels".

Although oil production in countries outside the Organisation of Petroleum Exporting Countries has grown strongly in recent years, the report predicts that Opec's market share will increase from just under 40 per cent today to around 50 per cent by 2010. World demand for oil is expected to rise to 80m-90m barrels a day by 2010, compared with around 68m b/d at present.

Mr Robert Priddle, the IEA's executive director, said yesterday that "with both the supply and demand of oil shifting proportionately away from the OECD, the actions of producers and consumers outside the OECD will come to have a greater and greater impact on energy availability... and potentially, on how our economies perform".

Increase in carbon dioxide emissions



Demand for natural gas will also expand rapidly, especially for power generation. In North America its use will grow by 50 per cent by 2010. Europe's gas demand will double, with Russia, North Africa and the Middle East supplying half the needs of OECD Europe by 2010. The consumption of solid fuels will also grow, by 1.6 per cent a year. Coal's share of the primary energy market is likely to stay relatively stable over the next 15 years, at just under 30 per cent.

But there will be strong pockets of growth that will lead to a doubling in the inter-

national trade in coal over the next 15 years.

Much of the coal will be used for power generation. The IEA predicts that the increase in annual world electricity generation will be 6,000-8,000 terawatt hours, requiring extra generating capacity of 1,431 gigawatts, "equivalent to 1 1/2 times the current gross capacity of the US and Canada".

World Energy Outlook - 1995 Edition. ISBN 92-64-14391-2. International Energy Agency, 2 rue André-Pascal, 75775 Paris Cedex 16. FF¥320 (France only). Other countries: FF¥425; \$79; DM129.

'A new South African civilisation is in the making'

President Nelson Mandela said yesterday that South Africa's government of national unity had achieved far more than he expected in its first year of office, and had gone a long way toward changing some of the evils that had haunted the country for 300 years.

"We have had our own crop of difficult decisions to make, but we have enjoyed the challenge. I have often felt that I have spent the time very fruitfully, and in many cases beyond my wildest dream," he said.

Mr Mandela was speaking at a 6.30am breakfast meeting with foreign journalists ahead of Thursday's anniversary of South Africa's first multi-party democratic elections. He declared himself physically fit for a 76-year-old and well enough to challenge Mike Tyson, the former world heavyweight champion. But the president emphasised he would not stand for re-election in 1999.

A large part of the past year had been spent in planning, said Mr Mandela, and people would soon begin to see the fruits

of that work. He did not think that even the most disadvantaged South Africans had expected overnight change, and he did not believe that there was discontent and restiveness about the pace of change.

Roger Matthews hears Nelson Mandela review his first year in office

For a start, the new government had provided free healthcare for children under six and pregnant women, and had also initiated a feeding programme that helped more than 6m children. President Mandela said it was true that the poor and homeless wanted a speedy end to their wretched conditions but they did not expect it to happen "in one fell swoop".

He also praised his coalition partners, the National party led by former president F W de Klerk, and the Inkatha Freedom party headed by Chief Mangosuthu Buthe,

both of whom have this year threatened to walk out of the government. Mr Mandela said it was a marvel that they had all worked together so well.

But he warned Mr Buthelezi that he would not submit to blackmail over the IFP's demands for international mediation to resolve differences over the degree of autonomy to be given to KwaZulu Natal.

The president said he had received a very positive international response to South Africa's achievements, but warned that foreign investors would remain cautious until more of the country's problems had been resolved. He believed that successive finance ministers had followed sound economic policies that had helped to boost investor confidence.

He admitted mistakes had been made, and the government had more often than not erred on the side of caution. "But whatever mistakes we may have made cannot subtract from the sea change in the South African body politic. A new South African civilisation is in the making."

NEWS: WORLD TRADE

Sweet timing for entry into Mexico

Tate & Lyle and Premdor investments buck trend, report Leslie Crawford and Bernard Simon

Tate & Lyle, the world's biggest sugar company, and Premdor, a Canadian door maker, are bucking the trend by investing in Mexico at a time when most foreign investors are giving the country a wide berth.

Tate & Lyle last week announced it was acquiring a 49 per cent stake in Grupo Azucarero Saenz, Mexico's second largest sugar producer, for \$38m. Mr Neil Shaw, Tate & Lyle's president, was in Mexico for the announcement and said additional investments were planned to expand Saenz's production from 250,000 tonnes to 350,000 tonnes by 1998.

"We hope our investment will attract other international companies to Mexico," Mr Shaw said after meeting President Ernesto Zedillo.

Premdor, a Canadian company which is one of the world's biggest door makers, has also decided to turn Mexico's economic woes into an opportunity.

The Toronto company is setting up a joint venture with Grupo IMSA, a Mexican steel and aluminium products group. Each partner has agreed to invest US\$5m to expand an existing exterior steel door plant in Monterrey, Mexico's industrial capital, and to build a new wooden door factory on the same site. The latter will turn out about 3,000 doors a day, mainly for the residential market.

Mr Harley Ulster, a Premdor vice-president, said: "Right now is probably a good time to invest in Mexico. While the market has been devastated... we think there will be a tremendous demand for housing over



Neil Shaw of Tate & Lyle: other companies may be attracted to Mexico. Ashley Ashworth

time." The company hopes to use the Mexican plants as a springboard for exports to Chile, Brazil and Argentina.

IMSA already has operations in several South American countries. Several of Premdor's US distributors, Mr Ulster added, had also indicated an interest in expanding their Mexican operations. Thanks to the devaluation of the Mexican peso in December, foreign investments are much cheaper than they were last year.

The Mexican government is trumpeting every foreign investment deal as a sign of returning to a confidence in the economy after the capital flight which accompanied the peso's devaluation. The government is keen to promote long-term investments to bring more

stability to Mexico's external accounts and reduce its dependence on speculative, short-term capital which compounded Mexico's financial crisis in December.

The Mexican Investment Board (MIB), however, said it was difficult to predict what investment Mexico would receive this year. Direct foreign investment totalled \$58m in 1994, but more than half came from the re-invested profits of multinationals that have seen the value of their Mexican assets plummet since the devaluation.

Another \$1.5bn of direct foreign investment was recorded in January, according to Finance Ministry figures, but the MIB does not believe the figure can be repeated over the coming

months, as the January investments correspond to business plans made before the devaluation.

Mexico's deepening recession has already led several foreign companies to shelve expansion plans. Wal-Mart is one of several US retail chains which placed their bets on the growing purchasing power of 80m Mexicans with the North American Free Trade Agreement. Mexico's economic debacle, however, has led Wal-Mart to cancel opening 22 stores planned for this year in partnership with Grupo Cifra, Mexico's leading retail chain. "Only two stores will be opened this year, because we have already built them," said Mr Hector Vazquez, a Wal-Mart spokesman.

Carrefour, the French retailer, on the other hand, has announced a 500m pesos (\$83m) joint venture with Grupo Gigante, one of Cifra's strongest competitors, to build five new mega-stores in four cities this year. Despite the recession, Carrefour believes the demand for basic consumer items will remain strong.

The stores which will be hardest hit are those specialising in imported goods, which flourished before the devaluation and became a symbol of Mexico's ephemeral affluence.

Mexico's success in wooing back foreign investors will largely hinge on how quickly it can ready plans for the privatisation of the petrochemical industry. The sale of the state-owned Pemex petrochemicals sector is also scheduled to be opened to competition in 1996, although the ground rules have yet to be made public.

Opening of gas markets welcomed

By Leslie Crawford in Mexico City

International gas companies yesterday welcomed Mexico's decision to open the transport, distribution and storage of natural gas to the private sector, even though the exploration and production of natural gas will remain in the hands of the state oil monopoly Petróleos Mexicanos (Pemex).

The move is expected to speed development plans for a number of gas-fired power stations, delayed because Pemex has lacked the resources to put supply pipelines in place. Private-sector participation in the distribution of natural gas is also expected to help the planned privatisation of Mexico's secondary petrochemical industry, the country's biggest consumer of natural gas.

Trans-Canada Pipelines, based in Calgary, said it planned to bid for the Merida III power generation project in association with Corporación Cusaca, a Mexican construction company, now that the legal obstacles to private-sector participation in the gas industry were being removed. "We are very interested in this new development," Mr David Annesley of Trans-Canada Pipelines said.

Mr Ignacio Pichardo, Mexico's energy minister, has sent a bill to Congress which changes the constitution to allow both domestic and foreign private investment in the gas industry, which to date has been a state monopoly.

Mr Pichardo said he hoped the move would attract about \$5bn of private investment over the next three or four years. The new law will grant 10- to 20-year concessions for the construction and operation of gas pipelines. It will also allow private companies to import and export gas. Mexico currently imports about 380m cubic feet a day of natural gas, or about 10 per cent of its total production. In the coming years, however, Mr Pichardo said Pemex planned to increase production by at least 500m cubic feet a day to enable Mexico to become a net exporter of natural gas.

INTERNATIONAL NEWS DIGEST

Israel lowers interest rates

The Bank of Israel yesterday reduced interest rates by a modest 0.8 percentage points, resisting demands from the Treasury and the business sector for a 2-3 point cut. The country's three largest banks, Hapoalim, Leumi and Discount, said they would lower interest rates to 15.5 per cent on Thursday. The reduction, the third this year, cut the rate at which the Bank of Israel lends to commercial banks to 14 per cent.

Israeli commentators took this as evidence that the tight monetary policy pursued by Mr Jacob Frenkel, governor of the central bank, was succeeding. This is the first year since the mid-1980s that Israel has enjoyed such low first-quarter inflation. Israelis, who suffered three-digit inflation barely a decade ago, are now talking of parity with western Europe. The bank's target for this year is between 8 and 11 per cent, and forecasts are that it will be down to single figures.

The business community complained last night that Mr Frenkel was being too cautious. Mr Dan Propper, president of the Israel Manufacturers' Association, said high interest rates were damaging to growth, investment and the way Israelis ran their businesses. Eric Silver, Jerusalem

Borders re-open to Palestinians

About 26,000 Palestinian workers from the Gaza Strip and the West Bank returned yesterday to jobs on Israeli farms and building sites after Israel lifted a 10-day security closure imposed for the Passover holiday. The border was reopened to 14,000 married men over the age of 30 from Gaza and 12,000 from the West Bank.

Tight restrictions have been in force since Islamic suicide bombers killed 21 Israelis north of Tel Aviv three months ago. Before then, 60,000 labourers crossed into Israel every day. Two years ago the influx was more than 100,000. Many of their jobs have now been taken by workers from eastern Europe and Asia. Unemployment in Gaza, which is heavily dependent on access to the Israeli market, is estimated to be running at 50-60 per cent.

Meanwhile, the Palestine Liberation Organisation said yesterday it was close to agreement with Islamic Jihad, the smaller and more radical of the Muslim opponents of peace with Israel, on limiting attacks on Israelis. Obstacles remained, however, in negotiations with the larger Hamas group. Eric Silver, Jerusalem

Boesak to be sued over funds

The controversy surrounding Mr Allan Boesak, the South African church leader and veteran anti-apartheid campaigner, deepened yesterday with Scandinavian donors saying they would sue him for the return of missing aid funds, and President Nelson Mandela promising him a top job in the diplomatic service.

A government inquiry into Mr Boesak's role in the Foundation for Justice and Peace, released at the weekend, concluded that he had not misappropriated aid funds, contradicting an earlier investigation by a Johannesburg law firm. Mr Mandela said yesterday he was very happy that Mr Boesak had been cleared and described him as "one of the most gifted young men in this country". Mr Mandela added that Mr Boesak deserved "a very high diplomatic position".

Lawyers responsible for that investigation yesterday described the findings of the government inquiry as preposterous and absurd. A spokesman for DanChurch Aid said in Copenhagen: "The Nordic church organisations intend to sue Boesak in the civil courts to get their funds back." Roger Matthews, Johannesburg

WORLD TRADE NEWS DIGEST

Berne Union business up

New foreign investments insured by members of the Berne Union of export credit and investment insurers totalled \$9bn last year, 58 per cent up on the 1993 level, while the value of their investment insurance portfolios rose 28 per cent to \$53bn. New export credit insurance and guarantee business increased 9.1 per cent to \$375.5bn, plus \$5bn of direct loans. Export credit claims paid grew 5.7 per cent to \$14.3bn, while recoveries rose by about 25 per cent to \$6bn. Premium income was up 11.4 per cent, and members' exposure under export credit insurance, guarantee and direct lending programmes totalled \$504bn at the end of the year, 4.6 per cent higher than a year previously.

The Berne Union consists of 43 members from 34 countries and the Multilateral Investment Guarantee Agency of the World Bank. Last year, they supported 12.8 per cent of their countries' exports, which account for 80 per cent of world exports. Guy de Jonquieres, Business Editor

Protests at Taiwan N-plans

About 100 anti-nuclear activists yesterday demonstrated outside the Taiwan Power Company, which was considering bids from two US companies to build Taiwan's fourth nuclear power plant. The state-run company was debating whether to buy reactors and other equipment from Westinghouse Electric or Asea Brown Boveri Combustion Engineering.

The protesters threw eggs at the power company building and carried banners calling for the scrapping of the nuclear power project. It will cost T\$189.7bn (US\$6.8bn) to build the new power plant at Kungliao, 40km north of Taipei. Taiwan Power is considering tenders for reactors, emergency diesel generators and other equipment for the plant, to be completed in 2001. Officials declined to disclose the value of the contracts, but unofficial estimates put them at \$2bn to \$3bn. The government said the plant was needed to ease the island's power shortage. Taipei, AP

Contracts and ventures

Hitachi, the Japanese electronics manufacturer, and AEG Electromech, a subsidiary of the German company AEG Daimler-Benz Industrie, will set up a joint venture company to co-operate in developing and making postal automation systems. The new joint venture, AEG Hitachi Postal Automation, will be established in Japan in June to develop an advanced postal automation system for the Japanese market. The new system will incorporate a "stealth barcode" which enables mail to be sorted according to the different delivery routes of postmen. AEG Electromech will be responsible for research and development while Hitachi will take charge of manufacturing, services and sales. The collaborative arrangement is expected to be extended to other markets in Asia. Michio Nakamoto, Tokyo

Allitalia, the Italian state airline, is to acquire 15 Fokker Jetline regional jets with 70-100 seats, on an operating lease basis, in preference to a competing offer from British Aerospace of the UK. No value was put on the deal, which will allow the Italian carrier to develop its links with Europe's regional network of secondary airports, but press reports in Italy suggested the contract was worth between L500bn (\$822m) and L200bn. Andrea Felli, Milan

Dailywin Group, the Hong Kong-based designer, maker and assembler of watches and watch components, has signed an agreement with Walt Disney for the licensing of Disney characters on watches to be made and distributed in China. Ertel, Beijing

Kobe Steel Korea venture

By Michio Nakamoto in Tokyo

Japan's Kobe Steel and Je Il Steel of Korea have formed a joint venture to produce welding material for the Korean shipbuilding industry.

The two companies are investing Won6.4bn (\$5.37m) to establish the venture, Kobe Welding of Korea, which will begin production this year. Kobe Steel's entry into the Korean market reflects the growing pressure from the yen's appreciation on the Japanese steel industry.

Kobe Steel, which has already been supplying Korea with welding material, said the yen's rise had made it difficult to continue exporting to South Korea.

The joint venture would enable Kobe to continue supplying the Korean shipbuilding

industry with welding material at competitive prices, Kobe said. The Japanese company expects exports from Japan to be replaced by products made in Korea.

Demand for welding material in South Korea is expected to grow as the country's shipbuilding industry expands. The initial 300 tonnes a month to be produced at the new facility is expected to double within a few years. Kobe said the joint venture product would be aimed specifically at the Korean market and not exported to Japan. The Kobe investment also reflects the attraction to Japanese steelmakers of boosting their operations in Asian markets with strong regional growth.

The Japanese steel industry has been facing fierce competition from Korean steelmakers,

which have been building up production capacity and making inroads in the Japanese market on the strength of their lower costs.

Posco, the leading Korean steelmaker, is expected to overtake Nippon Steel as the world's largest. The company has also moved aggressively into the Japanese market with the acquisition of a processing facility in Kyushu, where Japanese car companies have set up plants.

Korean steelmakers have also been successful at winning orders from leading Japanese steel users in the car, electronics and shipbuilding industries.

For Je Il Steel, the joint venture is an opportunity to diversify into new product areas. The company is South Korea's top producer of nails.

Suzuki to make trucks in Vietnam

Suzuki Motor, the Japanese vehicle maker, has won a licence from the Vietnamese government to make light trucks, becoming the seventh foreign company to be allowed into the country's growing motor industry. Our Hanoi Correspondent writes:

Suzuki, the main partner in a \$20.5m venture with Japanese trading company Nishio Iwai and Vietnam's state-owned VTKym, would initially make 500 vehicles a year at a plant in Dongnai province, just north of Ho Chi Minh City. This would rise to 2,500 vehicles a year, according to the Vietnam investment review, published by the State Committee for Co-operation and Investment (SECC), the

official body which approves most foreign investment.

Ten per cent of Suzuki's production would be for export, the paper said. The 30-year venture has committed itself to making 32.2 per cent of vehicle parts locally after 10 years. Vietnam, keen to deter investors interested only in vehicle assembly, insists that 30 per cent of vehicle parts be made there within six to 10 years of starting manufacture.

Germany's Daimler Benz and Japan's Daihatsu last week were awarded licences for vehicle production in Vietnam, joining four existing manufacturers.

Ford and Chrysler of the US are understood to have submitted applications to the SECC.

Major reinstates rebel MPs to Tory party

By Robert Peston,
Political Editor

Mr John Major, the prime minister, last night attempted to restore unity to his government by reinstating eight MPs to the parliamentary Conservative party who had been expelled at the end of last year. He also urged a ninth MP, Sir Richard Body, who had resigned from the party, to return to the fold. Mr Major's gesture will restore the govern-

ment's majority in the House of Commons if the rebel MPs do not decide to remain outside the party.

The rebels were expelled because they voted against the government last November on the UK's contribution to the European Union budget, despite being warned that if the vote was lost it would prompt a general election.

After a late afternoon meeting, the rebels were last night considering whether to bow to

pressure from backbench Tory MPs and end the civil war within the parliamentary party.

One MP said: "It's a difficult decision for them. They have been media stars since being kicked out. If they come back, they will sink back into obscurity."

Mr Major's unexpected gesture came in response to mounting pressure from Conservative MPs to end the public bickering between the rebels and the government. Over Easter, eight rightwing members of the party urged him to heal the rift.

A former minister, Mr Michael Spicer, is understood to have acted as go-between over the past 24 hours in the attempt to make peace. Backbenchers, who spent the weekend campaigning for next week's local elections, said yesterday that they were concerned that the potential Tory vote was falling away because

of the widespread perception that the party was disunited. "Knocking on doors is a pretty grim experience," said one Tory backbencher.

Mr Major, who spent the day discussing long-term policy with Mr Jeremy Huntley, the party chairman, and Mr David Hunt, chancellor of the Duchy of Lancaster, made his decision yesterday after consulting Mr Richard Ryder, the chief whip. However, the whips - or parliamentary party managers -

have been reluctant to reinstate the rebel MPs.

The rebels remain united in their hostility to the EU. Since being expelled, they have tended to abstain or vote against the government on EU issues.

The only explanation being offered by senior Conservatives last night for Mr Major's decision to let them back in is that "it had to happen some time". In the words of one senior member of the government,

Wool acts over water charges

By Jenny Luesby

The Yorkshire wool industry intends to take legal action against water charges imposed by Yorkshire Water, the privatised utility, which it claims are jeopardising its future. A group of 31 companies, including textiles groups Allied Textiles, Leeds, Illingworth Morris, and Parkland, have already said they will withhold part of their water payments until Yorkshire Water justifies the latest in a series of price increases.

"We calculate that our water charges have gone up by 41 per cent above the retail price index in the last four years," says Mr Alan Lewis, chairman of Illingworth Morris.

In addition, a new charge this year, is set to "increase trade effluent charges by between 100 per cent and 300 per cent", says Mr Robert Clarke, director-general of the Confederation of British Wool Textiles, the employer's organisation.

The new charge is for industrial effluent entering the sewerage system, and is in addition to the volume-based payments by companies for their water supply, and the treatment of their effluent.

Yorkshire Water is the only water company that does not already charge for the reception of industrial effluent. A policy, which it says has seen industrial users account for 12 per cent of the volume of effluent, but pay for just 1 per cent of the costs.

Sinn Féin finally becomes a player in the political process ending weeks of deadlock

Breakthrough for N Ireland dialogue

By John Murray Brown in
Dublin, and John Kampfer in
London

Few politicians connected with Northern Ireland doubted that the face-to-face meeting between Mr Martin McGuinness and Mr Michael Ancram would take place.

The only questions were when, and on whose terms?

As soon as it became apparent that the IRA ceasefire was set to last, it became obvious that Sinn Féin, despite its small electoral mandate, would have to become a player in the political process.

The British government has been walking a tightrope. It has tried not to antagonise Unionist feelings more than is essential, while not being seen to be rushed into concessions to a political party associated with more than two decades of terrorism.

After months of behind-the-scenes manoeuvring, the joint framework document produced in Dublin and London was designed to bring Sinn Féin into the fold.

Unionists decried it as a "green manifesto", but knew there was no going back.

With the document out of the way, and cabinet approval given to developing political contact with Sinn Féin - the political wing of the provisional Irish Republican Army - and the political parties representing loyalist paramilitaries, the government shifted tack.

It was time to play it tougher with the republicans. President



Sir Patrick Mayhew (right) leaves Downing Street with Michael Ancram

Clinton's decision to ignore the advice of his more senior officials and invite Mr Gerry Adams, Sinn Féin president, to a White House reception, played in many ways into London's hand.

Mr John Major made his annoyance apparent but, during his recent visit to Washington, extracted from Mr Clinton recognition that the British line should be supported.

Until that point, all sides had been counting the days before the "exploratory dialogue" between Mr McGuinness, Sinn Féin's chief negotiator, and government officials would be upgraded to include Mr Michael Ancram, the number two minister at the Northern Ireland Office.

Before a minister could

become involved, the government demanded that decommissioning of terrorist weapons be discussed as a separate issue.

Sinn Féin had wanted to veto the role of British troops in the province.

The loyalists were said to have given such an assurance - Sinn Féin have not. On no occasion has the text of any of the complex letters which passed between the parties on the issue been disclosed.

Again and again, the government said Sinn Féin had not done enough. It was not, officials said, a matter of semantics but of principle.

There is some evidence it was the intervention of Mr John Bruton, the Irish prime minister, which provided the

latest breakthrough.

Dublin's concern was aroused after Sir Patrick Mayhew, Northern Ireland secretary, announced the week before Easter he was inviting the main constitutional parties to bilateral discussions, regardless of Sinn Féin.

Mr Bruton, who has been in constant telephone contact with Mr Major over the past few days, is understood to have insisted that any move to exclude Sinn Féin would be disastrous for the peace process at a time when Mr Adams is under pressure from hard-liners.

Apparently on Irish insistence, Sir Patrick changed a speech he was to deliver to the CBI 10 days ago, dropping the reference to parties "with sig-

nificant electoral mandates", which Dublin felt relegated Sinn Féin to second tier status.

The intervention of Mr John Hume, the leader of the mainly-Catholic SDLP largely credited with persuading Sinn Féin to join the peace process, was also important.

He angrily accused Sir Patrick of endangering the peace process by focusing on minute detail.

But all along, there has been little expectation that republicans would hand over their weapons. Irish officials will point out there is no historical precedent.

In the civil war of the 1920s, there was a tradition that republicans hid their guns or their "pikes in the thatch".

There was clearly never much chance that the IRA could hand over to the Royal Ulster Constabulary or the British Army. No one is pretending that the breakthrough is much more than symbolic.

There is still a considerable way to go before the British will be able to summon the Unionists around the same table as Sinn Féin.

Yet each development makes it all the harder for any of the sides to return to the status quo, and now another hurdle has been cleared and another taboo has been broken, new life has been breathed into a process.

Just like a surgeon at an operation, ministers will endeavour to ensure that the stitching is methodical and that surprises are kept to a minimum.

Pay increases 'average 6.9%' for directors

By Richard Donkin,
Labour Staff

Directors and managers of companies had far bigger pay increases than other employees in the UK last year, according to a survey published yesterday by the Institute of Management.

The survey shows that directors had rises of 6.9 per cent on average, slightly up from their increase in the previous year. Managers' earnings rose 4.8 per cent in the same year.

The findings, which show increases in executive earnings well above average earnings increases of 3.7 per cent, will do little to reduce the public outcry against high pay awards to company chiefs.

Taking account of inflation, however, managers' gross earnings rose 1.5 per cent while directors were 3.6 per cent better off. Managers' purchasing power was diluted, however, because of tax increases last year. The report says increases of 6.8 per cent would have maintained parity.

Women managers received higher rises than their male colleagues, with 5.1 per cent on average, but women directors had smaller increases than men - 4.5 per cent.

The number of women managers is also on the increase again, after a fall in the previous year. Some 10.7 per cent of

managers are women while the proportion of women directors has risen to 3 per cent.

The number of managers and directors receiving bonuses also rose. More than 80 per cent of directors received bonuses averaging almost £11,000 (£17,800); 44 per cent of managers had bonuses averaging nearly £3,200.

The Institute says more than 50 per cent of UK managers now earn more than £30,000 a year and almost 76 per cent of directors earn more than £50,000 a year. The earnings of nearly one in five directors exceed £100,000.

The report identifies the average UK manager as a 42-year-old male earning £33,069 a year and driving a company car. The average director is a 48-year-old man earning £78,692 a year. Both have been with their company for 15 years.

Women managers earn £28,642 on average, about £5,000 less than their male counterparts, and women directors earn £56,446 on average. Women executives are eight years younger than their male counterparts, however, and tend to have been with their companies a shorter time.

Institute of Management National Management Salary Survey, Remuneration Economics, Survey House, 61 Portland Road, Kingston upon Thames, Surrey, KT1 2SH, UK. £380.

British Coal to sell fuels subsidiary

By Michael Smith

British Coal, the former operator of the coal industry, is today advertising the sale of its largest non-mining trading subsidiary, the last to be put on the market.

The disposal next autumn of British Fuels Group, a coal, oil and gas distributor, heralds the diminution of British Coal to a small residual company of an organisation that once employed 1m miners and other workers.

British Coal will employ fewer than 100 people by next year. Mr Ray Proctor, the finance director who has been in charge of disposal of non-

mining assets, is leaving the corporation in June and Mr Neil Clarke, the chairman, is scheduled to go in December.

Hobart House, Buckingham headquarters in June Palace, is to be vacated next year. Grosvenor Estate Holdings aims to demolish or redevelop the building which it says is "generally regarded as undistinguished".

Potential buyers of British Fuels Group include British Coal's successor mining companies including RJB Mining, Mining Scotland and Coal Investments as well as two management buy-out teams. Anglo United, another coal company, may also bid.

UK NEWS DIGEST

EU diplomat heads for Washington

A tricky period in British diplomacy is in prospect with the confirmation yesterday that Sir John Kerr, a master negotiator who helped to fine-tune the Maastricht treaty, is to represent the UK in Washington, while his replacement as UK envoy to the European Union will be Mr Stephen Wall, a reputed Eurosceptic.

Sir John, 55, has been in Brussels since 1990 after a three-year stint in London as undersecretary of state for European affairs. As one of the government's key advisers on European affairs, he gained the reputation as one of the co-authors of the Maastricht accord, including the hard-won clauses which enabled Britain to opt out of common social policies.

Mr Wall, 48, currently ambassador in Lisbon, was also heavily involved in the pre-Maastricht deliberations in his capacity as foreign policy adviser to the prime minister. While he has often been described as cool towards the European project, and is suspected of ghost-writing an essay on the subject in the *Economist*, Foreign Office colleagues describe him as a "realist" whose Downing Street experience has endowed him with "good political judgment".

He will be plunged into the task of speaking for Britain during the run-up to next year's inter-governmental conference on the future of the European Union. This will mean resisting pressure from many EU partners for a widening of the use of majority voting in sensitive areas of European policy, including foreign affairs.

Superhighways in schools

The government yesterday raised the prospect of large-scale public-private partnerships to bring "superhighways" to the classroom with an invitation to companies in the information technology sector to collaborate with schools on pilot projects.

Mrs Gillian Shephard, the education secretary, published a consultation paper inviting companies to set out ideas for applications using new fibre-optic networks as aids to teaching, teacher training and school administration.

Only a small number of pilot projects are so far under way. The cost of providing infrastructure, and the expense of telecommunications services, have been significant handicaps to schools, whose budgets are tightly constrained.

Regrouping to fight cancer

A reorganisation of health services dealing with cancer, leading to a concentration of resources on larger hospitals, was announced by Mrs Virginia Bottomley, health secretary, yesterday.

Under the new plan, "cancer units" able to deal with more common forms of cancer will be located in district hospitals, and "cancer centres" with larger resources and able to deal with rare forms of the disease will be located in hospitals with a catchment area of at least 1m patients.

Professor Karol Sikora, director of clinical oncology at Hammersmith Hospital, London, said the new structure should end the "cancer lottery", under which patients are seen by professionals offering different standards of care.

Around 150,000 people die from cancer each year in the UK, and the aim is to cut this rate by up to 10 per cent.

Children of their time

Children's bedrooms have replaced the street as the popular place to play as fear of crime drives children indoors, and parents are prepared to buy them their own TVs, video games and music systems, according to a study of 7-12 year-olds published today, writes *Diane Summers*.

Modern children are portrayed as conformist, fearful and home-centred. They also appear to have little time for reading books and are unenthusiastic about healthy eating, says the report's compilers, Handel Communications, the public relations company, and Carrick James Market Research.

The dark still figures prominently among children's fears, but war, bombs, guns and bullying seem to have replaced going to the dentist, horror films and ghost stories on the list of things that are most feared.

Top concerns for modern children are crime, bullying, child abduction, unemployment and homelessness, compared with main concerns 20 years ago of cruelty to children, cruelty to animals, nuclear war, old people living alone and drugs.

The New Generation: a report on attitudes and behaviour of primary school children. Handel Communications, 7 Hillgate Place, London, SW12 9ER. £99.

Technology show picks London

The organisation which runs the world's largest information technology trade show has chosen London as the venue for its first venture into Europe. Comdex/UK will be held at the Earls Court Convention Centre in April next year. Comdex, now owned by the Japanese software group Softbank, is held twice yearly in Las Vegas in the US. It is the industry's major showcase, used by computer makers, software developers and semiconductor manufacturers.

Mr Robert Lively, responsible for international development for Softbank Comdex, said the UK market for IT was about \$30bn annually; he saw the London show as a strategic entry point for mainland Europe.

Pension concession

Pension schemes will in future be required to take full responsibility for giving a divorced wife her entitlement to a former husband's pension, after the government announced a substantial new concession on the issue yesterday.

The concession, announced at the start of the House of Commons debate on the pensions bill, was the latest attempt by ministers to head off a growing row over the issue of pensions and divorce.

The move came as the government announced that it would not try to reverse its recent defeat in the House of Lords, the unelected chamber of parliament. This gave courts new powers to force a divorced husband to pass on part of his pension to a former wife on retirement.

The move, announced by Mr Peter Lilley, social security secretary, will mean that pension schemes will have to keep track of a wife's entitlement to maintenance over many years, even though a pension scheme may be lodged in her former husband's name.

BRITISH COAL CORPORATION Invitation to offer to purchase British Fuels Limited, British Fuels (Oils) Limited and/or Cawoods of Northern Ireland Limited

British Coal Corporation ("British Coal") is seeking separate offers to purchase British Fuels Limited ("BFL Coal"), British Fuels (Oils) Limited ("BFL Oil") and Cawoods of Northern Ireland Limited ("Cawoods"). These companies are the three trading subsidiaries of British Fuel Distributors Limited.

BFL Coal's principal activities are the purchase of solid fuel and its distribution to the retail and wholesale markets. It employs some 1,300 staff at depots, offices and shops throughout Great Britain. BFL Coal is also involved in the distribution of pre-packed coal, charcoal and other products, as well as shipping and stevedoring. In the year to 25 March 1995, BFL Coal's pro forma estimated turnover was approximately £257 million.

BFL Oil undertakes the purchase of petroleum products and their distribution to a variety of customers. BFL Oil employs some 320 staff at depots and offices throughout Great Britain. It is also involved in the purchase and supply of natural gas to some 1,000 customers at 2,400 separate locations. In the year to 25 March 1995, BFL Oil's pro forma estimated sales were approximately 1,033 million litres of oil and approximately 40 million therms of gas.

Cawoods' principal activities are the purchase of solid fuel and oil products, their distribution to a variety of customers and, through a subsidiary - Heat, Energy and Associated Technology Limited ("HEAT"), the maintenance of domestic heating appliances. Cawoods employs some

290 staff at depots, offices and shops principally in Northern Ireland. In addition, as at 31 March 1995 HEAT employed 143 staff. In the year to 25 March 1995, Cawoods' pro forma estimated consolidated turnover was approximately £73 million.

Prospective purchasers of BFL Coal, BFL Oil and/or Cawoods are being invited to pre-qualify for the sale process. Applicants should apply in writing to Samuel Montagu at the address set out below for a copy of the British Fuels Group preliminary information memorandum which includes a description of the sale process and instructions for applicants seeking to pre-qualify. Applications to pre-qualify for the sale process should be submitted by Tuesday, 25 May 1995.

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PHARMACEUTICALS

Tuesday April 25 1995

Deal makers seek calmer waters

There are signs that the course of corporate consolidations may have to change as the outlook for profits improves, says Daniel Green

The past 12 months have been an extraordinary period in the history of the world's pharmaceutical industry. More than \$60bn worth of corporate deals have been struck. Some companies have transformed themselves from diversified conglomerates into specialist healthcare suppliers. Others have simply grown larger, swallowing up less fortunate rivals.

But there are signs that the frenetic pace of corporate activity may be slowing. The number of takeover candidates is diminishing as consolidation progresses. The number of affordable mid-sized companies showing significant profits growth has shrunk, and the outlook for profits growth is improving once again as the threats of wholesale healthcare reform recede.

The trigger for the deal making was the fear that the profits growth to which the industry had become accustomed in the 1980s ending.

There were two reasons for this fear, one internal to the drugs industry and one relating to the environment in which it operates.

The internal reason was that many of the drugs that had produced rapid growth were reaching the end of their 20-year patent protection period.

These products had emerged from many of the biochemical discoveries of the 1960s. The subsequent wave of scientific advances in biology in the 1970s had not yet led to a flood of new biotech products.

Companies affected included Glaxo, SmithKline Beecham and Wellcome of the UK, Bristol Myers Squibb, Marion Merrell Dow and Syntex of the US, Switzerland's Ciba and others.

The external reason was that healthcare reform, or the threat of reform, was aimed at drugs companies and promised to cut their profit margins.

When President Bill Clinton took office at the start of 1993 one of his highest priorities was a reconstruction of the US healthcare system.

US healthcare spending had been growing faster than inflation for many years and was approaching \$1,000bn a year, equivalent to 14 per cent of the US gross domestic product.

Although the cost of drugs represents less than 15 per cent of the total bill, drugs companies presented a clear target for government-inspired cost-control measures.

With the twin threats of patent expiries and government clampdowns on profits, the drugs industry moved quickly. Within months of the arrival of Mr Clinton in office, the drugs industry was shaken by a \$6.6bn acquisition by Merck, then the world's biggest drugs company, of a drugs distributor Medco.

This triggered two copycat deals last year: SmithKline Beecham bought Diversified Pharmaceuticals Systems for \$2.3bn and Eli Lilly bought PCS for \$4bn.

Some companies were equally happy to spend billions of dollars but were less adventurous in their acquisition targets. Roche of Switzerland, American Home Products of the US and Glaxo of the UK paid almost \$300m between them smaller companies.

Others concentrated their efforts on boosting the research and development sides of their businesses. Switzerland's Ciba took a controlling position in one of the big-

gest biotechnology companies, Chiron of California. Glaxo paid more than \$500m for Affymax, a mid-sized biotechnology company that has developed a new way of searching for promising drug candidates.

Then there were companies that grew at the other end of the scale, increasing their presence in the marketing of old drugs that have lost patent protection. The big German drugs companies, Hoechst, Bayer and BASF, were pre-eminent, each buying stakes in generic manufacturers.

And there were mavericks such as the UK's Zeneca, which bought into Salick Healthcare, a specialist operator of cancer clinics in the US. Observers of the industry might be forgiven for being confused by this tangle of corporate strategies and tie-ups.

But Steven Flag, of stock broker NatWest Markets, argues that whatever the shape and public rationale of the deal, the basic strategy is simple: to cut costs.

He points out that the sector is fragmented. Until Glaxo bought Wellcome, no one company had more than 4 per cent of the world market. The combined company still has less than 6 per cent.

As far as investors are concerned, cost-cutting can have a radical effect on a company's worth. Before Glaxo's \$9.1bn bid for Wellcome in January, both companies were facing a slowdown or a reversal of earnings per share growth. In 1997-98 as the patents on their top selling drugs expired.

The bid changed everything. Peter Laing, pharmaceutical analyst with Salomon Brothers, the stockbroker, says: "We [now] expect com-



pound annual growth of 7 per cent in earnings per share over the 1996-2000 time-frame. This is a much brighter outlook than we had previously thought possible."

Glaxo plans to have completed the integration of Wellcome within three years. The company regards this as moving quickly, but some of the recent deals make Glaxo's pace seem pedestrian.

Roche appears to have cut costs far more quickly in the wake of its acquisition of Syntex in the summer of 1994, closing sites and laying off workers within months. SmithKline Beecham has been similarly swift after its acquisition of

Sterling Health around the same time.

Yet there are voices in the drugs industry arguing that huge acquisitions may not be the best way forward.

William Steere, chairman and chief executive of the third biggest US drugs company Pfizer, argues that it is possible to cut costs and improve R&D without using an acquisition as an excuse to lay off staff.

"We've downsized across the company by, for example, combining financial services through Europe, through Asia and in the US," he says. "And we can rapidly introduce new technologies by surrounding

ourselves with a ring of biotechnology alliances."

Alex Krauer, chief executive of Switzerland's Ciba, one of the world's top 10 drugs companies, has also cut costs without resorting to an acquisition. "We have had 10 per cent cuts in costs over the last two to three years and we will continue to cut costs."

Sceptics of the bid-based strategy can point to problems that acquisitions bring. Cash-rich companies can become heavily indebted, limiting their room for manoeuvre if circumstances change. The benefits of buying distributors, in particular, have been diluted by the US Federal Trade Commission,

which has insisted on walls of confidentiality between the drug-making and distribution sides of the businesses.

In any case, US health reforms appear to have stalled indefinitely as the Clinton administration turns its attention to the next presidential election next year. And while price cuts have been enacted in Germany, Italy and Japan – and more are possible – they no longer represent an unknown quantity.

No one is suggesting that the age of drugs industry consolidations is over. But there may be another way of doing it than the big bid.

Mr Krauer and Mr Steere

IN THIS SURVEY

A look ahead to 2000

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In Perfect Balance

According to the ancient Chinese philosophy of yin and yang, the universe is composed of opposing but interdependent forces. Interestingly, this philosophy resembles the concept of homeostasis, the natural balance that occurs within living organisms, including the harmony between antagonists and agonists that regulate vital functions. Thus, an important factor in the search for new medicines is the development of compounds that work together with the body's own restorative and regenerative abilities. To lead healthy lives, we must seek balance with nature, with society, and within ourselves. Through pharmaceutical research, we are striving to help people attain this balance.

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Pfizer forum

EUROPE

Drug Budgets: The Hidden Costs of Control.

BY WILLIAM LOONEY

Fiscal and demographic realities are forcing European governments to replace the commitment to equity in the delivery of health services with a new strategy geared toward increasing efficiency and lowering costs. Central to this approach are policies to slash public spending on drug reimbursement. In a new study, a leading health policy analyst maintains that cost-containment mechanisms now fashionable not only fail to accomplish their intended objective, but could also harm the interests of patients and jeopardize prospects for innovative therapies.

Previous government-directed efforts to control drug costs through pricing constraints alone are now widely acknowledged as a failure. A European Commission official recently noted that "most member states no longer believe that regulating prices is the long-term answer. They have seen the damage that it can create to their own industry and even to the social security system, because it fails to solve the problem."

The new policy focus is to repress reimbursement demand for medicines by limiting doctors' freedom to prescribe. European governments are using three principal tools to control costs: (1) reference pricing, by which national health authorities set a fixed amount that they will agree to reimburse for the purchase of a covered cluster of products, with patients and insurers paying for any excess; (2) restrictive formularies, or negative/positive lists, designed to exclude individual products or even entire therapeutic categories; and (3) global budgets, which allow governments to impose a ceiling on costs of reimbursing hospitals and patients on a fee-for-service basis.

Germany adopted the global budgets approach in 1993, but a University of Hannover study² suggests that the savings have been illusory. Physicians have responded by referring patients to specialists more frequently. In the first year, refer-

als were up 11%. In the following seven months, referrals increased 9%, causing health care costs to rise DM 1.329 billion, and a further cost of DM 1.5 billion in time/productivity losses, more than offsetting the government's projected DM 2 billion savings on prescriptions.

National formularies or negative lists have been adopted by virtually all European countries. Many now augment these with reference pricing rules to ensure the price of a listed product is the lowest for its therapeutic class. This approach also has its

ingredients. This encourages movement toward therapeutic substitution, and can lead to choosing the cheapest rather than the most appropriate therapy. Several UK patient groups have reported a rise in complaints about the quality of NHS-prescribed medicines, including painkillers and anti-nausea drugs.

Further progress toward controlling life-threatening diseases and improving the quality of life cannot be achieved without drug innovation. Cost-containment measures must be compatible with this goal, and take account

of several facts: (1) Drugs are part of an interrelated system of health care – it is both short sighted and counter-productive to view them in isolation. (2) Newer drug-based therapies are both less invasive to the patient and more cost effective in a number of diseases, and can play a role in preventive care. (3) Empowering patients and their doctors through better information on therapy options can serve as an alternative to coercive controls. Ultimately, government must learn to trust the people and trust the market.

William Looney is the author of "The Hidden Costs of Cost-Control: Impact of European Drug Payment Reform on Access, Quality, and Innovation," abstracts to be published by the Centre for the New Europe, Brussels Media Bldg., Rueschpark, De Haan 10-1731, 2018, Belgium. Tel: (322) 467-6730, Fax: (322) 467-6645.

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PHARMACEUTICALS II

Daniel Green looks ahead to the pharmaceutical world in 2000

Healthcare vies with research

Question: What is the connection between US railroads and the pharmaceutical industry?

Answer: Theodore (Ted) Levitt, the former editor of the Harvard Business Review and management guru, whose thesis on railroads is now being quoted by executives in drugs companies.

In 1960, Mr Levitt said that the US railroad declined because it was more interested in its products than its market; it forgot that its customers wanted transport, not trains.

Many in the drugs industry hear a message directed at them in his observation: after decades of concentrating on discovering and selling medicines, perhaps the key to further success is to recognise that patients want to be healthy rather than be given drugs.

Some of the industry's biggest companies have in the past year spent billions of dollars in transforming themselves into healthcare providers rather than just purveyors of drugs.

Sandoz of Switzerland is the latest convert to the creed. Daniel Vasella, the new chief executive, says that Sandoz is

about to turn itself into a healthcare company.

Last month it said it would sell its chemicals division. The decision was momentous because Sandoz started life in the last century as a chemicals company. "This is the grand-mother business [of the company]," says Marc Moret, Sandoz's chairman.

The chemicals sale will be followed by further disposals of the agriculture and construction chemicals, says Mr Moret.

That would leave Sandoz with core businesses in pharmaceuticals and nutrition. This combination would allow the company to create both preventive treatments in the guise of nutrition, and curative therapies in the form of drugs. It already has in advanced development, a nutritional formula designed for patients in hospital intensive care wards.

Sandoz is not alone in taking this route. Perhaps the greatest

transformation towards a business based on healthcare was made over the past year by SmithKline Beecham of the UK. In an extraordinary series of deals, it bought a distribution arm in the US, Diversified Pharmaceuticals Services, strengthened its over-the-counter medicines operation with the acquisition of Sterling Health, and sold its animal health business to Pfizer.

Jan Leschley, chief executive, says that these deals have left SmithKline in core businesses - drugs, consumer healthcare and clinical laboratories. This combination "provides the keys to building leadership in the four cornerstones of human healthcare - prevention, diagnosis, treatment and cure".

Yet more companies are turning themselves into healthcare providers. They include Merck of the US, which blazed the trail in 1993 with the

Drugs industry in 2000*			
Research-driven drugs companies	Research-driven medical products companies	Research-driven healthcare companies	Unreconstructed conglomerates
Glaxo Wellcome Astra Angen Roche-Poulenc Rorac	Pfizer Sandoz Roche Bristol Myers Squibb	Merck Eli Lilly SmithKline Beecham Zaneca	Ciba Hoechst Bayer

*This table is not intended to be comprehensive. *Reorganisation possible.

\$6.5bn acquisition of drugs distributor Medco. Fellow US company Eli Lilly followed SmithKline Beecham in buying a drugs distributor, and the UK's Zaneca agreed in December 1994 to spend almost \$500m for a 50 per cent stake in Salick Healthcare, a Los Angeles-based operator of specialist cancer clinics. Zaneca is a world leader in the production of cancer drugs.

There is more to this strategy than agreeing with Mr Levitt's critique of railroad man-

agement. Spending on drugs accounts for perhaps 10 per cent of the total healthcare bill in developed countries. By breaking into other parts of healthcare, these companies hope to tap a much bigger market. Instead of slicing up the relatively small medicines cake, they could grow into the healthcare market worth \$1,000bn a year in the US alone.

The argument may look compelling, but there are some companies that have eschewed

the healthcare provider route.

Most want to stay as pure drugs companies. They argue that whatever the structure of the healthcare industry, there will always be a need for genuinely innovative drugs.

The biggest member of this group is Glaxo Wellcome, now the world's biggest drugs company. Glaxo's \$3.1bn purchase of Wellcome this year was affirmation that it sees its future in the discovery and marketing of new drugs.

Also prominent is Astra, the fast-growing Swedish company. In March it bolstered its research and development side by paying \$52.5bn for Fisons R&D operations and drugs development pipeline.

In the US, this strategy is being most earnestly followed by Pfizer. Last month, it renewed its commitment to signing a series of deals with biotechnology companies

under the Pfizergen scheme.

The company has not expanded beyond its traditional core businesses of healthcare products into distribution and delivery, because it has a strong portfolio of drugs on sale and in research.

"We think there are enough unmet medical needs for us to bet the company on this strategy," says William Steere, chief executive.

Thus the pharmaceutical industry of 2000 should be split into two camps: the research-driven drugs companies and the diversified suppliers of healthcare.

There are likely to be a few mavericks. Ciba of Switzerland, for one, is determined to remain a drugs company that also makes industrial products such as aircraft components and agricultural products such as pesticides and seeds.

Alex Krauer, chief executive, says simply that just because

many other companies are concentrating on drugs or healthcare, that is no reason for Ciba to follow.

Mr Krauer says that while Sandoz may have admitted that its diversified portfolio is too complicated to manage, he does not have that problem. Rather the reverse: industrial and agricultural product sales provide valuable cash flow for the drugs side.

But he is in a small minority in the industry and faces opposition from stock market analysts for failing to release the value of the separate businesses to shareholders.

Yet he may have the last laugh. Ted Levitt's thesis that the railroad industry would have been saved by diversification has been blamed for helping trigger the corporate enthusiasm for diversification in the 1960s. That is now condemned for overstretching management resources, creating bloated infrastructures and leading eventually to widespread sell-offs of non-core businesses.

Ciba knows how to manage its diversified holdings. The likes of SmithKline, Merck, Eli Lilly and Zaneca have begun to climb the learning curve.

How different is biotechnology? asks Clive Cookson

Essential engineering

Is there still a clear difference between the biotechnology and pharmaceutical sectors?

On the corporate and financial level, the two sectors remain reasonably distinct. Almost all biotech companies are less than 15 years old and most retain the corporate culture - and the negative cash flow - of start-ups. All the international pharmaceutical groups, in contrast, are at least 50 years old - and hugely profitable.

Only Amgen, the Californian star of the biotech industry, is achieving the financial profile of a big pharma company, through its best-selling blood factors, Eprex and Neupogen. Others, such as neighbours Genentech and Chiron, may be on their way there. But most of the world's 2,000 or so biotech companies will remain tiny niche players, at best.

Whereas the big pharma groups command immense financial resources, the typical biotech company is burning cash on research and development - and will run out within a couple of years unless either it can raise more money from investors or do a collaborative deal with a wealthy drugs company.

On the scientific and medical level, however, the distinction between pharma and biotech has become very blurred. Originally, biotech companies concentrated on large biological molecules while the pharma industry produced small synthetic molecules.

Now the two pursuits are thoroughly intertwined between the two sectors.

Of course biotechnology, defined broadly as the industrial use of micro-organisms, has its roots deep in pre-history, through the use of yeast to convert sugar into alcohol, bacteria to make yoghurt from milk, and so on. Drug companies have been making antibiotics and vaccines in microbial cultures for many decades.

But the modern biotech era began with the discovery of "recombinant DNA" - the technical term for genetic engineering. In 1973, Stanley Cohen of Stanford University and Herbert Boyer of the University of California, San Francisco, discovered how to splice genes from other species into bacterial cells, which then made millions of identical copies or clones of the foreign DNA.

Today, genetic engineering is used daily as a laboratory tool by every research-based pharmaceutical and biotech company. This routine use of recombinant DNA for R&D is as important as the better publicised applications: producing new drugs by genetic engineering, treating patients

by gene therapy, and creating transgenic plants and animals.

How do researchers use genetic engineering as a tool? They splice genes into micro-organisms (bacteria or yeast) or cells in culture, which then produce large amounts of the corresponding human proteins - potential targets for new drugs. They may, for example, make an enzyme to determine its three-dimensional structure through X-ray crystallography; this structure could then be fed into a computer to design molecules of the right shape to block the enzyme. This is done both in traditional pharmaceutical groups and in young companies such as Agouron and Vertex in the US, which are regarded as "biotech" although they are developing small molecules for production by synthetic chemistry.

Researchers are also using genetic engineering routinely to make human proteins as targets for drug-screening systems. This hit-or-miss method of drug discovery - testing large numbers of compounds in the hope of finding one with the desired pharmacological activity - has had a new lease of

life recently through a technology called combinatorial chemistry that enables scientists to make (and keep track of) millions of molecular variants. Again, combinatorial chemistry is an active pursuit of the pharmaceutical industry, and of specialist start-ups.

Such tools are intended to help find therapeutic small molecules. In contrast, the traditional biotech drug - if tradition is an appropriate word for such a young industry - is a large protein molecule produced by genetically-engineered organisms. Examples include hormones such as insulin and human growth hormone, blood factors, and immune stimulants such as the interferons and interleukins.

The same technology gives us genetically-engineered vaccines, such as the hepatitis B vaccine, which contain "antigenic" proteins produced by viral genes in yeast or mammalian cells. These are safer than traditional vaccines containing whole virus, whether live or killed.

Already, however, biotech researchers are looking forward to the stage beyond these protein drugs and vac-

cines, which have to be purified and injected into the patient. Many believe the future lies in inserting DNA directly into human cells in the body, which can make the therapeutic protein (or vaccine) in situ where it is needed - an approach known generally as gene therapy.

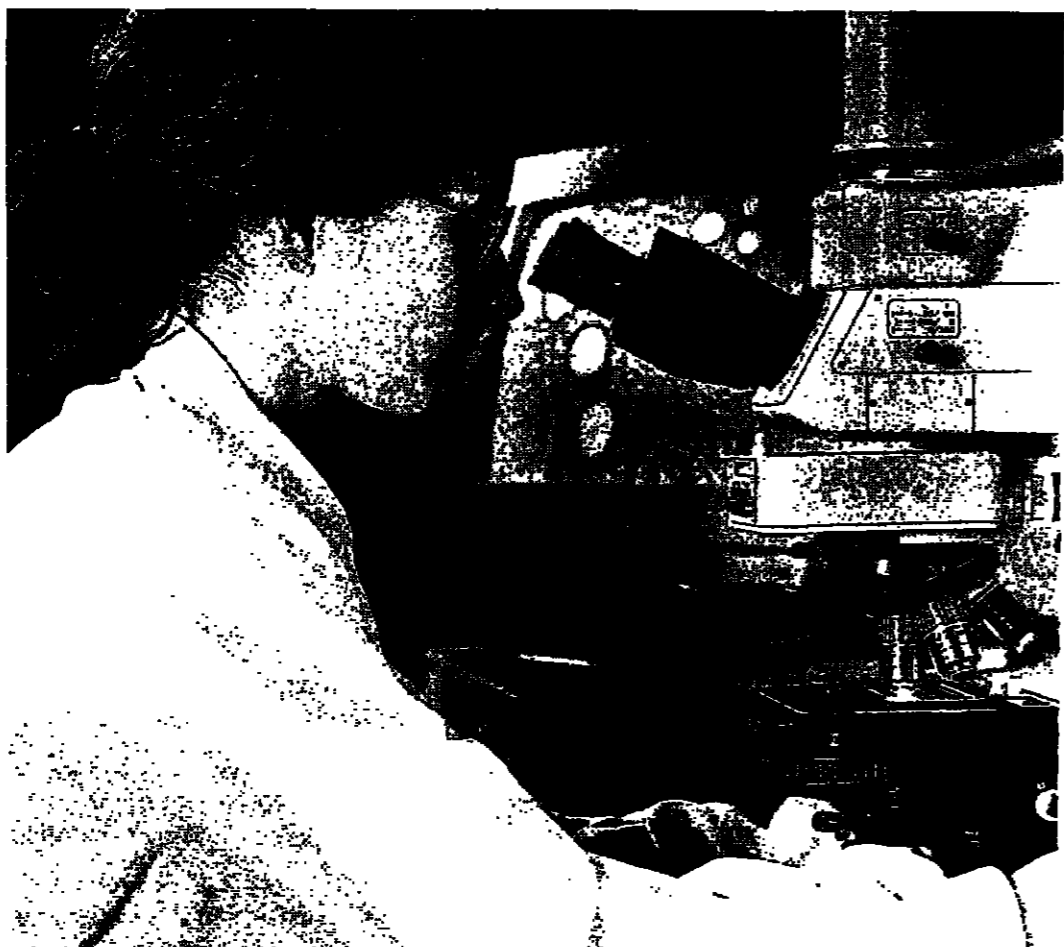
In agriculture, too, genetic engineering has a wide spectrum of applications, both in traditional agricultural chemicals companies and in biotech start-ups. Genetic engineering is a tool to help find chemicals that protect plants better against disease; it can be used to produce protein toxins as an alternative to synthetic insecticides; and plants can have genes added directly to resist infection and/or change their character.

"Genetic engineering is absolutely essential" for us, says Dr. François L'Epitainier, head of R&D for Ciba of Switzerland. "If we were not active in genetic engineering, we would be out of the game entirely by the beginning of the next century."

Every pharmaceutical research director would have similar sentiments - and they will be the salvation of the cash-starved biotech sector. Every international drug company is simultaneously building up its expertise in genetic engineering and its pipeline of new products, through in-house research and a network of R&D alliances and investments in biotech companies.



Cell evaluation in the laboratory by Celltech of Slough, Berkshire



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PHARMACEUTICALS III

GENERICS: Alan Archer examines the industry's growth

The global solution to cutting costs

Far less well known than its brand name opposition and also less understood, the world's generic industry, with sales of \$14bn in 1993, has had an upsurge over the past 18 months. The drive by government health departments worldwide to cut costs and reduce healthcare budgets has put considerable pressure on the drugs bill.

In many countries the generic solution has been seen as a way to assist this cost-cutting exercise. The US is the biggest generic market followed by Europe, which is dominated by Germany, the UK, Denmark and the Netherlands. But it is noticeable that the generics market is spreading on a global scale with the Australian and New Zealand governments indicating the preferred use of generics. Even the government in the Philippines is proposing to promote the use of generics.

According to the Philippines Generic Drugs Association the generics market in 1994 took a 13 per cent share of the market, compared with the 10 per

cent in 1993. However, it seems that it is the brand name companies, rather than the independents with their far greater resources, overseas experience, and new-found familiarity with generics, that appear to be taking the lead in global expansion.

The cost containment measures have caused a batch of acquisitions with the drive being led by German companies. Hoechst purchased 51 per cent of US-based Copley Pharmaceuticals for \$640m. Bayer took 28.3 per cent of another US company Schein Pharmaceuticals, and this month the remaining German leading drugs company, BASF, set up its own generics unit by taking a share in US company Ivax.

There is a case of *déjà vu* between the smaller prescrip-

tion drug companies and the small and mid-sized US and European generics companies in that they lack the distinctive products or critical mass - resources, breadth of product line and marketing clout - necessary for success and will struggle to carve out roles for themselves, particularly in Europe, and therefore the market will consolidate.

At present, companies in the US are not under so much pressure to go overseas. But this is not the case in Europe where the small and mid-sized companies that dominate most local generic markets need to expand beyond their borders to achieve critical mass and diversify political risk. The US generic market is the most active market and is worth about \$5bn. It has recovered well from the significant scandal in the late 80s that called for a year-long government investigation of the industry, producing charges of bribery, fraud, drug-switching and favouritism.

"The US industry is now one of the most profitable in the world with margins of 10 per cent/20 per cent," said Jay Molisever, director of public affairs at the US Generic Pharmaceutical Industry Association (GPIA). "However, we will see continued consolidation of the US generics market," he added. "The generic upsurge has been helped by the massive infusion of new products with some of the biggest drugs in the pharmaceutical industry losing their patents."

At the recent Financial Times world pharmaceutical conference Charles Lay, president and chief executive officer of Ciba-Geigy Pharmaceuticals, said in 1982 to 1995 60 products valued at \$13.5bn are due to come off patent and in 1996 to 2000, a further 40 products with an estimated value of \$12m are due to lose their patent protection.

Top 10 US pharmaceutical companies by prescription		
Company	US prescriptions (000s)*	% change
MMD/Rugby	118,291	-6
Ciba-Geigy	108,749	9
BMS/Apothecon	97,966	3
AHP/ESI	95,565	1
SmithKline Beecham	75,435	-1
Mylan	72,266	27
Merck	65,504	3
Schering Plough	62,484	13
Johnson and Johnson	58,408	4
Lilly	57,905	0
Top 10 total	908,573	

*Year to date November 1994

Source: MRI

branded and generic pharmaceuticals."

Geneva has also begun the first stage of a five-year expansion/modernisation plan for its generic drug business. The \$52m project includes improvements for manufacturing, quality assurance, customer service, development and administrative operations.

By 2000, Geneva's annual capacity will expand from 4b to 12bn capsules and tablets. In the UK, figures recently published clearly point to the government's drive towards generic prescribing. A spokesman for the Association of the British Pharmaceutical Industry (ABPI) said that the level of generic prescribing in the UK was on an upward trend. In 1992 it was 43 per cent, in 1993 46 per cent, and up to 51 per cent in 1994. However, he pointed out the level of prescriptions dispensed was somewhat down on these figures at 35 per cent in 1992, 38 per cent in 1993 and 40 per cent in 1994.

Taking a different approach to its introduction into the generics market BASF has set up a European generics company operation. Speaking in Ludwigschafen recently to launch BASF's new strategic realignment of its pharmaceuticals.

operations, Gerhard Wolf chairman of the supervisory board at Knoll AG, said: "We cannot and do not want to ignore the generics market which has above-average growth rates of more than 10 per cent. We cannot turn a blind eye to this market," he said.

BASF has been working on entry to the generic market for the past 12 months. It has created a good basis for entry by purchasing second registrations and dossiers for Germany with use rights for all countries apart from Japan and building up the newly-founded BASF Generics and acquiring the generics business of Sagitta Arzneimittel.

"We think this is a sound foundation for our market entry," said Mr Wolf. The latest boost to its generics business is the 50/50 joint venture it has just signed with Ivax Pharmaceuticals, the leading generic company in the US and UK.

Dr Thorlef Spickschen, head of the pharma operating division of BASF and chairman of Knoll AG, said: "The aim of the Ivax joint venture is to expand our business in Europe. In a

relatively short time we have become the No 1 in the US and UK, the two biggest markets in the world."

The joint venture will operate in the German market first and then advance into other European markets. "We also want to be in right at the beginning of the new French generic market, which we feel is imminent, as well as the Spanish, Portuguese and the Italian markets," said Dr Spickschen.

"The major cost benefits and product improvements that come from our new patented extrusion technology will also give us important competitive advantages in the generics segment," added Dr Spickschen.

Many industry observers firmly believe there will be further consolidation and integration in the generic industry. Generic companies need the large ethical manufacturers to provide the funding for research in order to develop the big selling drugs for their new opportunities.

The once cut-throat traditional rivalry between the two groups is rapidly declining as both groups seek to explore new kinds of relationships. There are, however, several leading brandname manufacturers, such as Glaxo Wellcome and Pfizer, that have so far refrained from entering the generics sector.

Alan Archer is Editor of Financial Times newsletters, Pharmaceutical Business News and Biotechnology Business News.

Cost-benefit analysis

A game that has no rules

Clinicians' desire to choose the most efficient treatments, so as to free funds for more marginal therapies, has given birth to a new discipline - with little discipline - in the form of pharmacoeconomics.

As a science aimed at calculating the economic gains of using one treatment over another, it is proving fraught with problems: caused mainly by a lack of standards.

Each pharmacoeconomic study is an ad hoc mix of existing research on clinical benefits, empirical data on financial benefits and theoretical models of the economic implications of different treatments.

There are few norms in deciding how wide to cast the net in the search for financial gains. And where a monetary value is assigned to changes caused by a drug, it must be done in the absence of standardised conversion factors.

It is against this background that the US Food and Drug Administration last month issued draft principles for a regulatory approach to assessing pharmacoeconomic studies.

"The FDA cannot afford to be a referee in a game that has no rules," said Janet Woodcock, director of the FDA's Centre for Drug Evaluation and Research.

The draft promises a rigorous examination of the assumptions made in pharmacoeconomic studies, and requires that any claims made on the basis of such studies should be substantiated. But its emphasis is on preventing unproven claims, rather than on laying out a framework to facilitate comparisons.

This leaves the pharmacoeconomists, and the interpreters of their studies, with a number of dilemmas to address, perhaps the most important of which is the appropriate scope of such studies.

Confining studies to the benefits for healthcare institutions produces the most clear-cut results, and in Australia, the regulatory authorities require such assessments as part of the drug approvals procedure. But this limit can be to the detriment of the patient, argues Dr Joseph Jackson, executive director of outcomes research at Bristol Myers Squibb.

"Concentrating on short-term transactions, such as doctors' services used and hospital stays, produces outcomes that are driven down in favour of very minimal care - the sicker and quicker drive to discharge patients," he says.

"In deciding what benefits matter, you have to decide what your goal is. If it is good population health, working out the best way to get to that includes the utility to patients and benefits to society."

Considerations such as these have seen pharmacoeconomists undertaking a growing number of quality of life analyses. These might include the financial benefits of a reduced absence from work, but might also seek to quantify reduced levels of pain, incapacity or anxiety.

Studies sometimes need to consider longer-term and indirect benefits as well, such as the reduced chance of a recurrence of illness - which would, ultimately, generate savings for both the healthcare provider and the patient. For vaccines, this type of gain can be the sole reason for incurring a cost.

However, as the scope of a model widens, so too do the margins of error. Brave is the pharmacoeconomist who announces that using a particular drug confers six more hours of migraine-free time a month. And placing a financial value on those hours is an even more perilous affair.

The FDA proposes dealing with these problems in several ways. It would require any pharmacoeconomic analysis to state whether it has been designed from the viewpoint of the patient, the payer, society or any other party.

This, it says, would allow readers of the analysis to understand the rationale for the selection of costs and benefits. It would also require sensitivity analyses where theoretical modelling has been used, to show what margin of error there might be on any one variable, and how much difference changing that variable would make to the overall outcome.

If the net financial gain in using a treatment disappears with the loss of a migraine-free hour, it is important for the reader to understand the importance of that variable to the final claim.

Healthcare buyers are any way getting more information about the assumptions made in a study, through both journals and databases.

But it is not feasible for healthcare buyers to go through the fine print of every pharmacoeconomic study, and even if they did, many would not be in a position to judge the limits of a particular methodology, says the FDA.

The FDA draft proposes that the basis of any conclusions on the resources affected, and monetary valuations, should be clearly explained in studies, and it promises to examine the validity of the assumptions made. It also requires that modelling should only be used when it is impracticable or impossible to gather data directly.

This leaves open the question of what constitutes impracticable.

Empirical data on costs collected prior to a drug's approval would include the unusual costs associated with clinical trials. This would need to be accurately discounted for the results to be meaningful.

Such a study would also need to draw on a far greater sample than a clinical trial, which is normally confined to observing the clinical effects of a drug versus a placebo. A study on comparative economic outcomes needs to assess the costs of various treatments, in all the circumstances that arise in everyday practice.

These problems have tended to push drug companies towards theoretical modelling in assessing the economic effects of their drugs.

A better approach, says Dr Jim Attridge, head of economic affairs at Zeneca, would be to conduct empirical studies after approval. This would also remove pharmacoeconomic claims as a potential obstacle to approval.

But it would leave drug companies without information on the cost-effectiveness of a drug at its launch, and, possibly, for several years afterwards. Moreover, the role of the regulatory authorities in assessing the accuracy of retrospective studies is still very unclear.

The FDA draft is now out for discussion, and it could lead to ensuring the scientific rigour of pharmacoeconomics. But an in-depth understanding of the methodology looks set to be a requirement for some time for any reader who wants to be sure they are comparing like with like.

JENNY LUESBY looks at a new discipline and considers the dilemmas in searching for standards in pharmacoeconomics

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Bayer AG	Acquisition of North American OTC business of Sterling Winthrop from SmithKline Beecham plc	1,000,000,000
The Boots Company PLC	Sale of pharmaceutical subsidiary to BASF AG	1,300,000,000
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St. Jude Medical, Inc.	Acquisition of Siemens-Pacesetter, Inc. and Siemens-Elmab AB's Cardiac Rhythm Management Operations of Siemens AG	500,000,000

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CS FIRST BOSTON

PHARMACEUTICALS IV

UNITED STATES

Competition stabilises prices

US pharmaceutical manufacturers dodged a bullet last year when President Bill Clinton's plan to reform the US health care system withered and died - and with it a proposal to impose price controls on drugs.

But the price discipline the government failed to impose is taking effect anyway in the market place.

Labor Department statistics show pharmaceutical prices rose by just 0.9 per cent in 1994, the lowest annual increase since national price controls were last in effect under President Richard Nixon, 20 years ago, and just

one third of the overall rate of inflation last year.

Some health care lobbying groups dispute the statistics -

Government health policy

FT writers describe how health policy relates to the pharmaceutical industry in which it is evolving

samples of some of the top-selling drugs can show much steeper price increases - and others say that the pharmaceuti-

cal industry was only forced into a rare display of self-restraint in a panic-stricken attempt to ward off price controls.

But Stephen Conafay, executive vice-president of the Pharmaceutical Research and Manufacturers of America trade association, said the lower rate of increase reflected "intense price competition driven by managed care groups, which now account for a majority of prescription drug expenditures in the US".

Many large companies, which are the biggest providers of health insurance in the US, are switching to managed

care formulae such as health maintenance organisations, which charge a flat fee for all health care and thus have an incentive to keep costs down by primary and preventive care and tough price bargaining.

The new Republican majority in Congress has no comprehensive health care reform plan yet.

However, it is looking in the direction of managed care as a way of bringing the costs of government health programmes such as Medicare and Medicaid under control.

George Graham

FRANCE

Comfort medicines boost the pill bill

France has the lowest drugs prices of any principal market, but the French take five times as many pills as the British.

France therefore spends £110 on drugs per person per year, more than the US and more than double the UK. The volume of drugs prescribed has been rising by 11 per cent a year.

The French government would have to change a culture to reverse the trend. Instead, it issued prescribing guidelines last year to help doctors use drugs rationally.

One area for savings is the "comfort" medicines commonly prescribed in France. These do no actual good, but please patients.

Doctors breaking the guidelines are liable for fines of up to \$2,500.

The government last year began signing individual contracts with drugs companies to limit drugs prices, volume, and promotional spending. It hopes these contracts will cover nearly all French drugs companies by the end of 1995. And patients now have to pay up to a quarter of the cost of their treatment.

These measures have hardly had time to bite. Ms Susan Haylock, a European pharmaceuticals analyst at NatWest Securities, reported: "The fact that pharmaceutical sales growth fell from 6 per cent in 1993 to just 3 per cent in 1994... mainly reflected a very mild cold and flu season."

The French use lots of antibiotics. More reforms may follow the presidential elections this spring.

But as the earlier reforms take hold, companies may concentrate on developing innovative products which command a price premium. This would gradually raise the price of French drugs to the international average. The attempt to curb drugs spending could boost the industry.

Simon Kuper

LOBBYING GOVERNMENT: Claire Wilkinson reports

Talking down barriers

The pharmaceutical industry is subject to such stringent regulatory controls, that more than most other industries, it finds cause to lobby government on a regular basis. Lobbying is by tradition defined as a means of responding to problems. However, the UK-based industry is now approaching lobbying in a spirit of communication, consultation and co-operation.

As Ben Hayes, director of public affairs at the Association of the British Pharmaceutical Industry (ABPI), says: "Lobbying is not about twisting arms or gun and tactics. It's not simply about saying 'We're industry this is what we want, that's it'. It's actually about the business of saying to people 'Do you understand what we do and how we do it?'."

The Pharmaceutical Industry Strategic Working Group, set up about two years ago by the ABPI, brings together representatives from industry and various government departments such as the department of health (DoH), the department of trade and industry (DTI) and the Treasury to discuss "cross-industry, cross-government issues of common interest". The working group meets around four times a year, and is an industry-led attempt to "get government and politicians generally across the board to think long term so that we as an industry can work sensibly and plan sensibly for 20 years ahead, rather than in the short term", he says.

With drugs taking anything up to 10 to 12 years to reach the market, the financial advantages of adopting a long-term view are clear. According to figures published by the Central Statistical Office (CSO), the UK is the fourth largest exporter of drugs in the world, accounting for about 12 per cent of international trade annually, and in 1992 a total of £2,983m pharmaceutical products were exported from the UK.

As Mr Hayes explains, "We bring employment, economic success and exports to a country which at the moment is struggling in terms of its industrial base. Despite all the recession, we have survived and gone on being successful and we've said 'if you want us to go on being successful then we have to sit down and think long-term'."

Improved relations between government and industry have resulted in a combined initiative to promote the UK as an attractive base for foreign companies. "We are going out to Japan and the US biotech companies to sell the UK as the place to be for the future," he says.

The issue of inward investment is an increasingly important part of lobbying for foreign industry associations such as the London-based American Pharmaceutical Group (APG), which represents some 14 US companies operating in the UK.

Dick Bailey, chairman of the APG, says: "Our programme is to have private meetings with people who are in the seats of power or at least very close to it and we tell them that the measure they're thinking of introducing or that they might introduce would be highly damaging or dangerous to inward investment prospects."

Like the ABPI, the APG sees lobbying as an exchange of information between industry and government, aimed at prevention rather than cure. "It's not lobbying at all, it's a dialogue with government where we talk about controls that are necessary before they're even developed, rather than being faced with a fait accompli and having to be in a confrontational mode with government," he explains.

In recent years, industry campaigns have focused on issues including the Limited List and NHS reforms, generic substitution and patent protection. But with how much success? Proposals to extend the Limited List of NHS medicines across another 10 categories, put forward by the government at the end of 1992, so far have resulted in announcements in only about five categories.

"While it's certainly not

been without damage, it has been an exercise in damage limitation, because the potential damage was far harder," says Mr Hayes. "That's not to say it's gone away. Clearly, as long as there's this Limited List hanging over a category, there's a disincentive for a company to bring on a new product."

Likewise, Mr Bailey suggests: "Without having had assurances from government specifically, I would say that I'd be very surprised if the government went further down that road. We've been quite successful in pointing out that it's very bad for innovation, very bad for investment because companies will signal their disapproval by going elsewhere, and it doesn't save much money."

In the case of generic substitution, however, the industry claims a more clear success. In February 1994, Dr Brian Mawhood, then minister for health, told a House of Commons health committee he proposed re-opening talks with doctors aimed at increasing the proportion of generic drugs "dispensed under the NHS. Existence of the Working Group enabled the ABPI to use dialogue through established channels to go back to the DoH and other departments and say 'Do you realise the potential this has?'". As a result, Virginia Bottomley, the health secretary, announced at the FT World Pharmaceutical Conference in March 1994, that the government was not going to pursue the issue of generic substitution. "It's another example of simply explaining to them what they're doing," says Mr Hayes. "Once you start talking to people you break down barriers, and you suddenly realise that you're not on the other side of the fence at all. You're coming from a different direction, but a huge amount of your agenda is absolutely the same."

Claire Wilkinson is a writer on the FT newsletter World Insurance Report.

UNITED KINGDOM

Struggle to keep down the cost

Drugs sales in the UK are rising faster than in any other developed country except the US.

The UK spends about £50 on drugs per person each year, still well below, for instance, the £82 spent in the US and the £100 in Italy.

However, the government's Pharmaceutical Price Regulation Scheme (PPRS) has struggled to keep prices down. The PPRS allows drugs companies a return on capital employed in the UK of about 20 per cent. In 1993, companies were also made to cut drugs prices by 2.5 per cent.

The PPRS lets drugs companies set prices, within limits. In countries such as Germany and Italy, governments set prices. Ideally, the PPRS keeps prices down while helping UK companies finance research and development. After all, this is an industry in which the UK runs a trade surplus with Japan.

Nevertheless, some commentators claim that drugs

companies are so international, and so good at accounting, that they are usually able to show UK profits below the limits set. Companies argue that price cuts could hurt their medicines research.

Some government measures may be working. The new fundholding GPs, who control their own budgets, tend to prescribe generic rather than expensive "name" drugs. GPs are responsible for the bulk of UK drugs spending.

Ms Alexia Isaac, a pharmaceuticals analyst at Panmure Gordon, said: "Drugs companies can no longer obtain price increases on older products."

But without radical attempts to control prices, NatWest Securities forecasts about 10 per cent annual growth in the UK drugs market this decade. That could give the government a headache - unless rising drugs spending saves money in the rest of the National Health Service.

Simon Kuper

GERMANY

Spending on drugs drops

Most Western countries have tackled drugs spending. Germany has done better than most.

It had little choice. Germany's population is ageing faster than the European average, reunification created huge costs, and German drugs prices were among the world's highest. Reforms began in 1989, with reference prices for drugs with the same substance.

But the government's most radical measure came in 1993: a national prescribing budget for doctors.

They were told they would have to pay part of any excess spending themselves. Also, drugs prices were cut by 5 per cent, and patients were made to contribute more to the cost of their medicines. The doctors' drugs bill dropped 15 per cent in 1993, twice the fall for which the government had budgeted.

But hospital drugs spending, exempted from control, rose by the same proportion: doctors were hospitalising

patients rather than paying for their drugs. Referrals to hospital rose fastest for illnesses which required a lot of medicine, such as asthma and ulcers.

Thus, total drugs spending fell just 5 per cent in 1993, enough to prompt many German drugs companies to shift investment abroad.

But in 1994 the domestic market recovered by 6.5 per cent - it could hardly have fallen further with prescription volumes already so low. Germany now spends £95 on drugs per person per year, less than France and Italy.

The government is considering giving doctors individual budgets encompassing all costs, not just those of drugs.

Ms Susan Haylock, a European pharmaceuticals analyst at NatWest Securities, forecasts 8 per cent annual growth in the German market for the next few years.

Simon Kuper

JAPAN

Japan strives to curb costs

Thirty years from now Japan will have the world's oldest population. It already has the world's highest drugs prices, and the government foresees an expensive problem.

Japan began trying to cut drugs prices 15 years ago, at a time when its drugs market was as large as that of the US. The prices of some medicines fell by more than half in the 1980s.

The government has in recent years cut prices every other April - in 1994 by 6.6 per cent. It is also trying to find

ways to tackle doctors, who buy most drugs from companies at a discount but charge the government the full reimbursement price.

Japanese companies, which dominate the domestic market, coped with last year's price squeeze by reducing costs and concentrating on developing drugs which command high margins at home. Japan's Ministry of Health and Welfare offers high premiums for supposedly innovative medicines.

However, since these are also

taken to include "me too" - copy-cat drugs that differ only marginally from the original product - many Japanese products sell poorly abroad.

In drugs, Japan runs a trade deficit with the European Union.

Robin Gilbert, a pharmaceuticals analyst at Panmure Gordon, says: "None of the domestic drugs companies have moved out of Japan successfully."

Only four Japanese groups generate more than 10 per cent of their sales abroad. Mr

Gilbert believes the companies may be too small to finance enough research and development to compete internationally. And the mergers taking place among drugs companies elsewhere have not been replicated in Japan.

Meanwhile, foreign companies are making headway in Japan. They may be the ones to profit from the country's elderly.

Simon Kuper

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PHARMACEUTICALS V

US FOOD AND DRUG ADMINISTRATION

Caution attacked

A new Republican majority took over Congress in January determined to slash government bureaucracies down to size. One of its favourite targets in this crusade is the Food and Drug Administration, the US agency which oversees the safety and effectiveness of pharmaceuticals, medical devices and many foodstuffs.

"If a murderer kills you, it's homicide. If a drunk driver kills you, it's manslaughter. If the FDA kills you, it's just being cautious," runs an advertisement by the Washington Legal Foundation, one of a host of conservative think tanks and advocacy groups which have launched a virulent assault on the agency.

Dr David Kessler, the FDA's commissioner, has not escaped the attack. Newt Gingrich, the new Speaker of the House of Representatives, has called him "a thug and a bully".

This is tough talk for an agency with a distinguished record of saving the US from disasters such as thalidomide, which slipped through the looser mesh of British and German drug licensing procedures. The FDA is required by law to approve drugs that are not only safe but also effective - a higher standard than many other countries' drug agencies.

It is especially curious as Dr Kessler, a lanky and unsmiling physician, was appointed in



David Kessler: has made enemies in the industry

the Republican administration of President George Bush. He stood side by side with vice-president Dan Quayle, the Bush administration's chief deregulator, to announce plans to cut the time it takes to license a new drug.

Kept in office by President Bill Clinton, Dr Kessler now finds himself under fire because the FDA still takes longer than many other countries to issue a licence.

"I am suggesting that the bureaucratic culture of caution and delay has produced a situation where avoidable loss of life and health occurs every day," said Congressman Thomas Bliley, chairman of the House commerce committee, at a recent set of hearings on the agency.

The boot has changed feet from the last session of Congress, when Dr Kessler took the prosecutor's role in a series of hearings intended to sound out whether nicotine was an addictive drug which the FDA should therefore regulate.

Indeed, Democratic congressional staff suggest that it is the tobacco hearings that have fuelled Mr Bliley's zeal to overhaul the FDA, since the Virginia congressman is the tobacco industry's staunchest defender in Congress.

But Dr Kessler has made other enemies in industry with his activism at the FDA: tough action to ensure that US blood stocks are free of the AIDS virus, a swift move to stop the use of silicone breast implants, strict constraints on the health claims that makers of vitamins and nutritional supplements may make for their products, detailed new criteria that food companies must satisfy before calling their products "healthy" or "light".

The FDA has not stood still under fire. It has already been at work to cut applications backlogs, and claims to have lowered the median approval time for new drugs to 19 months last year - and much lower for breakthrough drugs or drugs with life-saving potential.

George Graham

OVER-THE-COUNTER MEDICINES: Peter Mansell reports

Into the mainstream

Medicines sold over-the-counter (OTC) are no longer a minority taste in the pharmaceutical market. Just as brand-name manufacturers have swallowed their pride over generics, the constrained environment of recent years has pushed drug companies closer to the sharp end of healthcare: the consumer.

OTC products are a divergent breed, part medicines and part fast-moving consumer goods. In the past, drug strategists with loftier aims have kept their distance. Yet even Glaxo, which has long-esteemed the OTC sector, eventually recognised the economic logic of extending the lives of older products in the OTC market, linking up with Warner-Lambert in July 1989.

Glaxo secured a second point of entry by acquiring Warner-Lambert's other OTC partner, Wellcome.

The merger capped nine months of deals that are reshaping the non-prescription market and drawing it increasingly into the pharmaceutical mainstream.

The trigger point was Smith-Kline Beecham's \$2.5bn acquisition of Sterling Winthrop's OTC business from Eastman Kodak last August. Within two weeks the North American components had been sold to Bayer for \$1bn. Ciba then paid \$407m for the North American OTC assets of Rhone-Poulenc Rorer.

Diversification into OTCs is largely a response to three trends: governments bent on reining in drug costs are removing reimbursement from

non-essential medicines; consumers are showing increasing interest in, and willingness to take responsibility for, their own health; and a number of big-selling drugs are reaching the end of their patent term.

Companies with a foot in both the prescription and OTC camps can start thinking about extending a product's life cycle through conversion to OTC status - what Harry Groomer, chairman of SmithKline Beecham Consumer Healthcare, calls "managing the molecule".

So are OTC medicines a safe haven in a turbulent pharmaceutical market? OTC sales account for 18-20 per cent of the total drug market worldwide and this proportion is expected to reach 22-25 per cent over the next five years. While there is general agreement that OTC growth will outstrip that of prescription drugs, it is unlikely to reach double figures.

Among the restraints in Europe are strong deference to GP opinion in important markets such as France and Germany, making companies reluctant to reposition their semi-ethicals (products available OTC but still prescribed and paid for by the state) as consumer-driven brands; and the pharmacist's continuing monopoly of OTC sales.

In countries such as Italy, France and Spain, the pharmacist remains the sole retail channel. European governments are expected to drag their feet on deregulation and the more cost-efficient pharmacy chains are still mostly a UK phenomenon.

In the past, OTC companies have made little headway in persuading pharmacists to recommend specific brands. However, pharmacists are now beginning to realise that advising the public on OTC medicines - particularly the more powerful ingredients switching into the non-prescription market - can flatter their professional standing.

Conservatism among regulators is seen as a further barrier to more vigorous growth. Other European licensing authorities appear in no hurry to follow the UK Medicines Control Agency in fast-tracking switches. Moreover, some governments still fear that opening up the OTC market will encourage over-consumption, or that public advertising of switched products will rebound in higher prescription sales. "It is still a very regulated industry," says Roland Jeannot, worldwide head of Ciba's Self-Medication division.

Such caution is more understandable in the US context of liberal distribution and saturation advertising. During the past year, advisers to the Food and Drug Administration have turned away such high-profile switch candidates as Smith-Kline Beecham's Tagamet, Merck/Johnson & Johnson's Pepcid, Warner Wellcome's Zovirax and Upjohn's Rogaine.

The initial rejection of Zovirax - a success story in Europe as a consumer remedy for cold sores - raised questions about whether the net has been cast too wide in the search for new OTC contenders. Its US indication for genital herpes, made Zovirax something of a unique case. But the advisory committee's concerns about inaccurate self-diagnosis or the development of resistant viral strains carry implications for switches in general.

If products do cross over successfully, the pay-back can be substantial and spread over a long lifespan. Some US switches have more than tripled their sales and nine of the top 10 recent OTC launches were switched products. Less tempting are the high barriers to entry in the OTC market. Gross margins are lower than for prescription drugs and advertising costs are becoming prohibitive.

Like the recent flurry of mergers, this will accentuate polarisation between pan-European or global companies with mass-market brands and smaller, local companies focusing on niche products and semi-ethicals. Some of these local companies will survive the wave of consolidation.

Despite the lobbying efforts of multinationals, there is no guarantee that companies will be able to duplicate brand names, labelling, packaging and advertising on a global scale.

It looks as if consolidation will continue, albeit at a less frantic pace. The OTC market is still relatively fragmented - much more so in Europe than in the US and Japan. In 1994 the top 10 OTC companies accounted for about 37 per cent of the OTC market worldwide.

What will be the lifeblood of these new OTC giants? Clearly switches will play a substantial role. Even so line extensions and new formulations are likely to remain at the core of OTC strategy.

There are also new OTC markets to cultivate: China and the Pacific Rim, India, Latin America, Central and Eastern Europe, and Africa.

OTC companies still see plenty of mileage in the three leading OTC categories - analgesics, cough/cold remedies and gastrointestinal products.

But fresh impetus will come from "lifestyle" products such as vitamins and mineral supplements, catering more to a general sense of "well-being"; and from new OTC indications: diagnostic tests, smoking cessation aids, antivirals, antifungals, topical antibiotics, and perhaps even oral contraceptives, appetite suppressants or remedies for ageing.

Peter Mansell is editor of FT OTC Business News.

EUROPEAN MEDICINES EVALUATION AGENCY

Fast-track approvals service

Just three months after its birth, Europe's new medicines agency is making its presence felt.

Bayer, the German chemicals and pharmaceuticals company, has decided to locate its European drugs regulatory headquarters in the UK because of the agency's siting in London's docklands.

Many other companies have opened offices in London to liaise with the agency. And just about every pharmaceuticals company is considering how much it ought to invest to be close to the organisation that will oversee the approval of drugs in the European Union.

The UK government hopes that regulatory affairs offices will be followed by research and development and manufac-



Fernand Sauer: pledged to break speed records for drugs approvals

turing investment, both of which may work more smoothly with rapid access to regulatory authorities.

Yet the organisation at the centre of their attention is not for the foreseeable future going

to be a European version of Washington's all-powerful Food and Drug Administration. For a start, the European Medicines Evaluation Agency plans to stay small. Fernand Sauer, executive director, is adamant that he will not preside over a bureaucracy with several thousand employees. His Canary Wharf offices will have only 100 staff at the end of the year.

This is largely because, unlike the FDA, the EMEA will itself do none of the work of evaluating drug approval appli-

cations. Instead it will co-ordinate the teams of experts from EU member states.

It has established a structure that it believes will ensure efficiency: if a company does not want to use the EMEA, it has the option under EU rules to use one of the national agencies as the co-ordinator of its application instead.

But Mr Sauer is confident that drugs companies will not want to use anyone else. He has pledged to break speed records for drugs approvals, pushing through a decision

within 300 days. The FDA takes almost two years on average to approve a drug, and Germany has frequently been slower than that.

More than that, its expert teams will have published a recommendation on whether or not the drug should be approved within 210 days of the filing of the application. This allows an early start for preparation for product launches because the European Commission, which makes the final decision, will be hard-pressed to challenge

expert decision in its 90 days.

Perhaps not surprisingly, Mr Sauer has widespread backing among drug company chiefs. Ultra-fast drug approvals could be very profitable. This industry has a rule of thumb by which a successful new drug will eventually earn \$1m a day in global sales revenues. The European Union accounts for about 40 per cent of global sales and it does not take a calculator to work out how much money an extra few months of sales revenue can mean to a company.

Comparisons with the FDA and other medicines agencies are perhaps not fair. Able to start afresh, the EMEA has brought to its aid the power of modern information technology. Drug application dossiers contain the details of clinical trials and can run to 100,000 pages. The EMEA will take applications on CD-ROM and distribute documents on electronic mail. That second step can save a week or two alone, by comparison with the older method of printing out paper versions and posting them, says Mr Sauer.

But it should not be surprising to learn that an organisation with such radical aims has enemies. Drugs companies executives, and even agency officials know that some national agencies would not be

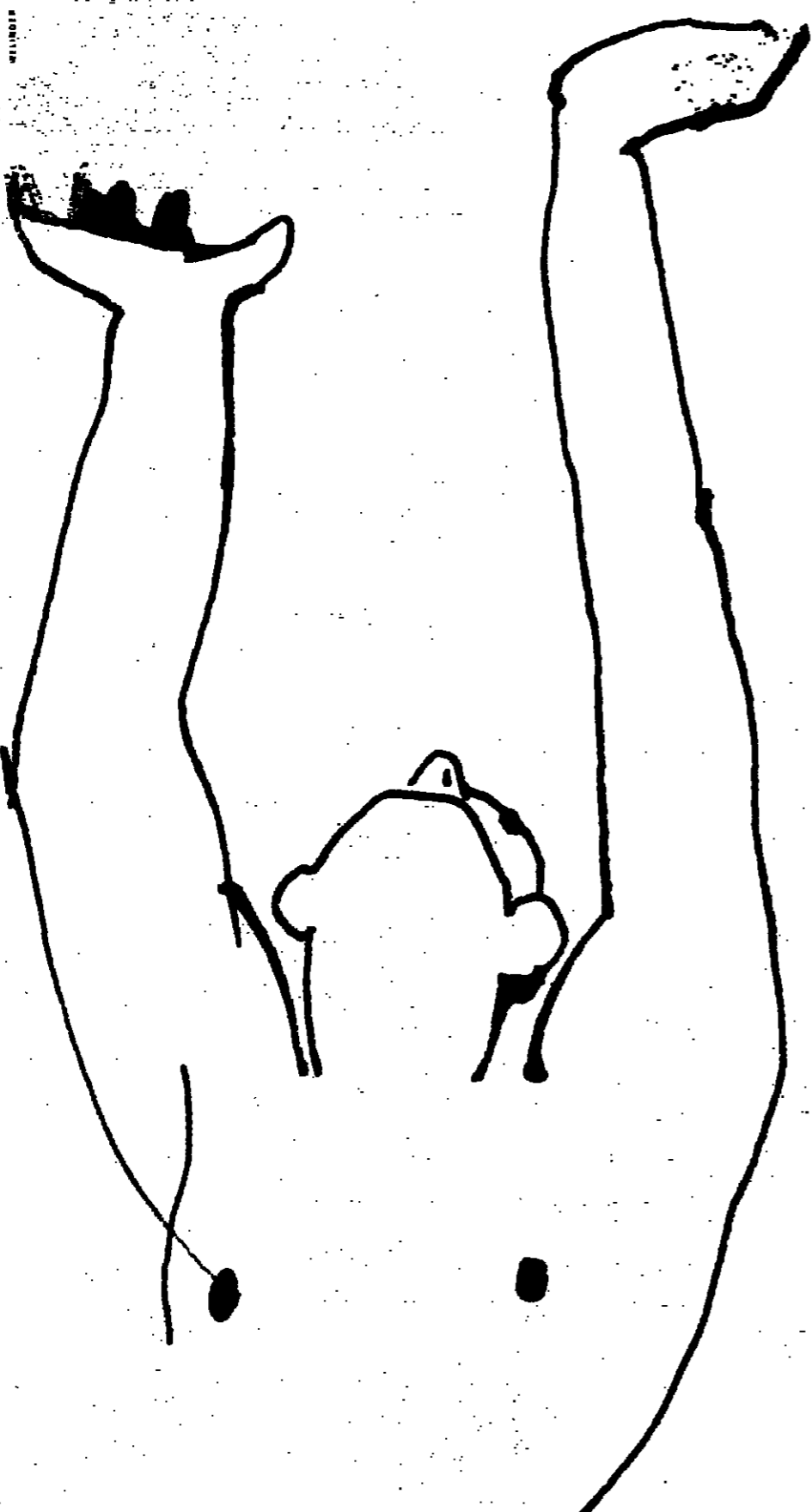
sorry if the EMEA tripped up.

And some doctors fear that the fast-track approvals idea will eventually lead to the disaster of a dangerous drug going on sale.

The testing period should be over within three years. The EMEA is already considering the first drug applications. If it can demonstrate its own safety and effectiveness its future is assured. It may even become a model for agencies in the Americas and Asia and be able to build bridges between them so that, for example, European approvals could hasten approvals in other countries.

But if it fails, national agencies will reclaim their right to control what drugs are sold in their domestic markets.

Daniel Green



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NOVEMBER 29

Introduction. The growing toll of cancer worldwide. Why the disease is responding better to treatment in the young. The worldwide market for cancer drugs. Who is spending what on research.

DECEMBER 13

Causes and prevention. Smoking. Diet and food supplements. Sunshine and skin cancer. Chemicals and other environmental causes. Vaccines against cancer-causing viruses. Antibiotics to prevent stomach cancer.

JANUARY 24

Diagnosis and screening. Genetic susceptibility. Scans. Identifying cancer markers in the blood. Politics and economics of screening.

FEBRUARY 28

Chemotherapy. Drugs to kill rapidly dividing cancer cells. Reducing multi-drug resistance. Anti-nausea drugs and other ways of reducing side effects. Hormone-based treatments. Herbal and alternative remedies.

MARCH 28

Radiotherapy. X-rays. Gamma rays. Neutron beams. Heavy ions. Magic bullets. Antibodies and fusion toxins aimed at cancer cells.

In the final part of a series on cancer research, Clive Cookson and Daniel Green look at two of the most exciting ways of killing tumour cells: genetic engineering and immune therapy.

Controlling the switches

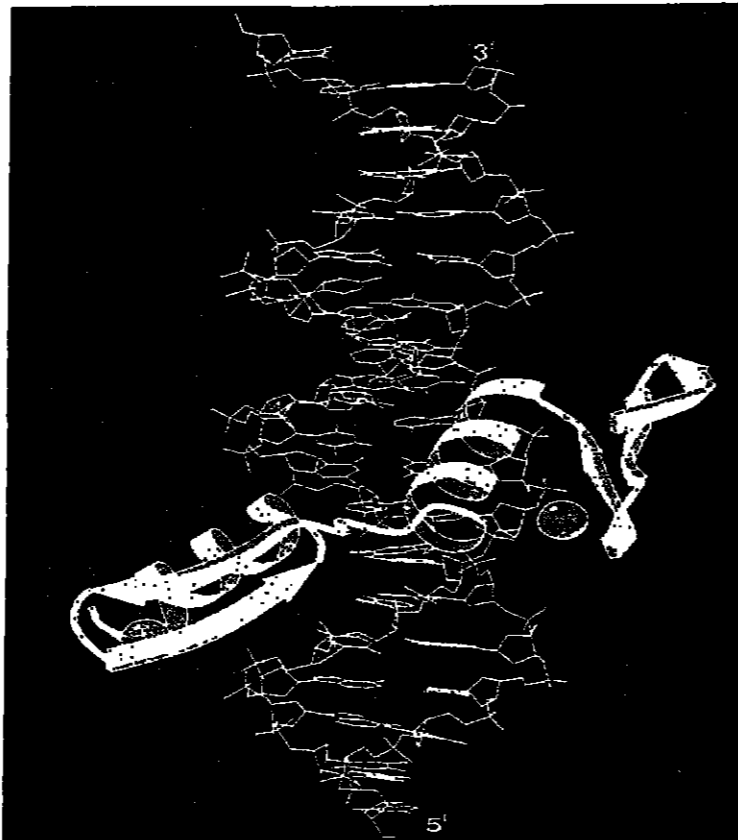
Cancer is ultimately a genetic disease – and the prospect of curing it by switching genes on or off is causing more excitement in the world's medical laboratories than any other avenue of cancer research. Four to six independent genetic changes are necessary to produce a typical tumour, says Karol Sikora, professor of clinical oncology at the Hammersmith Hospital, London. The total number of genes directly implicated in human cancer is more than 50, with hundreds more still to be discovered. So researchers have a vast choice of ways to different ways to intervene in the process.

Several dozen clinical trials of genetic treatment for cancer are under way in the US, Europe and Japan, although all are at least two years from commercialisation. Within the great variety of approaches, three broad categories are particularly important:

- Blocking "oncogenes", the natural molecular accelerators in which mutations cause runaway cell growth. Several different types of molecule are used to interfere with these genes and switch them off. The most common oncogene, called *ras*, is implicated in about half of all tumours.

- Restoring the function of "tumour suppressor genes", which normally perform the opposite function to oncogenes and stop the excessive proliferation of cells. This can be done either by introducing new tumour suppressor genes through gene therapy or by re-activating defective copies in the body. The best known such gene is *p53*; mutations in *p53* also occur in about half of all malignancies.

- Using gene therapy to add genes that are not involved directly in cancer suppression but which produce



A "zinc-finger" molecule, designed by the MRC Laboratory of Molecular Biology, Cambridge, binds to a leukaemia-causing gene and switches it off

proteins that help to destroy tumour cells. Examples include immune stimulants (see article right) and cell-killing toxins.

In a field of research that is so young and so richly varied, it is too soon yet to draw any conclusions about which approaches will work best.

Conventional pharmaceutical researchers still regard gene therapy as an unproven and undesirably complicated procedure, requiring not only cloned copies of the appropriate gene but also a vector – a virus, microscopic fat particle or even a "gene gun" firing tiny DNA-coated gold balls – to carry it into the

appropriate cells. Other components may be needed too, to switch the gene on or off after it reaches the target.

From the conventional point of view, a better bet is to use small molecules, similar to today's drugs, to interfere with cancer genes.

An example of a research programme along these lines is Progene, a partnership between Proteus, a UK drug design company, and Genelabs, a Californian genetics company. It is developing molecules that bind directly to the control region of oncogenes and switch them off.

The favourite target for researchers seeking drugs to switch off cancer genes is *ras*. "Just about every pharmaceutical company has its own *ras* inhibitor programme or is thinking of starting one," says Said Sebt, a *ras* researcher at the University of Pittsburgh.

Allen Olf, head of oncology at Merck of the US, told last month's meeting of the American Association for Cancer Research that his experimental *ras* inhibitors could begin clinical trials within 12 to 18 months. "These really are the first drugs designed to block the action of a single specific cancer gene," he says.

However, the gene therapy camp points out that some of its procedures are already beginning to give encouraging results in patients. The most advanced approaches are those that use the new genes to produce high concentrations of anti-cancer proteins inside tumours, either directly or in conjunction with another drug.

For instance, two separate partnerships – Rhône-Poulenc Rorer with Genopole of France, and Sandoz with Gene Therapy Inc of the US – use a virus to deliver a gene for an enzyme called TK to brain tumours; the patient is then treated with ganciclovir, an antiviral drug, which kills the cancer cells when it comes into contact with the TK.

The first trial of gene therapy with the tumour suppressor gene *p53* began in February, through a Rhône-Poulenc Rorer partnership with Introgen Therapeutics of the US.

"Our preclinical work in animals has shown that when normal *p53* genes are put back into cancer cells, the growth of cancer cells is suppressed," says Jack Roth of the University of Texas, who is carrying out the tests on lung cancer patients.

According to Frost & Sullivan, the international market research company, the first gene therapy treatments will be approved for sale in 1997, for brain tumours. The gene therapy market will then grow very fast, with world revenues of \$1.3bn (\$300m) from cancer treatments as soon as 2000.

Immunology investigation

To treat cancer with the immune system is a daunting challenge for any medical researcher.

Not only are there many causes of cancer, few treatments and even fewer cures, but the immune response involves some of the most complicated and poorly understood biochemical processes in the body.

Yet there is no doubt that the link between the immune system and cancer is important.

Only last week came a striking advance. The medical journal *The Lancet* gave details of a cancer vaccination used successfully to treat a woman suffering from malignant myeloma, a blood cancer.

Doctors at the National Cancer Institute in Bethesda, Maryland, used the woman's own malignant cells to induce an immune reaction in her brother, and then transferred this immunity to her through an infusion of his bone marrow.

Other scientists are working on an even more ambitious proposition – that the immune response could be stimulated directly to attack cancer cells.

Glen Dranoff, of the Dana Farber Cancer Institute in Boston, Massachusetts, is trying to genetically engineer tumour cells to produce a hormone that attracts the attention of the immune system.

This approach holds out the hope that one day the body's own defences could be mobilised against cancer, eliminating the need for surgery, powerful drugs or intense radiation. But Dranoff admits that opinion is divided. "Some believe that the immune system might not actually be able to respond on its own and that bone marrow transplantation may be better."

Or neither might work. It would not be the first disappointment in cancer immunotherapy.

In the 1970s interferons were hailed as a great new cancer treatment. They are materials produced by cells in response to infection by a virus, which appear to interact with the immune system. In laboratory experiments, they showed spectacular success in controlling tumours.

But in people, the effect was limited to a handful of rare cancers. And interferons turned out to be so toxic that their use is limited.

Then, during the 1980s, the components of the immune response began to be understood in more detail. In particular, there is a cascade of chemicals that triggers

the production of blood cells, such as white blood cells and natural killer cells, which attack invaders and could be harnessed to fight cancers.

In addition, these components could help shore up the immune system against damage by conventional drug and radiation treatments, which leave many patients vulnerable to infections.

One of these products has made it big in commercial terms. Amgen's Neupogen, which stimulates the production of white blood cells. It is used increasingly in conjunction with conventional treatments, although patients must still be given powerful antibiotics to try to protect them against infection.

The other parts of the immune response have yet to show the same level of promise.

Many drug companies are concentrating their efforts on one group of related materials in the blood cell creation process, the interleukins. But Paul Herrling, director of research at Sandoz, the Swiss pharmaceutical company, admits that knowledge of their role in the immune system remains incomplete.

"There are perhaps 11 interleukins discovered so far. We don't know whether this is all of them, whether they can be used alone or in combination with each other," he says.

Sandoz has been working on one called IL-3, but progress is slow. "It gives no clear benefit when used on its own. But in combination with GM-CSF [another material that stimulates the growth of blood cells] it does have some effect provided the GM-CSF is administered a few hours before the IL-3. When the two are given together there is no significant effect."

Immune therapies continue to hold out the hope of the perfect treatment, in which the natural defences of the body can be trained to fight cancer. But researchers have not even mastered the means to help the immune system through the rigours of conventional therapies. It is likely to be many years before cancer cells face a serious attack by the immune system as part of a standard treatment programme.

The monthly series on pharmaceutical research will resume in May with a look at the latest ulcer treatments.

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ARTS

Craftsmen's view of nature

William Packer reviews the Craft Council's current exhibition of mainly contemporary work

It has always been in the fields of craft and design that art has entered most directly into daily life - art, if you like, at its most natural. The point is a nice one, full of irony and contradiction. We have only to look into *Punch* of the 1880s to register the mockery heaped upon the Arts & Crafts Movement and Aestheticism in general - "greenery-gallery, Grosvenor Gallery" and all that - but the point is that for all the artiness, they were still highly fashionable, and a great business such as Liberty's was founded on their success. So it has gone on, and the contemporary crafts are still mocked and misunderstood, ambiguous in their relation to art as such, yet eminently successful. We still smile when we think of those bearded and sandals, those vegetarian principles and earnest mugs of cocoa direct contact with the return that the community of artist-craftsmen now makes to the economy, across all the disciplines of the fine crafts from furniture-making to basket-weaving, is entirely disproportionate to its size and a wonder of the age. It is this sector of thriving small business that the Crafts Council has been encouraging now for more than 20 years.

An overview of such activity is always welcome, especially one that brings out its essential historical continuity. While not able to go back quite to the 1880s in terms of direct experience, the council can certainly claim direct contact with several notable Victorian and Edwardian survivors into its own period. Of these represented in this current exhibition, Bernard Leach is the most obvious, but there are many others - ceramists such as Susie Cooper, Keith Murray, Michael Cardew, Millicent Taplin and Katherine Pleydell-Boverie, artist-designers like

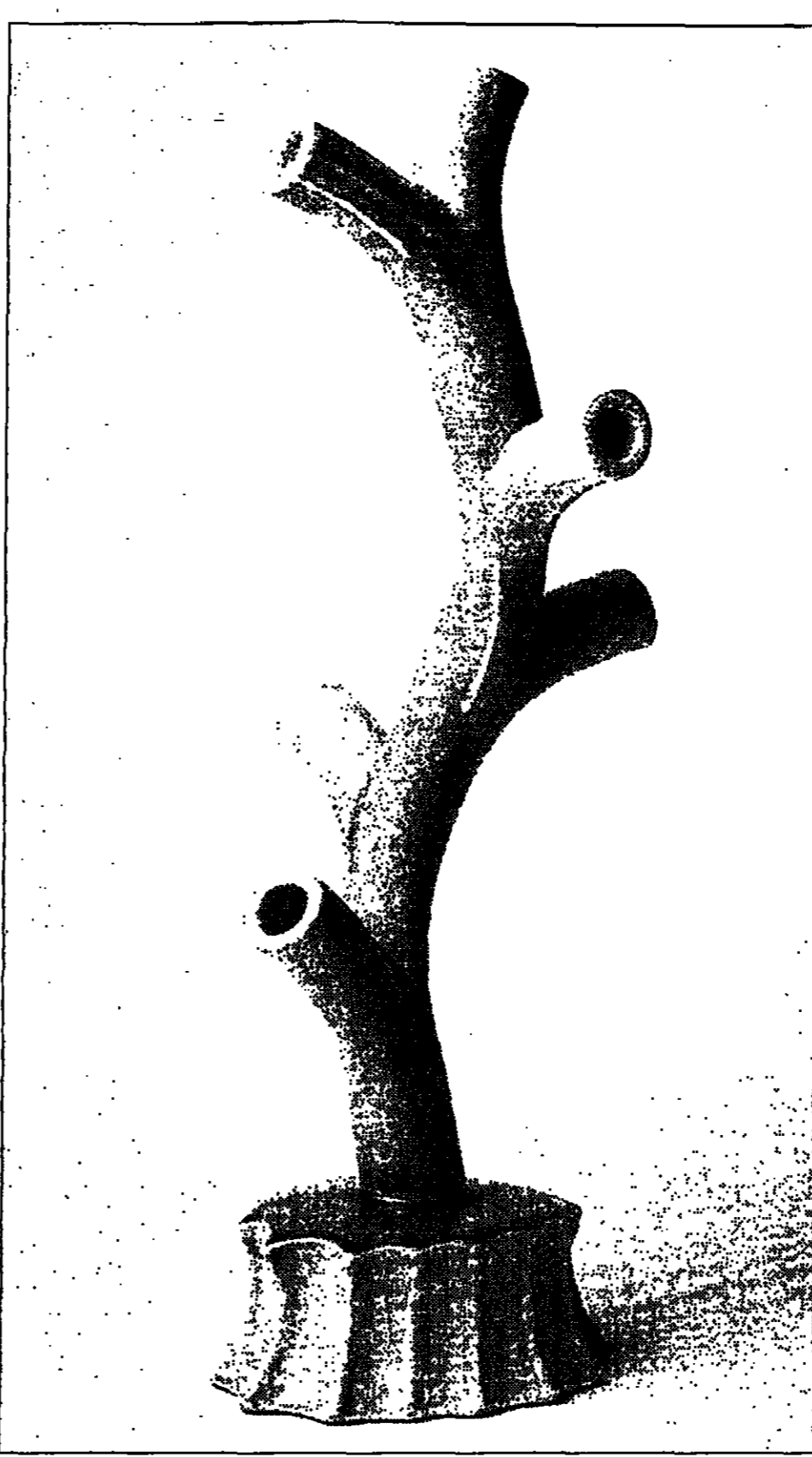
Edward Bawden and Duncan Grant, textile-designers and weavers like E.Q. Nicholson, Theo Moorman and Marianne Straub. But in taking "The Influence of Nature" as its sub-title and central premise, *Out of This World* first goes back to the true Victorians, to Voysey, Ashbee, Mackmurdo and, of course, the great apologist of the crafts as art, William Morris. "Order", he said, "invents beautiful and natural forms, which, appealing to a reasonable and imaginative person, will remind him not only of the part of nature which they represent, but also of much that lies beyond that part." "A literal transcript will not result in good ornament," said Voysey: "before a living plant a man must go through an elaborate process of selection and analysis (by which he becomes) an inventor... and can live and work in the present with laws revealing always fresh possibilities".

There is little to add to that, and as an excuse for bringing any number of lovely and surprising things together it is entirely admirable. But as so often is the case, what seems admirable in the proposal is more questionable and even irritating and disappointing in the event. Here the presentation is unchronological, which at once throws over the chance of following any thread of development through the show, the inevitable shift and change of interest, sensibility and practice that yet oddly remains the same. Instead the arrangement is variously thematic under such headings as Harmony and Rhythm, Myth and Symbol, Abstraction, Meditation, Ecology and so forth. Which is all very well, but with the weight of the selection heavily upon living mak-

ers and designers, and upon their recent work at that - for dates on the labels are given only to the dead - we have little idea as we go round how long in the tooth they are, or how wet behind the ears. And we can see all too well where it is leading, as the simple conjunction of working drawing and final piece in the display of the older work gives way to cabinets of source material, the commonplace of every artist's studio in the land - all those pebbles, twigs, toys, trophies.

The point that the work of artists and craftsmen does not spring fully-formed from their brows, but is born rather of life and experience of the natural world, is well made, but why then do I find it so annoying? Is it because it is so obvious it should not need the making? Is it because my own shelves and drawers are stuffed with such junk? Perhaps. Then there are the arch and posturing statements of the young to take on board. "Macrocosm and microcosm: the earth from space, the shape of the cell," says Julie Wood. "I attempt to evoke the atmosphere of the joys and shadows encircling human relationships," says Rachael Mellors. "Working in a sausage factory made me realise that I quite liked pigs, and that it's rude to eat your friends," says Andy Hazell. No. The answer is to forget the width and feel, or rather see and relish, the quality of the things themselves, from the Victorian silver rose-bowl of Gilbert Marks or Ernest Gimson's Edwardian brass sconces, to the exquisitely shimmering, shimmering pewter vases of Toby Russell, made the day before yesterday.

Out of this World: The Influence of Nature in Craft & Design 1880-1995, Crafts Council Gallery, 44a Pentonville Road, N1 1PT June 18, then on to Manchester and Cardiff.



Twig, by Richard Slee. 'A literal transcript will not result in a good ornament'

Theatre/Sarah Hemming Rattigan's 'Flare Path'

On the surface, Terence Rattigan's *Flare Path* ought to be dreadful. This wartime drama set among RAF men and their wives is fairly slow and shamelessly manipulative. The characterisation is not on a par with *The Winslow Boy* or *The Browning Version* - indeed, it is full of stereotypes: the chipper airman, the chirpy cockney, the minor Hollywood actor and the tortured wife, torn between two lovers. And yet, revived at Bristol Old Vic for the 50th anniversary of VE Day, it is totally compelling. Why?

Well, for one, it was written in 1940 when Rattigan himself was on active service with the RAF, and is shot through with an authenticity and compassion that make it irresistible. It whisks you into the world of the small hotel near the aerodrome where the action takes place and you are held captive (though goodness knows how the original 1942 audience coped with the sweaty palmed climax at which the bombers take off, one by one). Secondly, of course, it offers a prime example of the famous Rattigan "made-play". Structure and narrative and comedy combine to carry you along and you soon surrender though in places it is so well-fashioned that to a modern audience it seems predictable, and Rattigan laddies on the dramatic irony as if it were going out of fashion. Thirdly, and most importantly, the play presents a real attempt to use this rather conventional form to talk about nebulous and difficult emotions and to seize a mood in the nation and a moment of change. Its characters are not so much simply patriotic, as staunchly engaged. Rattigan offers a touching portrait of ordinary people doing their bit and making light of it: the rear gunner with the bad back (Paul Rider), his pragmatic little

Continues to May 13 at Bristol Old Vic (0117-987-7877).

Music in London/David Murray 'British Music Now' with Oliver Knussen

At the weekend the BBC Symphony, with the Nash Ensemble, offered three Barbican concerts on successive nights, with open rehearsals earlier, of "British Music Now", also entitled (in larger print) "Talking Music". What was all that?

At first glance, it seemed to be a BBC showcase for Olly's own music and that of four other young and middle-aged composers he happens to like - Robin Holloway (b. 1943), Colin Matthews (b. 1946), Mark-Anthony Turnage (b. 1960) and Julian Anderson (b. 1967): at 42, Olly comes in the middle - with the extra feature of onstage interviews with them all. The "interviews" proved to be mumbly desultory, unfocused, in-group chat which merely postponed the second half of each long concert for 20 minutes: the promise of "Talking Music" had scant warrant if the new, anxiously populist Radio 3 wants to "humanise" modern composers for us, this seemed not to be the way to do it.

Part of the reason why it misfired, however, lay deeper. The modest audiences these concerts drew to the Barbican were not eager innocents thirsty for humanised introductions, but the professionals - the contemporary music publishers, the specialist performers, the critics, and beside them a few regular aficionados and some open-eared music students.

For whatever reasons, none of these composers, not even Knussen, though he has the children's opera *Where the Wild Things Are* to his name - has yet seized or even just tantalised the ears of a wider public as, say, the young Maxwell Davies and Britten did, let alone Britten and Tippett. At second glance, this Barbican series looked stranger still. For it proved to be heavily retrospective, laden

with early pieces by composers whose mature works are barely known outside the special contemporary-music coterie: was that a sensible formula for a big, expensive project? In fact the Sunday concert which included Knussen's rich, larky *Wild Things* (1983) attracted much the largest audience; but both the Holloway pieces on Friday - from his formative, harmonically quavery "after Schumann" period - were more than 20 years old, like the main Matthews exhibits on Saturday, and even Turnage's glittering *Night Dances* were almost 14.

Young Anderson, when interviewed, strove manfully to look back from a mature distance at his *Parades* - *Pavillons en l'air*, composed all of four years ago. I have not

nevertheless by the Nash players and various singers in smaller pieces: in the case of Turnage's recent *Three Farewells* and Knussen's 1978 *Trigloch*, really too frail and introspective for the Barbican (and too soporifically similar when programmed together), but lovely.

Better suited to the hall, and wielding much more direct impact, were two works from the early 1980s - Turnage's pungent *Lament for a Hanging Man*, where Fiona Kimm was the fervent mezzo, and Matthews's lean, crisply argued *Oboe Quartet* (with Gareth Hulse), where one hears a composer's voice suddenly and decisively finding its own assets. In sum, Olly's British Music, though not the "Talking Music" part, was mostly a treat for us fans; but there are not very many of us, because even "classical" contemporary music has fragmented into too many distinct strands beyond the academically-approved (Cambridge looms large), BBC-favoured one. There is something embarrassing about

Yakov Kreizberg and the Bournemouth Symphony

From next September the Bournemouth Symphony - still celebrating its centenary: how protracted these anniversaries have become! - will have the young Russian Yakov Kreizberg as its new principal conductor. On Thursday it brought him to London to show him off in advance, or perhaps it was the other way round: by the second half of its programme the orchestra sounded very good indeed.

It was perhaps a piece of bravado to play Debussy's gentle, tremulous *Prelude to "L'Après-midi d'un faune"* immediately before bursting into Stravinsky's *Sacre du printemps*, but it was brought off with éclat. Though Kreizberg treated the *Prelude* with scrupulous delicacy (the different layers of string-washes and whispers were all transparent) he kept its shape taut; the important solo flutes, oboe and violin made stylish contributions,

and the score came up rewardingly fresh. So, indeed, did *Le Sacre*. For that towering piece Bournemouth had drawn upon both of its bands. Technically and otherwise, the result was impressive and exciting. Perhaps by dint of assiduous rehearsals, Kreizberg secured a notable rapport with the orchestra: on matters like the exact length of breath-pauses, and instant knife-edge attacks when there were none, everybody was alert and unanimous. In the quieter sections Kreizberg was urgent beyond the norm. Sometimes that lost the hieratic quality which Boulez, for example, insists upon to such effect; but it also kept the music pressing vitally forward - usually dancing forward, in fact, for Kreizberg's snapping rhythms were instinctively of the dance. He made much also of the tough folkishness of the songs and chants that were Stravinsky's original material.

D.M.

INTERNATIONAL ARTS GUIDE

BALTIMORE
CONCERTS
Symphony Hall Tel: (410) 783 8000
● Baltimore Symphony Orchestra: with guitarist Manuel Barrueco. James Paul conducts a programme that includes Vivaldi, Puccini and Respighi; 8.15pm; Apr 28, 29, 30 (3pm)
OPERA/BALLET
Lyric Opera House Tel: (410) 727 6000
● Marion Lescaut: by Puccini. A Baltimore Opera presentation conducted by Joseph Desjardins and directed by James de Blasis. Soloists include Barbara Daniels, Elizabeth Byrne and Patryk Wroblewski; 8.15pm; Apr 28 (7.30pm), 29, 30 (3pm)

BRUSSELS
CONCERTS
Baux-Arts Tel: (02) 507 82 11
● Belgian National Orchestra: with the Brussels Choral Society led by Tom Cunningham and mezzo-soprano Penelope Walker. Yurii Siminov conducts Elgar's *The Dream of Gerontius*; 8pm; Apr 29
FRANKFURT
CONCERTS
Alte Oper Tel: (069) 1340 400
● Evening of Songs: with soprano Margaret Price and pianist Thomas Deway in a programme that includes Wolf and Strauss; 8pm; Apr 26
● Radio Symphony Orchestra Frankfurt: Andrew Litton conducts Elgar, Walton and Britten/Dowland; 8pm; Apr 27, 28
● Viennese Mozart Academy: with clarinetist Peter Schmidt, Yehudi Menuhin conducts Pärt and Mozart; 8pm; Apr 25

LONDON
CONCERTS
Barbican Tel: (0171) 638 8891
● English Chamber Orchestra: with soprano Barbara Hendricks. Hubert

Soudant conducts Pergolesi's "Stabat Mater" and Faure's "Requiem"; 8pm; Apr 27
● Grand Classical Gala: Martin Merry conducts the National Symphony Orchestra in a programme that includes Verdi, Orff, Strauss and Ravel; 7.30pm; Apr 30
● Puccini Gala Night: Paul Wynne Griffiths conducts the London Concert Orchestra with sopranos Christine Tse and Claire Futer, and tenors Adrian Martin and Julian Gavin for an evening of Puccini highlights; 8pm; Apr 29
Queen Elizabeth Hall Tel: (0171) 928 8800
● Orff and Poulenc: Ian Humphris conducts the National Westminster Philharmonic Orchestra to play Orff's *Carmina Burana* and Poulenc's *Gloria*; 7.45pm; Apr 25
Royal Festival Hall Tel: (0171) 928 8800
● Finnish Radio Symphony Orchestra: with pianist Alexei Lubimov. Jukka-Pekka Saraste conducts Sibelius, Bartók and Tchaikovsky; 7.30pm; Apr 25
● The London Philharmonic: Franz Weiser-Möser conducts Pärt, Sibelius, Martin and Shostakovich; 7.30pm; Apr 27
● The Michael Nyman Orchestra: with harpsichordist Elizabeth Chojnacka and mezzo-soprano Hilary Summers. World premiere of the orchestra brought together especially for the Nyman series and includes the premiere performance of "Carrington"; 8pm; Apr 29

MADRID
GALLERIES
Prado Tel: (91) 420 28 36
● Sebastiano Del Piombo: Venetian born artist of the Italian

Renaissance. This exhibition explores his influence on Spanish painting during the 16th and 17th centuries; to Apr 30
MUNICH
GALLERIES
Bayerische Staatsgemäldesammlungen Tel: (089) 23 80 50
● Henri de Toulouse-Lautrec: posters; to Apr 30
Haus der Kunst
● Deutsche Romantik: previously on show in London, this exhibition has created much discussion in Germany. It examines the work of early German Romantic painters and their cultural and political impact on successive generations of German artists; to May 1
NEW YORK
CONCERTS
Alice Tully Hall Tel: (212) 875 5050
● New World Symphony: Michael Tilson Thomas conducts Ives, Dahl, Bach and Copland; 8pm; Apr 29
Avery Fisher Tel: (212) 875 5030
● American Symphony Orchestra: with conductor Leon Botstein, tenor Thomas Young, baritone William Sharp and the New York City Gay Men's Chorus in a programme celebrating the 50th anniversary of the founding of the United Nations; 3pm; Apr 30
● New World Symphony: Michael Tilson Thomas conducts Mahler and his own "Dance of Anne Frank"; 8pm; Apr 28
Carnegie Hall Tel: (212) 247 7800
● Boston Symphony Orchestra: with soprano Sylvia McNair. Selji Ozawa conducts Ravel, Schoenberg and Berlioz; 8pm; Apr 28

PARIS
CONCERTS
Châtelet Tel: (1) 40 28 28 40
● Daniel Barenboim: pianist and conductor with the orchestra of the Deutsche Oper Berlin in a programme that includes Beethoven; 8pm; Apr 28, 29
GALLERIES
Musée d'Orsay Tel: (1) 45 49 11 11
● James McNeill Whistler: exhibition of works; to Apr 30
OPERA/BALLET
Opéra National de Paris, Bastille Tel: (1) 47 42 57 50
● Iphigénie en Tauride: by Gluck. Conducted by Graeme Jenkins, produced by Achim Freyer; 7.30pm; Apr 27
WASHINGTON
CONCERTS
Kennedy Center Tel: (202) 467 4800
● Murray Perahia: pianist plays Handel, Schumann and Chopin; 7pm; Apr 26
● National Symphony Orchestra: with conductor/violinist Tona Brown plays Mozart, Bach, Barber and Handel; 8.30pm; Apr 25 (7pm)
● National Symphony Orchestra: with pianist Tzimon Barto, Zdenek Macal conducts Ott. Grieg and Brahms; 8.30pm; Apr 27, 28, 29

WORLD SERVICE
BBC for Europe can be received in western Europe on Medium Wave 648 kHz (463m)
EUROPEAN CABLE AND SATELLITE BUSINESS TV
(Central European Time)
MONDAY TO FRIDAY
NBC/Super Channel:
07.00
FT Business Morning
10.00
European Money Wheel
Nonstop live coverage until 14.00 of European business and the financial markets
17.30
Financial Times Business Tonight
Midnight
Financial Times Business Tonight

One of UK television's longest-running soap operas, the attempt to launch a fifth national channel television, comes to a head next week when bids go in - for the second time - for the right to run the channel.

The availability of frequencies for an extra television channel was first spotted in 1985 by the Peacock Committee, the inquiry into the financing of the BBC.

But it was only after the 1990 Broadcasting Act that the Independent Television Commission invited bids to run the new channel. The ITC rejected the only bid for the channel - £1,000 a year - from a consortium led by Thames Television, largely because potential investors such as the US media giant Time Warner were judged to be insufficiently committed to the project.

But a week today, a second round of bidding will be completed for the right to run what is probably the last conventional television channel in a major market in Europe. Four and possibly five consortia will line up with multi-million pound bids for the licence.

The irony is that there should now be such interest in spending about £200m on creating such a channel when the competitive conditions have become more demanding, since 1992, not less.

On offer is a channel that will be able to reach only about 70 per cent of the UK population. The danger of interfering with the signals of continental European broadcasters means that the gaps in coverage include large areas south of London, home to many of the most prosperous people advertisers hope to reach. In some parts of the country, viewers will have to be persuaded to buy a new aerial to receive the channel.

The channel comes complete with large headaches and unusual costs. The frequencies that will be available to Channel 5 are at present used by millions of video recorder owners. The lucky winner will have to return millions of videos at a cost likely to be between £50m and £70m.

One certainty is that the ITC, fearful of having its switchboard jammed by angry video viewers suffering interference from the Channel 5 signal, will exclude any bidder not setting out a foolproof plan for returning video recorders.

If this hurdle is overcome, the Channel 5 operator will have to carve out an audience and a stream of advertising

Cliffhanger in licence saga

Channel 5 bidders are lining up for big headaches and bigger costs, says Raymond Snoddy

Channel 5: rivals seek place on the map



Rupert Murdoch



Richard Branson



Greg Dyke



revenue in the face of strong competition from the existing broadcasters. These include ITV, which spends about £700m a year on its programmes, Channel 4 and the growing number of cable and satellite channels which could multiply into several hundred during the 10 years the licence will be awarded for.

The main prize tempting bidders is that they could put together a programme schedule sufficiently attractive to win a respectable audience in the 15m or so homes that ought to be able to receive the channel. Cable and satellite channels, by comparison, reach less than a third of that total in the UK.

With revenue in the first year unlikely to reach more than £75m to £100m, winning a substantial audience will be a challenge. The task will be made no easier by the requirement to include 40 per cent of originally produced or commissioned programmes at the outset, rising to 65 per cent over

six years. Bidders are expected to spend between £80m and £120m a year on programmes, so bids are unlikely to be more than £10m.

The emerging, and increasingly controversial, favourite to take the licence is the consortium led by BSkyB, the satellite broadcasting operation of which Mr Rupert Murdoch's News Corporation owns 40 per cent (and in which Pearson, owner of the Financial Times, has a stake). It includes Granada, the leisure and broadcasting group, TCI of Denver, the US cable company, Kinnevik, the Swedish conglomerate, Goldman Sachs, the international bank, and PolyGram, the music and film division of Philips. A combination of BSkyB's extensive sports rights and options to show Hollywood movies on terrestrial television and Granada's programme library could help to fund a very powerful bid.

Under existing broadcasting legislation, BSkyB has the right to hold 20 per cent of a

Channel 5 licence. However, a move by the satellite broadcaster into terrestrial television would be likely to stir up opposition in parliament - particularly from Labour in view of Mr Murdoch's newspaper interests.

Of the four other bids expected, the runner-up is most likely to be the consortium which includes Pearson and MAI, the broadcasting and financial services group that owns two ITV franchises - Meridian and Anglia Television. Pearson has just appointed Mr Greg Dyke, who was crucial in retaining the London Weekend Television franchise, as head of its television operations. It has also recently acquired Grundy Worldwide, which makes soaps such as Neighbours.

Mr Richard Branson's Virgin Group has put together a consortium that includes HTV, the ITV company, Associated Newspapers, which publishes the Daily Mail, Philips, the consumer electronics company and Electra, the venture capital group. In previous bidding for ITV franchises, Mr Branson failed to get over the quality thresholds set by the ITC. But this time, the bid is being put together by Mr Jeremy Fox, who was involved in the last auction for ITV franchises that successfully surmounted the quality threshold in spite of being outbid in the end.

The fourth bidder expected is a consortium put together by the Mirror Group, publishers of the Daily Mirror, and NBC, the US network company. Although the Mirror has left the final decision to bid to a board meeting tomorrow, a bid is thought likely.

CanWest, the Canadian-based international broadcaster, insists that it will be a fifth bidder. However, it has had difficulty attracting partners, and is thought likely to seek membership of another consortium.

The outcome is impossible to predict with certainty because the licence, in most circumstances, will go to the highest bidder after a quality threshold has been met. The ITC has promised to try to give its verdict by the end of January so that the channel could be on air by autumn next year.

If BSkyB's bid should turn out to be the highest, the Channel 5 soap will present the ITC with a cliffhanger as it decides whether it can afford the political storm if the franchise goes to Mr Murdoch.

Europa: Michael Stürmer

Germany's defence role



In the country of Clausewitz, the 19th century military theorist, strategy will have to be reinvented. The purpose for Germany this time is not to make war but to safeguard peace, or at least to make sure that the new barbarians are kept at a distance. This is a painful process for post-war Germans, who had reserved for themselves the role of shopkeepers rather than heroes. As a result of the exigencies arising from the end of the cold war, this role now needs to be modified.

In the past 40 years, the Germans could plausibly say that their stance of military restraint was based on the lessons of history. As a by-product, this policy enabled them to take the moral high ground in comparison with other nations held to be either less gentlemanly or more bellicose. With the establishment in the 1960s of the armed forces, the Bundeswehr, defence had been organised to deter war, but war was held by many Germans to be unthinkable. The underlying motive for the creation of the

Bundeswehr was to bring Germany back into the "club" of western nations and, as a result, to make European defence feasible.

The new age of disorder has now, however, made war possible again. As a result, the Bundeswehr has acquired an importance far greater than the subsidiary role it held in previous decades.

In 1990, the popping of champagne corks to celebrate the end of the division of Europe was disturbed by the firing of missiles and machine guns far away in the Gulf. Meanwhile, with the eruptions on the eastern flank of the European

Union, the ominous sounds have moved closer, reminding Germans that the world is still a dangerous place.

Whether the Bundeswehr? In 1989-90, when reunification turned from an East German dream into European reality, most Germans wished their country would become a happy blend of Sweden and Switzerland. German politicians hoped they still had a decade or so quietly to search their souls about the future direction of Germany's foreign and security policies.

While Germany sent cheques to allies more directly involved in the Gulf war, the constitutional court was asked to pronounce judgment on whether the 1949 constitution prevented the Bundeswehr from being deployed outside the Nato area. In 1994, the court ruled that no such impediment existed and that such deployment required no more than parliamentary approval on a case by case basis.

However, another barrier to Bundeswehr deployment has come to the fore: the idea that the Bundeswehr cannot be dispatched anywhere to keep the peace where Wehrmacht soldiers once waged war. This proviso, strictly interpreted, would mean that to make a contribution to present-day stability, German soldiers could go to very few places west of Moscow.

Another form of self-denying ordinance has also come into play: that any Bundeswehr sortie should take place only as part of a full UN mandate. The reality is, however, that - as a result of international pressure

to hold together the Nato alliance - German soldiers may soon find themselves in Bosnia helping allied troops to withdraw.

On the European level, it is difficult to imagine an effective common foreign and security policy unless Germany pulls its weight. Germany's enthusiasm for Europe may well have to be measured in terms of its willingness to carry its part of the military burden of peace.

In this situation, Clausewitz ("Vom Kriege", 1830) may provide some useful reading material. In sharp contrast to popular opinion, the Prussian general was not in favour of easily sliding from peace to war. Rather, he impressed upon his readers that war was too dangerous a thing to be left to generals. If Clausewitzian principles are applied to modern-day peace operations, some relevant precepts can be deduced.

First, war is the most serious means applied to the most serious end. Second, military action must never be allowed to escape the leash of responsible political management. Third, such action is relatively easy to start. It is therefore advisable to know in advance what the objectives are, how achievable they are, and how to escape if things go wrong.

In today's world, if Clausewitz had a say, he would probably give some additional advice. He might start by indicating that, if Nato countries are serious about preventive diplomacy, they should act in concert, not in chaos. Furthermore, the threat of legitimately applied force

should be built into diplomacy from the start, not applied as a last resort when everything else has failed.

Wherever soldiers are sent, it is up to the politicians to take responsibility. Empty gestures will lead only to frustration and unwillingness in democratic countries to back any international action whatever its inherent merits.

Military action should be taken only if there is a capability and a will to escalate. If not, the bluff will be called, as the West's experience in former Yugoslavia unhappily makes clear. The uncertain trumpet encourages rather than discourages trouble. If deterrence is to be made to work, it will need that careful blending of diplomacy and strategy which was the centrepiece of Clausewitz's comets.

Since war is now more likely than it was when Europe was divided, preventive diplomacy has to be more imaginative. This will be a real test of German leadership. Germany is at the centre of a continent beset by new uncertainty, and that country's armed forces will have to play a central role within the common foreign and security policy that will be high on the agenda at next year's intergovernmental conference to revise the Maastricht treaty. Unless the Germans play their part, we can say goodbye not only to preventive diplomacy in Europe's vicinity but also to much of what the Germans regard as essential: Nato and European security.

The Bundeswehr will have to be part of the western response to chaos. If not, we will depart from collective defence and be left with collective insecurity.

The author is director of Stiftung Wissenschaft und Politik, the German foreign affairs and defence policy institute.

Since war is now more likely than it was when Europe was divided, preventive diplomacy has to be more imaginative.

LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

We are keen to encourage letters from readers around the world. Letters may be faxed to +44 171-873 5938 (please set fax to 'fine'). Translation may be available for letters written in the main international languages.

Epic journey has disturbing implications for Eurotunnel

From Dr. Keng M. Tang.

Sir, I refer to your recent report about Eurotunnel's £387m loss and the problems of meeting its passenger targets ("Eurotunnel warns of failure risk over £387m bank debt", April 11). Let me tell you about my recent experience at Folkestone.

On Easter Monday, we set out with three friends on a trip of a lifetime! On arrival at Folkestone at 9:25am, I bought a special day-return ticket for £49. We were waved through by British officials who asked for our passports.

However, the French immigration officials said that I required a visa, even though I am a foreign passport holder with British permanent resident status. They started to fill in forms in triplicate, which they asked me to sign. I did so, thinking it was an application for a visa. Thirty minutes later, accompanied by a British immigration official, I was shocked to learn that I would be escorted back from the French immigration office (which is technically French territory) to British territory. What I signed turned out to be my "agreement" to be refused admission. The French official could not even manage English words to explain the situation and the British official was uncooperative. Le Shuttle lost £49 in revenue and the local economy in Calais lost some hard currency from the UK.

I made a point of asking officials of the frequency of passengers being turned away by French immigration. They admitted that it was occurring frequently.

Several insights are relevant: ● Regularly turning away passengers is likely to result in negative feedback among friends and families. What will be the impact on Eurotunnel's operating targets for passengers?

● At 9:55am on Easter Monday, the whole terminal was practically empty. Between 10:30 and 11:30am, the queue stretched only to 10-15 cars. That seems bad news for Eurotunnel for the start of the holiday season.

● There are no facilities for applying for visas. What will be the impact on Eurotunnel's operating targets for passengers?

● Is there any possibility of having co-operative English speaking French immigration officials?

Keng M. Tang, 100 Liverpool Street, London EC2M 2RH

Vital lesson for business community hidden in Bombay's high-rise slums

From Mr Robert Davies.

Sir, it was perceptive of the FT to feature the challenge that the Dharavi slums present to rapid economic prosperity in Bombay ("Down and out in high-rise Bombay", April 15). We believe this illustrates not only the limits to sustainable progress when economic development is threatened by a hinterland of poverty, but also the challenge to business to seek out partnership opportunities for working with community groups.

Our consultations with community organisations engaged in housing, employment, and sanitation projects in the Dharavi slum community suggested that businesses, investing and expanding in Bombay and its hinterland in the new climate of Indian liberalisation, would be welcome as partners supporting community projects as long as they are good listeners and build rather than undermine the self-help potential of local groups.

The recently launched Indian Business and Community Partnership, with local

partners in India, adopts this as one of its priorities. Indian and international business can be a force for change, rather than waiting for the benefits of growth to trickle down. If sensitive to the partnership and the fact that growing wealth cannot be sustained unless balanced with commitment to social development.

Robert Davies, chief executive, The Prince of Wales Business Leaders Forum, 5 Cleveland Place, London SW1Y 6JJ, UK

JFK airport's perils are a matter of perspective

From Mr Michael D. Varcoe-Cocks.

Sir, JFK is certainly the worst airport - large or small - I have the misfortune to use, but your correspondent exaggerates the problems of getting there from Manhattan (Survey of Business Air Travel: "Poor welcome to Big Apple", April 20).

First, on the subject of the subway: there are many even "less desirable parts of New York City" than those through which the A-train goes on its

way from the airport to central Manhattan.

I have usually found the trip to take about 30 minutes, not two hours, and moreover it is a bargain for those with little luggage and for whom the costs come out of their own pockets.

Second, on the subject of taxis: your writer quotes \$50 and one hour in light traffic, but returning this week from the Upper West Side my cab took half an hour and the total (tolls and 15 per cent tip

included) was \$37.

Lastly, on the subject of airport buses, which your writer did not mention: perhaps FT readers do not use them!

Good bus services at about \$12 run to Manhattan from all New York airports, with drop-off points at the main hotels or close enough to most destinations for the journey to be completed by cab for only an extra \$4 or \$5.

Michael D. Varcoe-Cocks, 5 Brackenbury Road, London W6 0BE

A missed opportunity for non-proliferation

From Mr Pete Roche.

Sir, The announcement by Douglas Hurd, the foreign secretary, that the UK is to cease production of fissile materials for weapons was a bit of a con ("UK has halted the build-up of N-material", April 19). The UK has about 3 tonnes of weapons-grade plutonium, and has probably not produced any since 1979. It re-cycles material

from old nuclear weapons into new ones. Most of our enriched uranium has been imported from the US. The UK has already announced that fissile material from dismantled weapons will be recycled.

Dr Klaus Kinkel, the German foreign minister, called for "weapons-grade fissionable material from dismantled weaponry... not [to] be used to

build new weapons". If Mr Hurd had announced such a bold step, which would mean no further Trident warhead production, he would have made a genuine contribution to non-proliferation rather than the cynical gesture we saw.

Pete Roche, Greenpeace UK, Cranbury Villas, London N1 2PN

Confusing trade statistics for Latin America highlight urgent need for revised calculations

From Mr Victor Bulmer-Thomas.

Sir, Economists preach the division of labour and practice it by leaving to statisticians the preparation of the statistics on which economic policy is based. What, however, happens when the statistics are contradictory?

A case in point is provided by two articles in the Financial Times for April 4.

A report on world trade prepared by the World Trade Organisation (WTO) refers to an increase in Latin American exports last year of 15 per cent.

On the following page, a report from the InterAmerican Development Bank conference in Jerusalem referred to an increase of 9 per cent. When

price increases are stripped out of these figures, the volume increases are 10 per cent and 4 per cent respectively.

Real GDP is estimated to have grown by 4.1 per cent in Latin America last year.

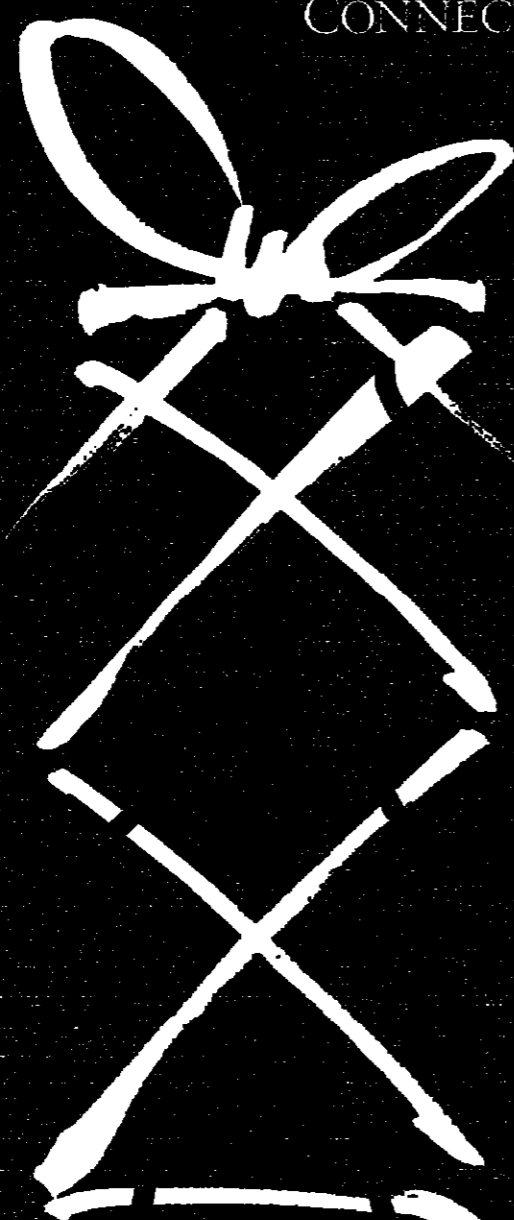
Consequently the higher trade estimate for the volume of exports implies successful export-led growth, fully justifying the tough measures adopted in support of adjustment programmes in the last 10 years. The lower figure, however, means that exports barely kept pace with the expansion of the economy, implying that the export sector is still failing to act as an engine of growth. One set of figures implies success and the other failure.

At the level of the nation state, such inconsistencies are resolved eventually by means of departmental wrangling. No such mechanism exists at the international level. At a time when Prime Minister John Major is preparing an important initiative for the meeting of the G7 in June to reform a number of international organisations, is it too much to ask that those civil servants preparing the documents should give some thought to ways in which these statistical inconsistencies could be resolved?

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Tuesday April 25 1995

Respite for Dini

In Italian politics, a large step back has been taken. After the sharp fall of the lira added to uncertainties over the future of Mr Lamberto Dini's government earlier this year, this weekend's regional and local elections have brought the prime minister a breathing space. Mr Silvio Berlusconi, Mr Dini's predecessor, who had been hoping for a rapid return to office, fell well short of the overwhelming victory that could have prompted a dissolution of parliament and a June general election.

The two broad alliances now dominating Italian politics emerged with nearly equal scores. Mr Berlusconi's right-wing Freedom Alliance gained around 42 per cent of the vote, matched by the centre-left led by the former communist Party of the Democratic Left. This near-stalemate offers little prospect that an early election would produce a conclusive result. Mr Dini thus has a little more time in which to carry out the crucial reforms to which he committed his government of technocrats in January, above all measures to restructure the pensions system and reduce the chronic budget deficit.

Mr Berlusconi had been hoping for an unstoppable call for elections that would return him to power this summer. But his supporters' score was more than 10 percentage points below last week's forecasts. It is too early to conclude that Mr Berlusconi is a spent force, but the momentum that has maintained him in the

forefront of politics has faded. If the referendum planned for June on broadcasting reform results in a significant trimming of Mr Berlusconi's media hold, his chances of a comeback in an autumn election will be further eroded.

The message of the weekend polls is that Italy is inching with difficulty towards the bi-polar political system that seems to provide the best basis for effective government. The forces holding together the two right and centre-left alliances are still fragile. Of the two, the coalition of the centre-right seems slightly more uncertain, since unity may be undermined by the relatively strong showing of Reconstituted Communism (RC), formed from the hard left of the old Italian communist party. Yet the signs of political realignment are unmistakable, forming a welcome platform for greater political stability.

The international financial climate will not become any less forgiving, particularly in view of fears that the lira's depreciation has worsened the inflation outlook. The prime minister's job, too, is no less difficult than before: to build a national consensus on the tough, permanent measures that a future elected government will have to take to restore Italy's political and financial credibility. After this weekend's respite, Mr Dini now has months, rather than weeks, to carry out his task. In Italy's dire circumstances, that adds up to a modicum of good news.

Arms and the IRA

The announcement that British ministers are now ready to participate in preliminary discussions with Sinn Féin is to be welcomed. The impasse over the terms under which Mr Michael Ancram, the Northern Ireland minister, would join his civil servants in the talks with the IRA's political wing risked undermining the ceasefire in the province.

The formula found to break the deadlock is a careful compromise. The government, rightly, has not accepted a direct link between the decommissioning of IRA arms and Sinn Féin's demand for the complete "demilitarisation" of the province. The attempt by Sinn Féin to give legitimacy to the IRA's illegal weapons stockpiles by tying them to the presence in the province of British security forces was unacceptable.

The government, however, has also shown flexibility. To a degree it is taking Sinn Féin on trust. The Northern Ireland Office's statement on the new phase of negotiations says "no subject is excluded from the dialogue". In other words, there is nothing to stop Sinn Féin representatives from raising the issue of arms. Mr Ancram's resignation calls for the withdrawal of the British army.

To those unacquainted with the fragile politics of Northern Ireland, the distinction may seem like sophistry. But entrenching the ceasefire requires that contacts with Sinn Féin do not undermine support for the peace process among the Unionist majority. The government had to be able to say,

hand on heart, that ministerial contacts with representatives of the IRA were on the same terms as those that have already taken place with leaders of the Protestant paramilitaries.

It now falls upon Sinn Féin to make good the private assurances it has given to engage in substantive discussion on arms decommissioning. Unless visible progress is achieved, there can be no question of Sinn Féin joining the wider constitutional talks on which Sir Patrick Mayhew, the Northern Ireland Secretary, is now embarking.

There is a role too for the Irish and for the US governments. In recent weeks senior politicians in the Irish Republic have suggested that the British terms for ministerial talks were an unnecessary stumbling block to the peace process. They have warned that the IRA's response might be a return to violence. Such comments are dangerous, implying an acceptance that the IRA can be permitted to threaten its way to the negotiating table. Now that Mr Ancram is to join the talks, Dublin should concentrate its attention on applying the maximum possible pressure on Sinn Féin.

President Bill Clinton, contemplating in recent days the tragedy of the terrorist bombing in Oklahoma, should do the same. The White House should make clear to Mr Gerry Adams, the Sinn Féin president, that he will be welcomed again in the US only when the IRA has shown itself willing to give up its guns and explosives.

Unhappy France

"Socialist takes clear lead in French poll." That or something like it is the unavoidable headline on the result of the first ballot in France's presidential election, held on Sunday. But a knee-jerk rush to dump the French far-right would be doubly foolish. First, it is under a Socialist president that France has become firmly committed to a "strong franc" policy, and there is no reason to think that Lionel Jospin would be less so than François Mitterrand. Second, this was only the first ballot, and Mr Jospin's chances of actually becoming president in a fortnight's time are hardly less remote than they were last week.

Undoubtedly Mr Jospin has done well, in the mere 11 weeks since a thoroughly demoralised Socialist party chose him as its candidate, in pulling the left-wing vote together. Evidently many voters realised that only left-wing voters in the first round by backing him, they avoided being ignominiously eliminated from the second. The fact remains that he owes his lead above all to the division of the right, and that the right-wing votes outnumber those of the left by roughly three to two.

Jacques Chirac will no doubt be relieved to have a clean fight in the second round against an ideological opponent, rather than a continuation of the interminable battle with his fellow Gaullist and former protégé, Edouard Balladur. But he will be chagrined at having to start three points behind Mr Jospin, and at having so narrowly

avoided elimination by Mr Balladur.

To accuse him of complacency would be unfair. It was his supporters who kept shouting on a *gauche* ("we've won"), while he reminded them that "until the last minute, we have not won". Yet the voters seem to have wanted to punish him for being in front, just as they did Mr Balladur at an earlier stage in the campaign.

Over 15 per cent — more than ever before — voted for Jean-Marie Le Pen, the National Front leader, and another 5 per cent for the right-wing Eurosceptic, Philippe de Villiers. At the other end of the spectrum, 5 per cent voted for the veteran Trotskyist Arlette Laguiller. In addition to nearly 9 per cent for the Communist Robert Hue. It is as though the electorate were determined to make sure that whoever eventually emerges as president does not take office feeling too pleased with himself; above all, that he does not imagine they, the voters, are happy with the way France is being run by its political class, irrespective of party.

The France that voted yesterday is a discontented France. It eliminated Mr Balladur because, as prime minister, he could not help being the candidate of continuity, and appeared also the candidate of self-satisfaction. It has been encouraged by all the candidates, and not least Mr Chirac, to think that things can be better. If Mr Chirac wins, as he is still almost certain to, he will face expectations he can hardly satisfy.

The French presidential election is a two-battle war, in which the two generals surviving the first skirmish seek to rally whatever leaderless troops they can find for the final showdown.

On Sunday, Mr Lionel Jospin, the Socialist candidate, won the first round. But Mr Jacques Chirac, the gaullist candidate, is still the favourite to win the second round on May 7. He has bigger reserves on his right flank to draw on, although overt support from followers of Mr Jean-Marie Le Pen, leader of the far-right National Front who came fourth in Sunday's vote, would lose him many votes in the centre.

Mr Jospin's surprise win in the first round over his two gaullist rivals, Mr Chirac and prime minister Edouard Balladur — who has now been eliminated — makes for a more interesting and uncertain final round. After he proved all the pollsters wrong in the first round, no one can completely write off Mr Jospin's chances of success.

A left-right confrontation in the final round is also probably good for French democracy. The voter turnout on Sunday, at 78.4 per cent, was nearly three points lower than the first round figure in the last presidential election in 1988. If the May 7 run-off had been an all-gaullist affair between Mr Chirac and Mr Balladur — as seemed possible until Sunday evening — many more voters, especially on the left, would probably have stayed at home.

Less healthy for the country is that left and right are being pulled further apart by their extremist fringes. "On top of the traditional left-right cleavage is now superimposed the rise of a neo-populism which is reflected in the good performance of the extreme left and extreme right," Mr Francis-Olivier Giesbert, editor of *Le Figaro* newspaper wrote yesterday. He was commenting on the fact that the "mainstream" candidacies of Messrs Jospin, Chirac and Balladur only won 62 per cent of Sunday's votes; the rest were won by candidates whose parties or movements are — with the exception of the Communists — almost completely unrepresented in the National Assembly.

People elsewhere in Europe may be perturbed by the fact that the minority candidate, all declared himself against the European Union, in its present form. Foreigners, and many French, cannot fail to be disturbed by Sunday's strong vote for Mr Le Pen in border areas, where concerns about immigration are highest. Mr Le Pen's stronghold now lies many of France's frontiers — in Moselle, Alsace, part of the eastern Rhône valley, and on the southern coast from the Riviera to the eastern Pyrenees.

Battle for French floating voters

David Buchan examines the right-left tussle between Jacques Chirac and Lionel Jospin for the presidency after the first round of voting

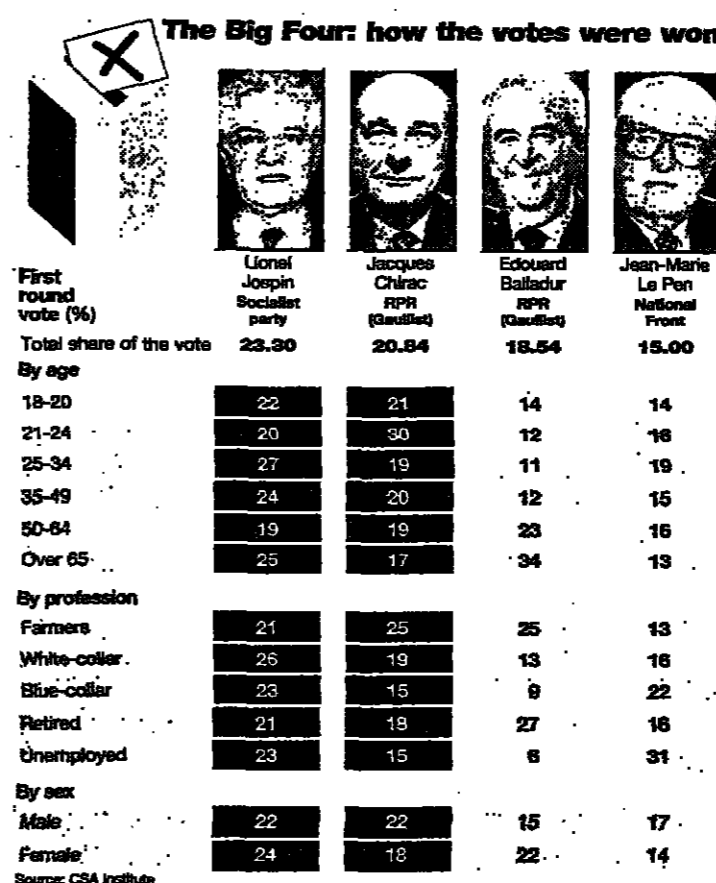
But unemployment was equally responsible for Mr Le Pen raising his score to 15 per cent, up slightly from his 14.5 per cent performance in 1988, despite this time facing competition on the right from the anti-European conservative, Mr Philippe de Villiers. The most striking feature of the table accompanying this article is that nearly one third (31 per cent) of the voting unemployed cast their ballots for the National Front leader.

Of the "mainstream" candidates only Mr Jospin managed a score among the unemployed that was as high as his overall total (23 per cent); the Socialist candidate's call for a reduction in the standard working week from 39 to 37 hours by 1997 in order to open up more job slots was evidently appreciated by some of the jobless. Mr Jospin has also been the only major candidate to call for a cut, albeit a moderate 1-2 per cent a year, in defence spending. His success on Sunday may be a sign that the consensus on maintaining military expenditure is beginning to crack five years after the end of the cold war.

But most commentators yesterday attributed Mr Jospin's success to the way he has kept just the right distance from President Mitterrand and his mixed record during 14 years at the Elysée. Jospin, *Le Figaro* said yesterday, had "incarnated renewal without assuming the inheritance [of the Mitterrand era] or acting as its assassin".

In his campaign rallies, Mr Jospin has chosen to spotlight Mr Mitterrand's European and social policy achievements, while leaving in shadow the scandals that erupted during his reign. Nor, in contrast to allegations of improper personal enrichment that swirled around Mr Chirac and Mr Balladur during the campaign, has any doubt arisen about Mr Jospin's financial probity. Indeed, the Socialist candidate is said to have been worried that the paucity of his personal assets — the result of a recent divorce settlement — might actually count against him with the electorate.

However, he faces an uphill struggle against a traditional right which



was yesterday busy trying to reunite. This task of reconciliation was made easier by the closeness of the scores on Sunday between Mr Chirac, with 20.8 per cent, and Mr Balladur, with 18.5 per cent. At the end of the long battle between the two men, there was therefore no triumph for the victorious Mr Chirac nor humiliation for the vanquished Mr Balladur. The prime minister was swift to pledge his support for Mr Chirac, and the mayor of Paris was clearly grateful to receive it.

The defeated Balladur camp therefore has some bargaining power over the Chirac campaign. In the short term, this is likely to mean that the mayor of Paris will

include some Balladurian themes — European integration, fiscal discipline and sound monetary policy — into his final campaign speeches. Mr Chirac may also drop some of his rhetoric about giving workers a bigger share of the fruits of economic growth. Apart from linking the Balladurian right, this theme of redistribution preached by Mr Chirac "may have given a new legitimacy to the Socialist candidate", noted Mr Serge Juy, editor of the *Liberation* newspaper, yesterday.

In the longer term, Mr Chirac will be expected to incorporate some erstwhile Balladur loyalists into any government he forms and to give some weight to the centre-right UDF federation. The UDF had

largely deserted its leader, ex-president Valéry Giscard d'Estaing, to back Mr Balladur.

Reconciliation with Mr Balladur's supporters would also deter Mr Chirac, if and when he is elected president, from calling fresh parliamentary elections. A snap election had seemed possible in the case of a Chirac-Balladur presidential contest carried to the bitter end; this would have probably irretrievably split the RPR-UDF majority in the National Assembly, requiring a President Chirac to try to get himself a new majority.

Even if he does win on May 7, Mr Chirac will still have Sunday's vote to remind him of the continued strength of the Socialists, and to dissuade him from risking a parliamentary election. According to the constitution, this does not have to take place until 1998.

By far the trickiest balancing act for Mr Chirac is how to win some National Front support without any overt wooing. It is so tricky that he will probably leave the task to others. Mr Alain Juppé, the pro-Chirac foreign minister, had a go yesterday. While saying he did not share Mr Le Pen's values, Mr Juppé, tipped as a Chirac-appointed prime minister, said those who voted for Mr Le Pen were expressing preoccupations about which "all candidates, and in particular Jacques Chirac, must take account of".

Among these preoccupations, Mr Juppé said, were "law and order in our cities and suburbs and the preservation of a certain form of national identity". On the other hand, Mr Juppé cautioned that Mr Le Pen's rise should not be exaggerated. *The National Front* leader had only improved his presidential score by half a percentage point in seven years. Mr Juppé added:

But Mr Chirac may have been seriously shaken by the fact that he has only managed to improve his first-round score by three percentage points over the three presidential elections he has contested. After his second defeat in 1988, he suffered a brief bout of depression, convinced that he was doomed to a limited electoral appeal.

In recent weeks, he, and the pollsters, clearly thought that this time he had conquered a wider public. Given the forces now in his favour, he still has no reason to think he will lose. But the main event of the second round campaign will be, at long last, a television debate on May 2, between the two presidential finalists. Television is not Mr Chirac's favourite medium. If he were to be shaken in debate by Mr Jospin, revitalised by his Sunday victory, the outcome of the second round on May 7 might be genuinely uncertain.

Dirty tricks on the deregulation line



PERSONAL VIEW

Since 1992, the

European Union has

been committed to

deregulating tele-

communications to

create an open mar-

ket by 1998. Many in

the telecoms sector

assume that the pro-

cess is progressing in a positive and

planned fashion.

However, there is a wide gap

between the principles of EU direc-

tives on telecommunications and

conditions in most of the markets

they cover. Throughout continental

Europe, laws to promote competi-

tion on international and national

telecom services are being ignored

as a matter of routine.

For example, most of the national

telecoms monopolies have failed to

provide accurate data on their

underlying costs, as required by the

EU more than a year ago. The

national regulators need this infor-

mation so that they can bring tele-

com charges closer to costs, one of

the goals of the EU programme.

Just as important, anti-

competitive business behaviour is

common in many EU countries.

These "dirty tricks" include:

● The setting of prices that are

arbitrary, discriminatory and lack-

ing in transparency — for example,

offering individual customers spe-

cial prices to ward off a competitor

● Using profits made in sectors

such as local telephone services

where there is no competition to

subsidise activities in competitive

sectors such as provision of equip-

ment

● The abuse of privileged infor-

mation the national telecoms opera-

tors obtain from their monopolies. For

example, when approached by new

telecom operators who need to lease

local lines to link customers to their

networks, some have used the infor-

mation to identify customers that

are poised to leave their grip and

mount efforts to keep them.

Anti-competitive practices are

also occurring in markets that are

competitive in theory, but con-

trolled by the national monopolies

in practice. One such market is that

for internal office telephone

systems or private branch

exchanges which allow large busi-

ness users to control and route

their telephone and fax traffic. New

telecoms service providers must

modify customers' exchanges to

divert calls over their networks, but

in some cases, the national mono-

poly refuses to modify exchanges it

has supplied to do this.

Another strategy used by the

national monopolies is to circum-

vent restrictions on operating in

their home markets by moving into

other countries through alliances

are usually hopelessly inadequate.

Telecoms monopolies should not

be allowed to operate in liberalised

markets while their home markets

remain closed. Consumers are

forced to wait for lower prices and

new services, while their national

monopoly suppliers stalk the globe

in search of new opportunities —

subsidised by years of artificially

high prices.

The regulators bear much of the

blame for the damage that has been

done to the market as a result of

such practices. They have failed to

force the national telecoms opera-

tors to separate monopoly services

from those that are competitive to

stop cross-subsidisation. They have

also failed to enforce the laws on

providing data on costs, so that

charges still do not reflect underly-

ing costs.

It is not surprising that the

monopolies are unwilling to relin-

quish their dominant positions. But

as long as governments own part

or all of their monopoly telephone

companies, they are unlikely to

encourage real competition that

will erode the value of their stakes

in these companies.

While governments own monopoly companies they are unlikely to encourage real competition

with other telecoms companies. In some cases, they also set up separate companies in their home markets to compete against new entrants in segments that have been liberalised — for example, mobile telecommunications. Safeguards to prevent such ventures from benefiting from direct and indirect subsidies, as well as favouritism, from their monopoly parents

are usually hopelessly inadequate. Telecoms monopolies should not be allowed to operate in liberalised markets while their home markets remain closed. Consumers are forced to wait for lower prices and new services, while their national monopoly suppliers stalk the globe in search of new opportunities — subsidised by years of artificially high prices.

The regulators bear much of the blame for the damage that has been done to the market as a result of such practices. They have failed to force the national telecoms operators to separate monopoly services from those that are competitive to stop cross-subsidisation. They have also failed to enforce the laws on providing data on costs, so that charges still do not reflect underlying costs.

It is not surprising that the monopolies are unwilling to relinquish their dominant positions. But as long as governments own part or all of their monopoly telephone companies, they are unlikely to encourage real competition that will erode the value of their stakes in these companies.

In the UK, privatisation and liberalisation have resulted in the emergence of British Telecommunications as an important international company and London as the telecommunications hub of Europe. BT still has some outstanding issues to resolve, such as the charges made for connecting competitors to their customers through the local network. But the fact that BT's prices are significantly lower than those charged by most European telephone monopolies is compelling evidence of the benefits of successfully managed liberalisation.

It is time the illegal practices of the telecommunications monopolies were exposed. National operators in almost every EU country are overcharging their customers to the tune of billions of Euros every year. All talk of building a telecommunications superhighway in Europe is premature until these fundamental issues are resolved.

Michael Potter

The author is director of Esprit Telecom, a telecommunications company.

OBSERVER

Currency flotation

Sometimes it actually does rain money. Venezuelan police — who believed a criminal court judge had accepted a cash bribe in return for letting an accused man go free — have just paid a visit to the judge's apartment outside Caracas, in the hope of catching her red-handed with part of the bribe money. But the judge, Melba Aleksek Molina, heard the approaching law men and, in an effort to dispose of the evidence, began throwing packets of Venezuelan currency out of the window of her 26th floor flat, much to the joy of her neighbours, who picked up as much as they could. Police estimate that the judge defenestrated the equivalent of nearly \$6,000, no small sum by Venezuelan standards.

It's not clear how much money police recovered from this rather unorthodox re-distribution of wealth programme; the judge and two alleged accomplices were arrested on charges of extortion. No litter charges are planned.

Naughty boys

Slapped wrists for the main French television channels over their presidential election coverage on Sunday night. The audio-visual regulator has written to France-2, complaining that it "will not

tolerate" any repetition of its decision to announce the findings of its exit polls before the booths closed at 8pm. Stop-watches in hand, the regulators noticed that the channels declared the result at 7.58pm and 10 seconds, while TF1 gave its estimate at 7.59pm and 2 seconds.

Glossed over

This takes revenge onto a completely new plane. A Californian man, Reynaldo Fong, furious over a land deal that fell through, has just been sentenced to one year in prison for having arranged to send the property owner 90,000 magazines.

"I got every known magazine on the face of the earth," said Theresa McConville, who was pestered by the deliveries for 13 years.

Small change

Now this is the type of thing that brings joy to Observer's hard-bitten heart. The Industrial and Commercial Bank in China is about to extend to all of its branches a policy which has been pilot-tested at the branch in Jinan, in the north-east coastal province of Shandong.

The Jinan outpost produced last August a list of 50 "uncivilised" responses which its employees must not use to customers. They included such well-worn phrases as: "Can't

Lloyd's may hasten plan for transfer of liabilities

By Ralph Atkins in London

Lloyd's of London is accelerating its financial reorganisation in order to secure the insurance market's future prosperity.

In an interview with the Financial Times, Mr David Rowland, Lloyd's chairman, said the market was considering speeding up plans to extend the scope of Equitas - a separate company being set up this year by Lloyd's to which billions of pounds of liabilities on old loss-making policies are to be transferred.

Until now, only liabilities from before 1986 were being considered for transfer to Equitas. Under the new proposals, liabilities up to and including 1992 would also be moved into Equitas to help create a "clean" insurance market for investors.

Mr Rowland said the proposal was being studied as part of a fundamental re-examination of the insurance market's recovery plans.

The results of the review are expected to be announced by the time of Lloyd's annual general meeting on May 30.

His remarks came as the insurance market denied reports that it faced a solvency crisis and that the Department of Trade and Industry might have to curb its trading activities. Lloyd's officials said the market was losing business because of ill-informed speculation.

Meanwhile, the Association of Lloyd's Members predicted the market would show a loss of up to £1.7bn (\$2.75bn) on its 1993 account. Under Lloyd's three-year accounting system, the 1992 result will be declared next month. Such a loss would be larger than previously forecast. However, the association said the 1993 account was "one of the best years in Lloyd's history".

Minorities, the Lloyd's members agency, predicted Lloyd's would this year seek £1.3bn from Names - individuals whose assets have traditionally supported the insurance market - to cover cumulative losses in recent years.

Mr Rowland yesterday published his statement in Lloyd's annual report, due to be released at the weekend, in an effort to help restore confidence in the

market. In it he tells Names that Lloyd's is satisfied "on the basis of our progress to date, our knowledge of the substantial profits already earned in the 1993 and 1994 accounts, and of the proposals we are considering" that it is a "going concern".

Yesterday, Mr Rowland attacked recent media coverage of Lloyd's, saying "It [insurance] is a business that is built on confidence. We do have a very considerable talent in this country in the last years for destroying the very things that we need to build up."

Equitas is expected to be set up from the end of this year. It will offer some relief to Names who are trapped as Lloyd's members by uncertainty about future bills.

In its original form Equitas was designed to deal with pre-1986 liabilities which have brought serious losses to some members. Concern about liabilities after 1986 has prompted Lloyd's to seek to broaden the already ambitious Equitas project to cover policies sold up to 1992.

Centre-left challenges Berlusconi in Italian local polls

By Robert Graham in Rome

Italy's centre-left alliance dominated by the former communist party of the Democratic Left (PDS) yesterday emerged as the main challenger to the rightwing alliance of Mr Silvio Berlusconi which has set the political agenda for the past year.

Confounding projections for Sunday's regional and local elections, the centre-left alliance looked set to equal or even surpass the vote won by Mr Berlusconi and his rightwing allies.

The outcome was a serious setback for Mr Berlusconi's ambitions to force an early election in June. The Berlusconi camp was notably silent yesterday after celebrating on Sunday a clear lead of almost 7 percentage points in the exit polls.

Mr Massimo D'Alema, the PDS leader, is committed to allowing the government of Mr Lamberto Dini to complete its limited mandate with the aim of holding a general election in October.

Boosted by yesterday's vote, Mr D'Alema may encourage Mr Dini to push through legislation, including vital pension reforms. This could include introducing measures to limit the conflict of interest between Mr Berlusconi's Fininvest business empire and his role as a politician.

Financial markets reacted cautiously, but traders said the likely avoidance of a general election was a positive outcome. The lira was virtually unchanged on Friday's close at L1.249 against the D-Mark. The Milan bourse dropped 0.6 per cent, but investors were reportedly awaiting the full details of the result which were not available before the markets closed.

According to projections, the vote for both alliances hovered around 42 per cent. Apart from the PDS, the centre-left alliance is composed of the bulk of the now-split Popular party (PPI), the heirs of the Christian Democrats, former Socialists and Greens.

The rightwing alliance comprises Mr Berlusconi's Forza Italia, the rightist National Alliance of Mr Gianfranco Fini, the small Christian Democratic Centre and elements of the PPI.

Notable absentees from either alliance were the populist Northern League of Mr Umberto Bossi and the Reconstructed Communism, successor to the old Communist party. These two groupings did well and together won 15 per cent of the vote. Their future allegiances will hold the key to the next election and the length of the Dini government.

Early returns showed the centre-left alliance had won six of the 15 regions, while Mr Berlusconi and his allies had taken five regions.

Dirty tricks on the deregulation line, Page 19

Neither bloc able to win, Page 3

THE LEX COLUMN

Jospin jitters

The lead secured during the first round of elections by the Socialist presidential candidate, Mr Lionel Jospin, was a surprise, but the markets were right not to be overly concerned. A traditional run-off between left and right will be far less damaging than a fratricidal campaign between Mr Jacques Chirac and Mr Edouard Balladur.

Such a struggle would have disrupted the right that the eventual winner might have proved incapable of commanding a majority in the Chamber of Deputies.

Besides, given the distribution of votes during the first round, a victory for Mr Jospin remains at least unlikely, if not impossible. If he were to win, it would be disastrous for the markets, at least in the short term - not because of his policies, but because of the subsequent political uncertainty. Mr Jospin would need to call a general election in which he would have little hope of securing a majority. Months of messy cohabitation would ensue.

What should the markets make of the more likely winner, Mr Chirac? The key question would be how Mr Chirac met his election pledge to reduce unemployment. If he decided to expand monetary policy or reduce income from social security without commensurate spending cuts, that could mean the sacrifice of the franc fort. French equities' recent strong rally has been predicated on this scenario. Until he decided, the markets would remain volatile. Eventually, either the franc and bond markets must fall - as Mr Chirac decoupled the franc from the D-Mark - or the equity market would suffer a correction.

Swiss governance

In the seven years since Nestlé shocked the Swiss stock market by allowing foreigners to buy its registered shares, Switzerland has undergone a gentle corporate revolution. The larger Swiss companies have become increasingly friendly to their shareholders, especially performance-oriented foreign investors. They have adopted international accounting standards in the name of transparency and abolished some of the numerous classes of shares for the sake of shareholder democracy.

That revolution has taken a further step with the Sfr385m bid from International Paper, a US company, for Holvis, a Swiss paper and non-woven fabrics group. In what is believed to be the first hostile bid for a Swiss com-

pany, IP has commendably introduced Anglo-American notions of fair-play into Switzerland. The offer has been extended to all shareholders, going beyond the letter of Swiss corporate law which neglects the interests of minority shareholders.

The bid is prompted by Mercury Asset Management, the large UK institution which together with clients owns 31 per cent of the Swiss group. Exasperated by what it viewed as the lamentable performance of Holvis, it has helped find a bidder for the company. Such activism on the part of MAM is exemplary: management of continental European companies often puts the interests of institutional investors low down the list of priorities, while shareholders tend to be too passive in dealing with underperforming investments.

Italy

On the face of it, the Italian stock market's anaemic reaction to Sunday's regional elections is surprising. After all, voters' unenthusiastic support for former prime minister Mr Silvio Berlusconi has secured a longer-term role for his troubled successor, Mr Lamberto Dini. The technocratic administration and reform programme of Mr Dini offer sufficient parallels to those of his former Bank of Italy boss, Mr Carlo Azeglio Ciampi, to give some grounds for optimism. And since Mr Berlusconi is now unlikely to force elections before October, Mr Dini has time to work on pension reforms and the next budget.

The problem is that Mr Dini needs more than time. He has no core support in parliament, as demonstrated

by his struggle to pass the comparatively uncontroversial mini-budget. His current push to reduce the government's rising pension obligations is far more sensitive, since it will be taking money away from voters. Italy is effectively entering a six month election-eering campaign, so there is a danger his pension reforms will be diluted to the point of meaninglessness.

At least the strengthening of core left and rightwing alliances in the elections suggests the possibility of greater political stability in the future. But Mr Berlusconi's track record can hardly inspire confidence, while the leftwing alliance of Mr Romano Prodi remains something of an unknown quantity. This is not a recipe to inspire a recovery of Italy's battered financial markets.

Abbey/N&P

Abbey National's pursuit of the National & Provincial Building Society makes some financial sense. The building society-turned-bank has deep pockets; thanks to its active treasury department, Abbey's assets of £94bn will outstrip even those of the Leeds and Halifax building societies, after their merger. Even if it were to pay twice N&P's net asset value - more than Lloyd's Bank is now paying for Cheltenham & Gloucester - N&P could enhance Abbey's earnings by close to 10 per cent. Unlike N&P's failed merger with the Leeds, the geographical fit is also reasonably good.

It may be some relief to shareholders that Abbey's putative acquisition is in a core domestic business, given its poor record in overseas expansion. But the UK mortgage market is not attractive territory. Abbey has managed to increase its non-housing-related business to 25 per cent, and has a 40 per cent target. Competition is proving fierce, as direct lenders with a lower cost-base, such as Direct Line, are able to pass on savings to borrowers; the result is a tight squeeze on building societies' margins. Abbey would hope, of course, to get other new business from N&P account holders, but this may be difficult to realise. Unfavourable conditions within the building society sector may provide a strong incentive for societies to merge and cut costs. But the rapid pace of M&A activity in the sector should also cause buyers to think carefully about whether they are overpaying.

See additional Lex comment on Cray Electronics, Page 27

G7 dispute intensifies

Continued from Page 1

towards the dollar. He said the US had not intervened much to support the currency, nor raised interest rates recently, nor taken action to tackle the fundamental economic weaknesses by cutting government spending.

Mr Santer said he was glad the idea of a formal accord to support the dollar would be raised at the meeting by Mr Edmond Alphandery, the French finance minister.

Japanese finance ministry officials en route to the meetings said that the idea of establishing target zones for the world's leading currencies was likely to be discussed. However, this would run into fierce opposition from countries such as the UK.

French right regroup

Continued from Page 1

how supporters of Sunday's defeated candidates align themselves. Attention focused on the strength of the vote for the far right, which brought a record score of 15 per cent for Mr Jean-Marie Le Pen, leader of the extremist National Front. Along with a strong showing for other extremist and fringe candidates, it was seen as evidence of disaffection with mainstream candidates and parties and anxiety about chronic unemployment.

"The good performance of the far right and far left shows that a neo-populism is rising over the traditional left-right divide," said Mr Franz-Olivier Giesbert, editor of the daily Le Figaro.

Brussels looks to waive competition rules for telecoms

By Emma Tucker in Brussels

The European Commission is considering setting up special rules to exempt commercial agreements between telephone networks and service providers from scrutiny by Brussels after the liberalisation of the European Union's telecoms sector in 1998.

Competition officials at the Commission have asked legal experts to look at the idea of a "bioc exemption" arrangement allowing networks and services owned by separate operators to link up without reference to an outside body, given certain conditions. Bioc exemptions exist for other sectors including car and beer distribution.

The introduction of similar rules for the telecoms sector would prove controversial. There is already tension in Brussels between the directorates responsible for telecommunications and competition over who should take the lead role in setting the telecoms regulatory regime.

However, the Commission is under pressure from telecoms companies to provide a workable legal framework before full deregulation takes place. They are anxious that new cross-border opportunities after 1998 should not be hampered by former monopolistic operators charging unwarrantedly high interconnection fees.

An example of the kind of interconnection involved could be the joint venture between British Telecommunications and

Viaf of Germany. If awarded a public operator's licence, it will have to interconnect with Deutsche Telekom's network to deliver voice calls in Germany.

But regulations for charges for such interconnection do not yet exist; Brussels is working on a directive but it could take five years and go through considerable changes before becoming law. BT, Telecom Finland and others are worried that without timely action at a European level, regulatory authorities in many EU member states - whose standards vary considerably - might not make the necessary arrangements to ensure satisfactory interconnection for new competitors.

"A single European application of rules is essential, to avoid different approaches in different member states," said BT. "Any discriminatory application of regulation or market entry assistance runs the risk of encouraging inefficient or unsustainable competitors, with long-term disadvantages to consumers."

EU ministers asked the Commission to prepare draft proposals for an EU-wide regulatory framework by the end of the year, so that the necessary safeguards could be put in place ahead of the 1998 deadline for liberalisation of voice telephony and infrastructure. So far only non-voice telecoms services have been opened up to competition.

Dirty tricks on the deregulation line, Page 19

Neither bloc able to win, Page 3

This announcement appears as a matter of record only.

April 1995

Glaxo plc
Final offer for
Wellcome plc

Glaxo



Robert Fleming & Co. Limited

acted as sole financial adviser to

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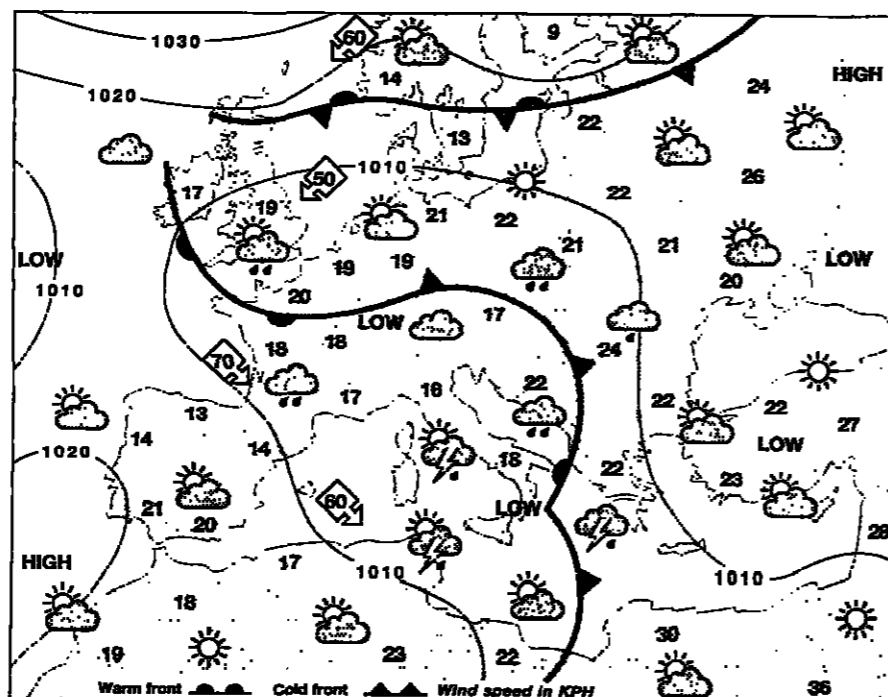
FT WEATHER GUIDE

Europe today

Cloud and showers will occur near a frontal zone separating warm air over the British Isles, the Benelux, southern Sweden, Denmark, Germany and Poland from cooler air over France, Spain, Portugal, the Alps and Italy. North of the front, it will be fair with sunny periods and relatively high temperatures over the UK, the Benelux, northern Germany, Denmark, Poland and the Baltic States. South of the front it will be unseasonably cool in France, Spain and Portugal. However, Spain will have abundant sunshine. Italy and western Greece will have occasional thunder showers. Eastern Greece, Turkey and Cyprus will be sunny. Scandinavia have sunny spells but east of the Norwegian mountains it will be cloudy with rain.

Five-day forecast

A frontal system will move slowly north-east, bringing more rain to central, eastern and southern Europe. Depressions over the Atlantic will increase their influence over western Europe later this week, resulting in changeable conditions and more normal temperatures. High pressure will produce abundant sunshine and higher temperatures in the Mediterranean.



Situation at 12 GMT. Temperatures maximum for day. Forecasts by Meteo Consult of the Netherlands

TODAY'S TEMPERATURES

	Maximum	Minimum		Maximum	Minimum		Maximum	Minimum		Maximum	Minimum
Abu Dhabi	30	21	Caracas	30	18	Faro	18	15	Rangoon	36	26
Accra	33	23	Cairo	30	19	Frankfurt	18	15	Reykjavik	18	15
Algiers	33	23	Casablanca	28	18	Geneva	18	15	Rio	28	18
Amsterdam	18	15	Chicago	22	12	Gibraltar	18	15	Rome	18	15
Athens	22	15	Cologne	21	11	Glasgow	18	15	S. Francisco	22	12
Atlanta	22	15	Dakar	25	15	Hamburg	18	15	Seoul	18	15
B. Aires	28	18	Dallas	25	15	Helsinki	18	15	Singapore	31	21
B. hem	28	18	Delhi	37	25	Hong Kong	28	18	Stockholm	14	11
Bangkok	36	26	Dubai	37	25	Honolulu	28	18	Strasbourg	18	15
Barcelona	15	12	Dubrovnik	18	15	Istanbul	28	18	Sydney	20	17
			Edinburgh	14	11	Jakarta	28	18	Taipei	18	15
						Jersey	18	15	Tel Aviv	18	15
						Karachi	28	18	Tokyo	20	17
						Kuwait	28	18	Toronto	12	9
						Las Palmas	28	18	Vancouver	18	15
						Lima	28	18	Venice	18	15
						Lisbon	28	18	Vienna	18	15
						Luxembourg	18	15	Warsaw	17	14
						Lyon	18	15	Washington	18	15
						Madrid	18	15	Wellington	18	15
									Winnipeg	18	15
									Zurich	18	15

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MATERIALS AND
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BRITISH VITA PLC

IN BRIEF

US chemicals see strong first term

Net earnings at DuPont, the US chemicals group, shot up to \$659m from \$42m in the first quarter to March 31 as the company continued to reap the benefits of lower costs and strong cyclical growth in demand for its products.

Union Carbide benefited from the same trends raising first quarter net income to \$230m from \$63m on the back of higher volumes and higher prices for its products. Page 28

SSAB shares surge after record forecast
Shares in SSAB, Scandinavia's biggest steel producer, soared nearly 5 per cent after the Swedish group more than doubled profits in the first quarter and said it should easily beat last year's record profit over the full year. Page 22

Barito Pacific hit by falling plywood prices
Barito Pacific, the world's largest producer of tropical hardwood plywood saw its consolidated net income in 1994 tumble by more than 50 per cent on the year earlier. Page 24

Margins squeezed at US oil groups
US oil companies' first-quarter results showed a pattern of weak refining margins, as crude prices rose faster than product prices, especially in North America. However, there were good results from upstream activities and petrochemicals. The warm winter weather in North America and Europe hit sales of heating oil and gas. In the US, natural gas prices fell 35 per cent, according to Mobil. Page 25

USX earnings fall disappoints market
Rising operating costs linked to planned shutdowns at three blast furnaces trimmed first-quarter earnings at USX Corporation's US Steel Group to \$74m, or 89 cents a share, far below market expectations of profits of about \$1 a share. Page 25

Broadcast body clears Packer purchases
The Australian Broadcasting Authority has decided that recent purchases by Mr Kerry Packer, the Australian media proprietor, of shares in John Fairfax, the newspaper publisher, did not breach the control provisions of the Broadcasting Services Act. Page 24

Bowater renamed Rexam to end confusion
From next month, the paper and packaging group Bowater will be known as Rexam. The change is being made to end confusion with Bowater Inc of the US, a separate newspaper and pulp company. Page 27

Williams makes \$48m US purchase
Williams Holdings, the diversified industrial group, is acquiring the fire protection products and systems division of Figgie International, the US group, for \$48m in cash. Page 27

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Chief price changes yesterday

FRANKFURT (DM)		US Local	358.1	+ 10.1
Alcoa	198.5	+ 12.3		
Alcoa	336	+ 13		
Alcoa	410	+ 11		
Alcoa	770	+ 17		
Alcoa	287	+ 5.5		
Alcoa	329	+ 7		
NEW YORK (\$)				
Alcoa	32	+ 24		
Alcoa	294	+ 14		
Alcoa	294	+ 44		
Alcoa	999	+ 59		
Alcoa	74	+ 1		
Alcoa	33	+ 4		
LONDON (Pence)				
Alcoa	170	+ 8		
Alcoa	175	+ 9		
Alcoa	78	+ 78		
Alcoa	20	+ 3		
Alcoa	45	+ 17		
TOKYO (Yen)				
Alcoa	364	+ 2		
Alcoa	109	+ 1		
Alcoa	194	+ 1		
Alcoa	109	+ 1		
Alcoa	6	+ 7		
Alcoa	279	+ 17		

New York and Toronto prices at 12:30.

Boeing falls on orders downturn

By Richard Tomkins in New York

Boeing, the US aircraft maker, yesterday reported a fall in net earnings to \$131m from \$22m in the first quarter as it continued to suffer from a worldwide downturn in commercial aircraft orders.

The fall was less severe than the market had feared. Analysts had forecast that earnings per share would be cut by half to 43 cents from 86 cents last time. Instead, Boeing reported earnings per share of 53 cents.

The shares, however, were 3% lower at \$57 in early trading after Boeing explained that the numbers were skewed in the quarter's favour by the timing of customers' delivery require-

Demand for commercial aircraft declines but fall in net earnings is not as severe as feared

ments. Deliveries had "substantially exceeded" the rate at which aircraft were being built, Boeing said.

Group sales fell from \$6.3bn to \$5bn, reflecting a fall in commercial jet transport deliveries from 82 to 59 in the comparable quarter.

Within the total, commercial aircraft sales fell from \$5.2bn to \$3.7bn but the defence and space side of the business did better, increasing sales from \$1bn to \$1.3bn.

Mr Frank Shrontz, chairman and chief executive, reiterated

the prediction he made earlier this year that deliveries for the full year would fall from 270 aircraft in 1994 to 230.

Total sales were expected to be in the \$20bn to \$21bn range, down from \$22bn last year.

Boeing also warned that a special retirement incentive plan aimed at securing voluntary cuts in the workforce would result in a big one-time charge to earnings in the second quarter because it would increase the retirement plan's actuarial liability.

The plan, announced last

month, is being offered to about 13,000 Boeing workers in the hope that about 7,000 accept.

Boeing said that if this target were achieved, there would be a non-cash charge of between \$350m-\$400m in the second quarter.

Mr Shrontz said he was encouraged by favourable market trends in the commercial airline industry, largely driven by worldwide economic conditions.

The trends included airline passenger growth rates, higher load factors and the improving financial health of the industry.

BOEING COMMERCIAL JET DELIVERIES

Type	1995	First quarter 1994
737	29	39
747	8	15
757	14	16
767	8	12
Total	59	82

Source: company

A key part of the company's strategy to prepare for the market opportunities was to achieve big increases in productivity, Mr Shrontz said.

The planned workforce reductions, intended to be achieved by the end of the year, were in line with this objective.

Takeover talk shakes UK home loan sector

By Alison Smith in London

Abbey National, the British home loans and banking group, surprised the UK building societies sector yesterday, with an announcement that it was seeking takeover talks with National & Provincial, the ninth largest building society.

The statement, made without any prior notice to the N&P board, appears to be the nearest approach yet to a hostile bid for a society.

It follows two other big restructuring moves in the industry - the planned takeover of the Cheltenham & Gloucester by Lloyds Bank and the proposed merger between the Halifax and Leeds Permanent. Societies are mutually owned and concentrate on loans for house purchases.

If the two societies did come together they would create a retail bank larger than the planned enlarged Halifax with total assets of more than £100bn (£103bn). At the end of 1994, Abbey had assets of £94bn and N&P had £13bn.

N&P's board will meet tomorrow before the annual meeting, and will decide a formal response then. Abbey's statement has inevitably put pressure on directors to set out to members their approach to a possible takeover.

Mr John Fry, Abbey's deputy chairman, said the bank had no desire to upset the N&P board, though he acknowledged that the issuing of the statement was "less than ideal" in terms of relations between the two organisations.

As mutually-owned operations, societies are accountable to their millions of savers and borrowers and are not responsible to a separate class of shareholders.

Hostile bids in the sector are unknown because boards of directors are not obliged to put offers in front of societies' members, and an outside organisation cannot approach members directly.

Abbey - the UK's second largest mortgage lender - based yesterday's statement on the need to clarify its position after weekend press reports that in 1993 it had had talks with N&P and been rejected. It said it believed that combining the two organisations would make strategic sense.

It said that if the merger went ahead it would be able to offer N&P's 2m-plus members "a substantial premium to net asset value".

N&P has been a consistent subject of merger speculation since its plans to combine with Leeds Permanent broke down about 18 months ago.

Ian Rodger reports on International Paper's offer for Holvis

A foreign foray into Swiss territory

Swiss companies have led the way in continental Europe recently in becoming more investor friendly and in removing restrictions on foreigners holding and voting their shares.

It was, therefore, only a matter of time before a foreign company could come along and make an unsolicited bid for a Swiss one. Yesterday, International Paper unveiled a Sfr385m (£338m) bid for Holvis, a struggling maker of non-wovens and distributor of stationery and office supplies.

But those looking for a decisive test of Swiss willingness to be truly open to foreign ownership and control will be disappointed. For one thing, this bid looks such a satisfactory arrangement for all parties that it is unlikely to raise any controversy. IP said it did not see itself as an unfriendly bidder, and Holvis did not say that the price offered was too low.

Moreover, Holvis is not a large or important enough company to rouse Swiss nationalistic sentiment in a way that, say, a bid for foods giant Nestlé or for the pharmaceuticals and chemicals group Ciba-Geigy might.

But the bid is nevertheless a reminder of a more bracing climate to come. A takeover code is set to come into effect in Switzerland next year which will at last make redundant the lingering voting restrictions retained by many companies as a protection against surprise hostile bids.

For Holvis directors, the near certainty of being taken over brings an end to a difficult five-year struggle to transform the group's prospects. In 1990, faced with stagnating sales and margins in its traditional paper business, the group decided to develop its then modest presence in non-wovens, the fabrics used in nappies, feminine napkins and disposable medical garments.

It acquired five companies in the US and Sweden in short order. However, the promise of this sector soon turned sour as a price war among nappy makers and excessive capacity expansion forced down the prices of non-wovens.

Holvis then aimed to specialise in higher value added products for medical use, but faced teething problems introducing new plants in the US.

Sales sagged from Sfr632m in 1991 to Sfr588.7m last year and the group tumbled into a Sfr9.2m loss in 1993.

Last year, directors bickered over the need for further ration-



Under John Georges, IP has sought to offset the pulp and paper cycle

out of its big position without damage, and with the hope that the Holvis businesses might fare better under IP management.

There is always a possibility that someone with other plans will come along with a better offer. IP would not say whether its offer was final. "This is how we value the company. We have

offered Sfr435 per share, which is an extreme premium to the market," Mr Turk said.

And with its irrevocable option to buy MAM's 25 per cent block at its bid price, IP is in a position to make life difficult for any opponent.

Lex, Page 28; Forestry stocks lifted, Page 45

DOLLOND & AITCHISON

On the third MBO attempt, in July 1994, the three separate national management teams of the Dollond & Aitchison Group, Europe's leading eyecare business, found the key to their £117 million deal in CVC's European expertise.

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Dual residence gives Hanson shareholders USI tax saving

By David Wighton in London

US Industries, the group of US-based manufacturing companies being demerged from Hanson, will be required to hold its board meetings in London for the next five years to allow Hanson shareholders to receive USI shares free of tax.

In a move seen as setting an important precedent, the UK Inland Revenue has agreed USI can have dual US/UK residence if it "will continue to be centrally managed and controlled in the United Kingdom for a period of at least five years".

If USI were treated as a solely US resident company UK Hanson shareholders would have faced income tax on the distribution of USI shares.

Although USI has some UK operations and will have a London head office it is overwhelmingly a US business. The Revenue said it could not comment on particular cases but added that it tried to show "flexibility" in "unusual situations".

The demerger, orchestrated by N.M. Rothschild, is also unusual in that USI will pay Hanson \$1.35bn from a new \$1.65bn bank facility leaving it with about 400 per cent gearing.

In a filing with the US Securities and Exchange Commission Hanson warns that USI's free cashflow after capital expenditure is expected to satisfy only 25 per cent of its debt amortization requirements during its first two years. The remainder will have to be met by disposals.

The document also reveals that USI's operating income for the six months to March 31 fell by \$2m to about \$100m, due partly to poor Christmas trading at its Exl boys and Tommy Armour golf clubs companies. Net income fell by \$7.7m after its \$5.7m share of losses at Smith Corona, the typewriter manufacturer of which it owns 48 per cent.

Analysts expect heavy selling of USI shares by UK investors once they start trading and to give the share price time to settle down USI will have a "poison pill" protection from takeover for its first 90 days.

Mr David Clarke, the chief executive office of Hanson's US arm who is leaving to head USI, will receive \$9m worth of options in the new company.

INTERNATIONAL COMPANIES AND FINANCE

SSAB shares surge after forecast of record profits

By Christopher Brown-Humes
in Stockholm

Shares in SSAB, Scandinavia's biggest steel producer, soared nearly 5 per cent yesterday after the Swedish group more than doubled profits in the first quarter and said it should easily beat last year's record profit over the full year.

Pre-tax profits reached SKr1.17bn (\$157m), nearly 40 per cent ahead of average market forecasts and more than double the SKr488m achieved in the same 1994 period. SSAB's A shares closed at SKr25, up SKr15.

Surging volumes and prices in Europe's buoyant steel market were the main reason for the upturn. But the company also benefited from the weaker

dollar, which has eased the impact of higher coal and iron ore prices on its raw material purchasing costs.

Revenues jumped 36 per cent to SKr4.84bn and operating profit climbed to SKr1.10bn from SKr497m.

SSAB said west European steel consumption, which rose 9 per cent last year, had continued to grow in the first quarter, with a knock-on impact on prices. It calculated that steel prices were 4 per cent higher in the period than in the final quarter of 1994 and 16 per cent higher than in the first three months of last year.

The group has also benefited from a big rise in demand in the Swedish market, due to the healthy state of the country's export industry.

Profits from the biggest division, Tummplat steel plate, rose to SKr640m from SKr376m after sales increased to SKr2.6bn from SKr1.98bn. SSAB recently announced plans to invest SKr1.65bn on developing its plate operations. The main project will be a new rolling mill at its Oxelösund plant.

Mr Leif Gustafsson, SSAB president, said the group's full-year profit should be "significantly better" than last year's record SKr2.14bn.

He said prices had continued to rise in the second quarter, but noted that the company's performance would be affected by the relocation of a blast furnace, leading to a longer-than-normal break in summer production.

Austrian National Bank lifts profits

The Austrian National Bank lifted net profit last year to Sch10.1bn (\$1.05bn) last year from Sch5.73bn in the previous 12 months, Reuter reports from Vienna.

Ms Maria Schumacher, the central bank president, said transfers to the government would rise to Sch6.05bn from Sch5.83bn.

The schilling moves in a narrow 0.1 per cent band against the D-Mark and this year has appreciated strongly, alongside the D-Mark. However, Austria's struggling tourism industry and some exporters have complained that its strength is destroying their competitiveness and driving away customers.

"If we were to loosen our ties to the D-Mark, this wouldn't help anyone but it would hurt a lot of people," she said. "It would lead to an increase in our import prices, higher energy costs and personnel costs and that would hurt the tourism industry and our exporters."

Foreign investors and portfolio managers would flee Austrian markets if they sensed a softening of monetary policy. She said the bank's decision nearly two decades ago to tie the schilling to the D-Mark had proved its worth at difficult times.

Amexco sets out growth target

Mr Harvey Golub, the chairman and chief executive of American Express, the US financial group, said his goal for the company was 12-15 per cent growth in annual earnings per share, and 15-20 per cent growth in annual return on equity, Reuter reports from New York.

Mr Golub told shareholders at the company's annual meeting in New York he wanted 66 per cent of the company's profits to come from revenue growth, compared with 50 per cent in 1994.

By last month, 17m shares of the company's stock had been repurchased under the company's buy-back plan.

Case ready to reap richer harvest

The US tractor group has transformed its financial performance

Mr Jean-Pierre Rosso, president and chief executive of Case, the big US tractors and construction equipment producer, is ready for the next recession. "We'd like to prove that all we've said about our restructuring is true," he says. "But I am not anxious for another down cycle."

After years of seemingly permanent crisis at Case, Mr Rosso - who joined the company from Honeywell last April - wants to make hay while the sun shines.

The Wisconsin-based company may be one of the heavy equipment industry's most famous names, but its recent history yields a rich crop of corporate disaster stories on both sides of the Atlantic. In 1985, Case swallowed up most of the agricultural equipment operations of the old International Harvester group, which had become a byword for the decline of traditional US heavy industry.

In France, Case Poclain, the hydraulic excavator producer in which Case first took a stake in 1977, has been a big headache. In 1992, with closure looming, Case had to lead a FFr1.2bn (\$246m) rescue of the company, in which it recently increased its stake to 100 per cent.

The struggle to come to terms with the reality of the industry's overcapacity, cut-throat pricing and mature markets has made Case a constant target of industry speculation questioning its commitment to farm equipment, construction equipment - or both.

Few were surprised last summer when Tenneco, the diversified US industrial company which owned Case, announced an initial public offering for the unit. Following a secondary offering in November, Tenneco retains 44 per cent.

But now, says Mr Rosso, there are no more rumours. "Our customers realise that we are in both businesses for the long-term."

Case has turned itself round through two big hits: a \$461m restructuring announced in 1991 and aimed mainly at reducing costs, and a \$920m three-year programme, which began in March 1993 and was focused on running the

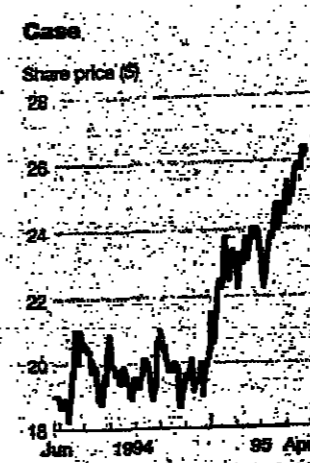


Jean-Pierre Rosso, president

company more profitably.

The programme reflected a realisation that it was time for a new business logic, says Mr Rosso. Case needed to reduce its overcapacity in line with trends in the market, and cut its fixed costs by outsourcing more components.

That meant tough decisions such as moving from two fully integrated European tractor plants - Neuss in Germany and Doncaster in the US - to one assembly plant at Doncaster.



24,000 at the end of 1992 to 16,000, and will fall to 11,000 in 1997 if revenues stay where they are.

However, with the recession over, revenues are rising and Case's financial performance has been transformed. In 1994, sales rose 14 per cent to \$4.35bn, producing a net profit of \$165m, before accounting changes and extraordinary items. That compared with profits of just \$39m in 1993 and a loss of \$1.33bn in 1992.

The turnaround was a remarkable achievement, says Mr Rosso - Case can generate positive cash flow in a downturn, and raise earnings when revenues are flat

ter and a transmission plant at St Dizier, France. The Neuss plant will close next year.

Case also had to learn to price its products for value rather than simply to increase market share, he says. This pricing discipline led to market share losses in the US, especially in 1992, but contributed to the turnaround.

Other important changes included a move to independent distribution, with some exceptions, and combining the agricultural and construction equipment operations to remove duplication.

When the restructuring is complete in early 1997, Case will be making annual savings of \$500m, and will have reduced its break-even point by 36 per cent, says Mr Rosso. Employment is down from

The momentum has continued this year, and last week Case announced a 57 per cent rise in first-quarter operating profits, to \$107m from \$68m. Net income before accounting changes was \$70m, or 96 cents a share, compared with \$33m, or 44 cents, a year earlier, as sales rose 14 per cent to \$1.4bn.

The turnaround, says Mr Rosso, was a remarkable achievement. The company can now generate positive cash flow in a downturn, and can raise earnings even when revenues are flat, he says. Re-engineering to reduce working capital and cut administration costs will continue, but the retrenchment is all but over.

The only element missing when he joined the company, says Mr Rosso, was a plan for

growth. Over the two months before the IPO, he took charge of putting together a strategy to show that Case was more than a mere recovery stock.

A \$745m, four-year programme to step up new product development began last year, split roughly in line with revenues - 60 per cent for agricultural equipment and the remainder for construction equipment.

Developing markets are also being targeted. Mr Rosso aims to lift sales outside North America and western Europe from 10 per cent of turnover to 20 per cent over the next five years.

In agricultural equipment, Brazil and Argentina are seen as ideal markets for the larger tractors which Case produces, but Russia and the central Asian republics represent a long-term opportunity, which would involve joint ventures.

In construction equipment, the fast-growing Asia-Pacific market is the main target. Case is looking at joint ventures in China, where Mr Rosso says the western construction equipment industry is still only scratching at the surface. Expanded distribution is planned for other Asian markets.

There is still potential growth in western markets, he says. He would like Case to have a stronger presence in Germany, Europe's largest construction equipment market and one where Poclain's position has weakened.

The expansion in developing markets is important because it will help offset the effects of the next downturn in the west, says Mr Rosso. That, fortunately, looks some way off, even if there are signs of a downturn in the US housing market, which would affect construction equipment sales.

The longer Case can continue generating cash and paying away at administrative costs, the better it will be. The flotation left it with a 58 per cent debt-to-capital ratio, which is higher than average for the industry.

Mr Rosso wants to cut that by 8-10 percentage points a year to below 40 per cent as quickly as possible, reducing interest payments.

Andrew Baxter

Aker seeks platform payment

By Karen Fossli
in Oslo

Aker, the Norwegian cement, building materials and oil and technology group, is seeking up to Nkr700m (\$112.63m) from Conoco Norway, a subsidiary of Du Pont, the US chemicals group, covering cost overruns on the Heidrun concrete floating production platform.

The platform substructure was built for Conoco by Norwegian Contractors, an Aker subsidiary. Aker says the platform which it will deliver to the oil company on May 10 bears little resemblance to the facility

which was intended to be built.

Conoco made substantial changes to the platform's specifications midway during the project, according to Aker, which caused costs to escalate. During 1992-94 Aker charged accounts with Nkr1.2bn in additional costs incurred by the project which it believes should be shared by Conoco.

Mr Frode Getvik, an Aker spokesman, expressed confidence the claim could be settled out of court but Mr Tom Rund, Aker chief executive, earlier said that failing a settlement, the claim could go to arbitration in 1996.

Mr Oeyvind Kvall, a Conoco Norway executive, said yesterday he was confident the dispute could be resolved outside the courts.

The Heidrun field concrete floating tension leg platform is the first of its kind built for the petroleum industry. The platform is due to be installed on June 26 and the field is scheduled to start producing in August. Heidrun is expected to reach plateau output of 230,000 barrels of oil a day before 1996.

Total costs of the development are estimated at Nkr25.2bn, nearly Nkr3bn over budget.

Kuoni in international equity offer

By Conner Middelmann

Kuoni Travel, Europe's third-largest travel group, has offered investors an opportunity to participate in an international equity offering by a Swiss company.

SBC and UBS jointly placed 81,000 registered shares following the buy-back by the Kuoni-Hugentobler Foundation and a consortium of investors of a 50.1 per cent stake in the group's share capital from German retailer Kaufhof a month ago.

The deal was fully underwritten by SBC and UBS and placed within hours of its launch last Wednesday, following strong demand from UK, French and Swiss institutional investors.

The consortium, which includes the two lead managers, held 100,000 shares, of which it has sold 81,000. The shares were placed at SFr1.850 a share and trade around SFr1.880. The remaining 19,000 shares will stay with the consortium pending placement with strategic investors.

The buy-back of the Kaufhof shares and their ensuing wider distribution has met Kuoni's aim of making its shares more liquid and widely traded.

The transaction follows a recent overhaul of Kuoni's capital structure. Kuoni's shares had previously traded at around SFr36,000, making them inaccessible for smaller investors. A one-for-20 stock split was undertaken to reduce the price to more affordable levels, and the bearer shares were converted into registered shares.

The Suez options to beat the recession.

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Successfully making important decisions when circumstances dictate. And successfully refocusing and clearing debts, as Groupe Suez has been doing over the past four years to cope with the downturn in the market after years of growth and acquisition. And successfully taking radical options to handle the economic backlash of the real estate recession in 1994 to prevent the Group's performance from being weighed down by the past.

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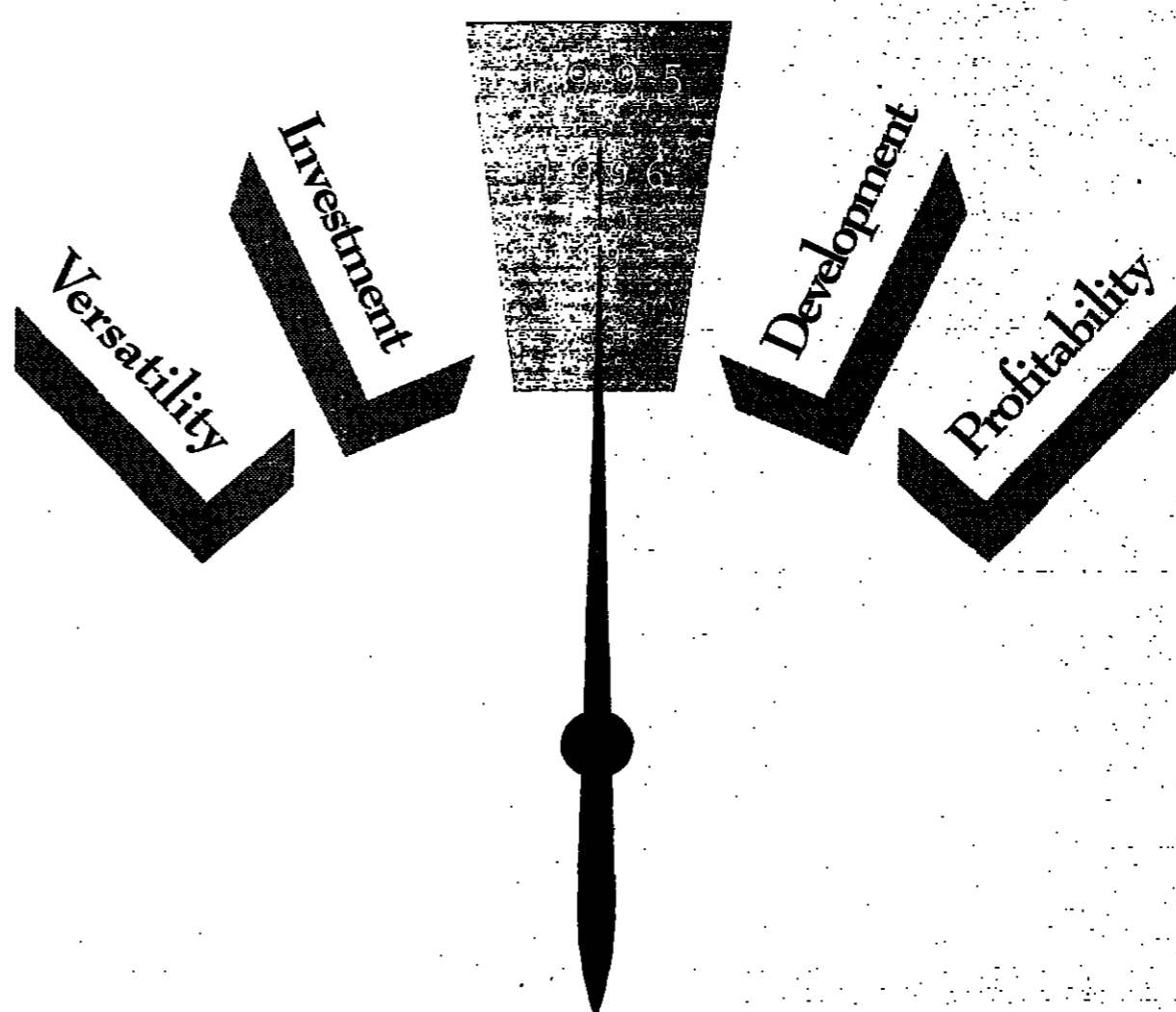
Choosing how to utilize resources in order to consolidate and expand the Group's business and strengthen its expertise. Investing in 1994 meant developing fully-owned subsidiaries such as Banque Indosuez. Or increasing investment in other subsidiaries and holdings such as Société Générale de Belgique, Generale Bank, Fimigest and Lyonnaise des Eaux. Even entering into new commitments with new partners like the Sagem group.

Development

Winning new markets and satisfying new customers. As achieved by Banque Indosuez, which is expanding its network in Asia and has arranged financing for the Korean high-speed train. Likewise by Generale Bank, which signed a new agreement with the Belgian Post Office, by Tractebel which took over Distrigaz, by Union Minière which opened a new copper refinery in Olen.

Profitability

Managing the full expanse of the Group so that each financial and industrial asset provides maximum return on investment. And striking a balance, for the benefit of Suez shareholders, between businesses with high profit potential but vulnerability to changing cycles, and businesses with lower yield but greater stability. Profitability is all about making sure that the Group's net results, no longer weighed down by the past, reflect the fitness of its subsidiaries and their business performance.



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Ltd. (HHEE) handles production of televisions and other consumer electronics products.

Hitachi's role as a committed corporate citizen extends into other areas as well. We actively support cultural events and community activities, and protecting the natural environment is another continuing priority. We have, for example, implemented rigorous environmental

Rigorous quality control underpins the reliability of HICEF's computer products.



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In all of those diverse fields, Hitachi has grown by remaining true to its corporate philosophy—contributing to society through technology. As competition intensifies in the years ahead, we will continue using our world-class R&D and technical capabilities to develop and manufacture high-quality products. Products that make a difference. In Europe, and around the world.

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INTERNATIONAL COMPANIES AND FINANCE

Packer cleared on Fairfax holding

By Nikki Tait in Sydney

Mr Kerry Packer's recent purchases of shares in John Fairfax, the newspaper publisher, did not breach the control provisions of the Broadcasting Services Act, according to a long-awaited report from the Australian Broadcasting Authority.

However, in its report, published yesterday, the ABA said it would continue to monitor "closely" the situation - which leaves Mr Packer, the Australian media proprietor, with a fully-diluted 17.17 per cent interest in Fairfax.

"It is clear... that no breaches of the Act have occurred," said Mr Peter Webb, the ABA's chairman. "As well

as investigating the level of company interests, we have explored several allegations of control of Fairfax. The allegations have not been substantiated."

However, Mr Michael Lee, federal communications minister, said the ABA ruling, "relates only to the position that applies at the moment".

"If there is any significant change in the circumstances at Fairfax, the ABA will use its extensive powers to enforce the operation of the cross media rules", he said. "That should serve as a clear warning to anyone seeking to undermine the cross media rules".

There was no immediate comment from either Fairfax

or Mr Packer. Fairfax shares closed one cent higher at A\$2.86 ahead of the Anzac Day holiday.

Under current rules, anyone with a commercial TV licence cannot own more than a 15 per cent interest in a newspaper circulating in the same geographical area, unless they can prove that they do not exercise control.

Mr Packer, who owns the leading Nine Network television station, has held a 14.9 per cent interest in Fairfax for some time through his private Consolidated Press group and listed Publishing and Broadcasting company, partly in the form of convertible notes. He started to buy additional shares in February.

Mr Packer argued that he did not control Fairfax, which publishes the leading quality newspapers in Melbourne and Sydney, and could justifiably go to 24.5 per cent.

This would be just below the 24.9 per cent owned by Mr Conrad Black, the Canadian publisher, who also has board seats at Fairfax.

The legal arguments were overtaken by a political storm when Mr Packer declared on television that he would like to own Fairfax, and praised Mr John Howard, the federal opposition leader. Mr Paul Keating, prime minister, countered by accusing Mr Packer of precipitating the Fairfax situation because of his frustrations on the pay-TV front.

Kao to lift payout as sales advance

By Emiko Terazono in Tokyo

Kao, the Japanese maker of household goods maker, posted a rise in sales and profits, and announced it would raise its dividend for the second consecutive year.

Unconsolidated recurring profits for the year ended March rose 6 per cent to ¥52bn (¥627m). The company posted a record current earnings figure for the 14th consecutive year, thanks to a ¥22.4bn decline in interest bearing debt and a ¥1.3bn fall in foreign exchange losses.

Firm sales in industrial products propped up overall revenues by 2.4 per cent to ¥654.9bn. After-tax profits gained 5.4 per cent to ¥25.5bn. The company said its mainstay detergent sales were better than expected and laundry and cleaning products sales rose 3 per cent to ¥258.4bn.

However, shampoos and cosmetics suffered from competition, and sales of Kao's personal care division fell 1.6 per cent to ¥225.3bn.

The company will increase its annual dividend to ¥12 per share from ¥11. Consolidated current profits rose 3.3 per cent to ¥48.6bn on a 3 per cent increase in sales to ¥796.7bn.

Barito Pacific income hit by falling plywood prices

By Marjula Saragosa in Jakarta

Barito Pacific, the world's largest producer of tropical hardwood plywood saw its consolidated net income in 1994 tumble by more than 50 per cent on the year earlier. The sharp decline followed a drop in world plywood prices, weakening demand in Japan and China and increasing competition from Malaysian producers.

But Barito Pacific said it was confident that "1995 will be a better year" because the Japanese market showed signs of

picking up and plywood prices had recovered.

Net income last year totalled Rp147.2bn (¥70m), a drop of 52.55 per cent compared with 1993's figure while revenues from the timber operations fell by nearly 12 per cent to Rp882bn.

The company was also hit by higher reforestation and forest contribution fees. In addition, a two-month delay last year in the renewal of its annual cutting permits pushed up expenses, forcing Barito to buy timber from other logging companies.

Barito said it intended to

diversify its product base and improve quality to counter growing competition and ensure continued growth. Its strategy includes a plan to start producing 40,000 cu metres of laminated particle boards in the fourth quarter of this year.

The company is also negotiating a \$1bn financing package for a pulp and paper plant which will be built through a joint venture with Japanese companies, including The Overseas Co-operation Fund, Marubeni and Nippon Paper. The plant is scheduled to come on stream by the end of 1997.

Goodman Fielder warns of slide in earnings

By Nikki Tait

Goodman Fielder, Australia's largest food group, yesterday warned that operating profit for the current year, before abnormals, could slide by more than 10 per cent.

In the year to end-June 1994, the company made A\$168.9m (US\$123.85m) before tax, slightly higher than the A\$164.1m recorded for the previous year, on sales of A\$3.7bn.

At the beginning of last month, Goodman suggested the outlook would depend heavily on an improved performance from the consumer foods and European milling businesses, and that profits would match last year's if these "expected improvements" occurred.

But Mr David Clarke - whose appointment as chairman followed institutional pressure for board changes at

Goodman - told shareholders yesterday that such developments had not materialised. However, he said there had been a continued pick-up in the milling and baking operations and in the ingredients division.

"With two months of trading to go, it looks as though the operating profit of the company for the full year before abnormals could be down by more than 10 per cent," Mr Clarke said.

Goodman failed to pay an interim dividend, and said it would review the final in the light of the year's earnings.

Mr Clarke indicated that Goodman might join the list of companies interested in acquiring some of the food interests of Pacific Dunlop. PacDun's food division - the second largest food group in Australia after Goodman and said to be worth around A\$500m - has been put up for sale.

Astra International profits surge

By Marjula Saragosa

Astra International, Indonesia's largest carmaker, saw net profit more than double in 1994 but the yen's appreciation is expected to slow profit growth this year.

Astra, which generates almost 80 per cent of its revenues from car sales, said its consolidated net profit rose to

Rp278bn (¥125m) last year from Rp132bn a year earlier. It also has interests in financial services and heavy industry.

Last month, the company noted that its automotive division, which makes cars in Indonesia in conjunction with Toyota and Daihatsu of Japan and which controls about 50 per cent of the Indonesian car market, will be affected by the yen's rise because it imports

many components from Japan. Astra's imported goods make up some 55 per cent of its material costs and the company fixes the dollar rate against the yen for periods of three to six months.

The present period ends in July. "Every increase in the yen by 1 per cent against the US dollar might increase our costs by 0.55 per cent in our next negotiation period," Astra said.

Hong Kong plans to lead in interactive multimedia

Hong Kong plans to deliver the world's first full range of interactive multimedia services when Hongkong Telecom, the colony's monopoly telecoms provider in which Cable & Wireless has a majority stake, launches its home shopping-to-information services next year.

The service will start with video-on-demand, now on trial in 400 homes, and embrace banking, retail, information and community services.

Dr William Lo, Hongkong Telecom's director of multimedia services, said: "It is very likely Hong Kong could be the first place in the world able to try all these new services."

Wharf Holdings, the conglomerate which holds the exclusive licence to operate pay-TV in Hong Kong until mid-1996, unveiled plans for interactive services which will start next month with films costing around HK\$20 (US\$2.55) each. Banking and other services will be provided later.

Companies which have pledged to work with Hongkong Telecom on developing multimedia applications include the colony's big three banks - Hongkong and Shanghai Banking Corporation, Hang Seng Bank and Bank of East Asia - and Chase Manhattan NA and Citibank NA.

Shops signing up include Hong Kong's two dominant supermarket chains, Park 'N' Shop and Wellcome, and luxury goods retailer Dickson Concepts. Other partners include the Royal Hong Kong Jockey Club, Tower Records HK, the Hong Kong University of Science and Technology and two pizza delivery chains.

Among the 17 content providers announced yesterday were Thames International, The Discovery Channel, Asia Business News and Hong Kong's TVB International.

Hongkong Telecom, which loses its monopoly on fixed domestic phone services in July when three new contend-

ers - including Wharf - gain licences, is spending around US\$1,200 per subscriber on technology, which is the main capital investment. Given the target of up to 300,000 subscribers in the first two years, this implies an investment of some US\$360m.

The pricing structure for consumers has not yet been finalised, but a monthly rental of around HK\$100 is expected to be levied for the decoder - to access the services - and additional fees will be incurred when services are used. Films will cost around HK\$15-HK\$25.

Dr Lo believes Hong Kong is one of the most suitable markets in the world to launch multimedia services. The colony is densely populated, with some 90 per cent of people living in high-rise blocks, and boasts a high-spending, technologically sophisticated population as well as an open and flexible regulatory system.

Louise Lucas

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INTERNATIONAL COMPANIES AND FINANCE

Refining margins squeezed at US oil groups

By Meggie Urry in New York

US oil companies' first-quarter results showed a pattern of weak refining margins, as product prices rose faster than crude prices, especially in North America. However, there were good results from upstream activities and petrochemicals.

The warm winter weather in North America and Europe hit sales of heating oil and gas. In the US, natural gas prices fell 35 per cent, according to Mobil, compared with the first quarter of 1994.

Meanwhile, the introduction of reformulated petrol in the US on January 1 did not generate the expected demand. As a result, it proved impossible to maintain marketing and refining profits (M&R) in the US.

Upstream activities were aided by a rise in crude oil prices of more than \$3 a barrel over the first quarter of 1994.

Mobil said the average US crude price in the period was \$14.28, up \$4.09 on last year's first-quarter price. International crude prices were \$16.65 a barrel on average, a \$2.85 rise on the same period of 1994.

The companies with chemical businesses - notably

Exxon, Mobil and Amoco - benefited from higher demand and rising prices.

Mr Lucio Noto, Mobil chairman, summed up the oil sector with: "Petroleum sector market fundamentals continue to be volatile and are likely to remain so in the near term."

Mobil's petroleum activities lifted sales volumes by 7 per cent worldwide. Profits, however, slipped as a rise in exploration and production (E&P) income was more than offset by the fall in downstream profits.

Mobil's E&P division boosted net income 13 per cent to \$377m, with most of the gain coming from international activities, where income rose \$37m to \$295m. In the US, E&P income was up \$5m to \$82m.

M&R profits were hit by the industry's weak margins. In the US, Mobil's M&R activity broke even, compared with net income of \$81m in the same quarter of 1994. However, M&R income from outside the US fell by only \$29m, to \$146m, with lower margins somewhat offset by cost reductions in Europe and higher volumes in the Pacific Rim.

Its chemicals income jumped to \$174m from \$15m as sales

volumes rose 29 per cent.

A leap in Exxon's chemical division net income to \$547m from \$149m and a near doubling of its earnings from minerals, coal and power, to \$113m from \$58m, more than offset lower earnings from its mainstream oil activities.

US OIL COMPANIES - FIRST QUARTER					
	Revenue (\$m)	Net income (\$m)	1995	1994	EPS (\$)
Mobil	17.63	15.12	636	535	1.57
Exxon	9.06	7.43	301	202	1.10
Amoco	25.78	25.96	1,860	1,160	1.33
Amoco	7.56	6.77	523	398	1.05
Ashland	2.78	2.22	129	33	1.55

*Including \$680m one-off charge in first quarter of 1994, including \$88m one-off gain in first quarter of 1995, 1994 second quarter of financial year

Higher prices and volumes for chemicals, combined with lower operating costs, produced record quarterly earnings for the division. Copper prices and production rose, lifting that sector's earnings.

Exxon's M&R division remained in profit, although US earnings fell to \$16m from \$39m and international earnings dropped to \$184m from \$349m.

Its US E&P activity suffered a fall in income, to \$209m from \$245m, as higher oil prices

were offset by lower natural gas prices. Outside the US, E&P income rose to \$757m from \$690m.

Similarly, Amoco's chemicals division was the main force behind the group's rise in net income. The division lifted earnings to \$233m from \$88m

asset sales. Its US M&R business lost \$19m, compared with net income of \$78m in the first quarter of 1994. It reported higher M&R earnings outside the US, up to \$181m from \$125m, but the 1995 quarter included \$80m of the group's \$88m gain on land sales; without that, income was down, reflecting weak margins in Europe.

However, Texaco's E&P business lifted net income sharply. In the US it nearly doubled earnings to \$143m from \$75m, while international profits rose 82 per cent to \$82m from \$45m.

Ashland, which lacked large-scale E&P activity, fell into losses in its second quarter, to March 31, because of the weakness of North American refining margins.

Mr John Hall, chairman and chief executive, blamed the deficit on the second warmest winter on record and disruption in the market caused by last-minute political decisions on reformulated petrol (RFG).

He said: "The introduction of RFG did not go smoothly." Pittsburgh and much of Pennsylvania, markets which Ashland had expected to be good for the cleaner-burning fuel, opted out of the programme.

UTC's 38% rise led by aero-engine division

By Lisa Branstetter in New York

United Technologies, the diversified US manufacturing company, reported a 38 per cent increase in first-quarter earnings this year, led by a jump in operating income from Pratt & Whitney, its aero-engine division.

Although first-quarter sales at Pratt & Whitney increased 10 per cent to \$1.49bn, operating income in the division jumped 49 per cent to \$125m from \$84m for the same period last year. The company attributed the improvement in its margins to cost-cutting, productivity gains and higher engine shipments.

The company also posted strong earnings gains in its Carrier unit, which makes air conditioners. Sales for Carrier were 12 per cent higher at \$1.13bn, while operating income increased 61 per cent to \$29m from \$18m last year.

Margins were nearly flat at Otis, which makes lifts. Sales increased just over 12 per cent to \$1.16bn and operating income rose 13 per cent to \$110m. Sales in the automotive division rose 22 per cent to \$750m, while income rose 16 per cent to \$51m.

Sales in the flight systems division, which includes Sikorsky helicopters and the Hamilton Electronic controls business, rose modestly to \$813m from \$806m in 1994, while operating income climbed to \$47m from \$45m.

Net income for the quarter was \$155m, or \$1.03 a share. That is a 38 per cent increase on income for the same period last year, which was 73 cents a share after an accounting change made in connection with the company's employee stock ownership plan. Quarterly revenues rose 12 per cent to \$5.34bn.

Correction

Colgate

Colgate-Palmolive's Asia and Africa division increased sales by 19 per cent in the first quarter. This was incorrectly stated in yesterday's FT.

Market disappointed by US Steel earnings

By Laurie Morse in Chicago

Rising operating costs linked to planned shutdowns at three blast furnaces held first-quarter earnings at USX Corporation's US Steel Group to \$46m, or 89 cents a share, far below market expectations of profits of about \$1 a share.

Results for the quarter ended March 31 were better, however, than the company's net loss of \$35m, or 56 cents, in 1994's first quarter.

First-quarter sales were \$1.57bn, up from \$1.4bn a year ago. US Steel's shares tumbled 11% to \$31 in early trading in New York after the earnings announcement.

The company said its steel-making operations ran at 85.5 per cent of raw steel capacity in the first quarter, in spite of the planned blast furnace shutdowns. USX said its US Steel Group would produce 12.5m

tons in 1995, about 0.5m tons higher than previously forecast.

Mr Charles Corry, USX chairman, said outlook for the group's steel products continues to be favourable.

Overall, USX Corporation, which includes US Steel and the Marathon and Delphi energy groups, said first-quarter net income rose to \$154m, or \$1.46 a share, from \$75m, or 68 cents, in the 1994 first quarter. Consolidated sales rose to \$5bn, from \$4.2bn last year.

The company's Marathon Group had income of \$77m, or 26 cents a share, on sales of \$3.8bn. The results included a \$55m favourable after-tax adjustment to inventory values.

In last year's first quarter the group had net income of \$110m, or 38 cents, including favourable adjustments of \$95m, on sales of \$2.7m.

Strong growth overseas lifts 3M in quarter

By Laurie Morse

Minnesota-based 3M reported stronger-than expected first-quarter results, saying new product acceptance and double-digit growth in overseas sales had boosted income.

For the quarter ended March 31, the company, whose primary products include adhesives and magnetic tapes for industrial, consumer, health-care and traffic safety applications, had net income of \$376m, or 90 cents a share, up 23 per cent from \$306m, or 72 cents, a year earlier.

The results included a \$35m, or 5 cents a share, charge for litigation related to breast implants. 3M said sales rose to \$4bn in the quarter, from \$3.6bn in the 1994 period.

Mr L. D. DeSimone, chairman, said the company saw volume growth in all main geographic areas abroad.

American Brands fall blamed on disposals

By Richard Tomkins in New York

American Brands, the US consumer goods group, yesterday blamed the disposal of its Franklin Life Insurance business and its American Tobacco cigarette subsidiary for a fall in first-quarter net income, to \$116.6m from \$149.2m.

It said that if the businesses sold were treated as discontinued operations, the first quarter would have shown strong growth. Excluding the divested businesses, net income rose 18 per cent.

Fully-diluted earnings per share, boosted by stock repurchases, rose 20 per cent to 59 cents.

By far the biggest profits increase came from UK-based Gallaher Tobacco, which lifted its contribution to operating profits to \$148.5m from \$126.2m. American Brands

said, however, that this resulted partly from distortions to trade buying related to UK budget announcements, and would not be repeated in the second quarter.

The profit contribution from the distilled spirits division fell to \$38.8m from \$38.4m, mainly because of the impact on Whyte & Mackay of price cuts in own-label rivals in the UK. Jim Beam achieved a 4 per cent increase in contribution, but it benefited from comparison with a quarter when domestic trade inventory levels were cut.

The MasterBrand hardware and home improvement group lifted operating profits from \$48.6m to \$53.4m; the ACCO office supplies division boosted profits to \$22.5m from \$19.4m; and the Titled and Foot-Joy leisure products division increased profits to \$23.7m from \$21.5m.

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April 1995

NOTICE OF REDEMPTION
To the Holders of

Esterline International Finance N.V.

8 1/4% Convertible Subordinated

Guaranteed Debentures due 1995

CUSIP Number: 297430 AA8*

ISIN #: XS001025597* Common Code: 001025597

Redemption Date: May 18, 1995

NOTICE IS HEREBY GIVEN that, pursuant to the provisions of the indenture dated as of October 1, 1990 among Esterline International Finance N.V. (the "Company"), Esterline Technologies Corporation (formerly known as Esterline Corporation) (the "Guarantor") and Chemical Bank, successor by merger to Manufacturers Hanover Trust Company as Trustee, under which the above Debentures were issued, the Company has elected, and the Guarantor has consented to such election, to exercise its option to redeem the Debentures in whole and does hereby call all outstanding Debentures for redemption on May 18, 1995 (the "Redemption Date"), at a redemption price (the "Redemption Price") equal to 100% of the principal amount of the Debentures together with accrued interest to the Redemption Date. Accrued interest will be paid at the rate of \$2.02083333 per \$1,000 principal amount. Accordingly, on May 18, 1995, the Redemption Price will become due and payable upon each Debenture and interest thereon will cease to accrue on and after said date.

In accordance with the terms and conditions of the Debentures, the right of conversion of any Debenture called for redemption into Common Stock of the Guarantor shall terminate at the close of business on the Redemption Date. The price at which shares of Common Stock of the Guarantor shall be delivered upon conversion shall be \$39.66667 per share. In order to exercise the conversion privilege, the holder of any Debenture to be converted shall surrender such Debenture to one of the addresses listed below, accompanied by written notice to the Guarantor that the holder elects to convert such Debenture. No payment or adjustment shall be made upon any conversion on account of any interest accrued on the Debenture surrendered for conversion or on account of any dividends on the Common Stock issued upon conversion. Debentures not converted by the Redemption Date will be redeemed at the Redemption Price.

Presentation of the Debentures, with the October 1, 1995 coupon attached thereto, are to be surrendered for redemption or conversion to Morgan Guaranty Trust Company of New York, as Paying Agent and Conversion Agent, at one of the following addresses:

Morgan Guaranty Trust Company of New York
60 Victoria Embankment
London, England EC4Y 0DP

Morgan Guaranty Trust Company of New York
Avenue des Arts 35
B-1040 Brussels

Shapiro Pether Luxembourg
18A Boulevard Royal
L-2091 Luxembourg

By: Esterline International Finance N.V.

Dated: April 18, 1995

*No representation is made as to the correctness of the CUSIP and ISIN numbers either as printed on the Debentures or as contained in this Notice of Redemption.

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DIVIDEND NOTICE

At the Annual General Meeting held on March 30, 1995, it was decided to pay a dividend of US\$ 0.05 (cents) per share on or after April 28, 1995 to shareholders of record on April 6, 1995 and to holders of bearer shares upon presentation of coupon no 9.

Paying Agent: KREDIETBANK S.A. LUXEMBOURGEOISE
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Fidelity Investments



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Notice is hereby given that the Rate of Interest has been fixed at 6.5625% and that the interest payable on the relevant Interest Payment Date October 25, 1995, against Coupon No. 20 in respect of US\$10,000 nominal of the Notes will be US\$333.59 and in respect of US\$250,000 nominal of the Notes will be US\$8,339.84.

April 25, 1995, London
By: Citibank, N.A. (Issuer Services), Agent Bank CITIBANK

U.S. \$400,000,000

National Westminster Bank
Floating Rate Capital Notes 2005

In accordance with the provisions of the Notes, notice is hereby given that for the six months Interest Period from April 25, 1995 to October 25, 1995 the Notes will carry an Interest Rate of 6.375% per annum. The interest payable on the relevant interest payment date, October 25, 1995 against Coupon No. 21 will be U.S. \$204.06.

By: The Chase Manhattan Bank, N.A.
London, Agent Bank

April 25, 1995

INTERNATIONAL COMPANIES AND FINANCE

US chemicals groups
report strong first termBy Richard Tomkins
in New York

Net earnings at Du Pont, the US chemicals group, shot up to \$959m from \$642m in the first quarter to March 31 as the company continued to reap the benefits of lower costs and strong cyclical growth in demand for its products.

Union Carbide, another US chemicals group, also benefited from the same trends, raising first quarter net income to \$230m from \$63m on the back of higher volumes and higher prices for its products.

Earlier this month Du Pont paid \$8.8bn to buy back 158m of its shares from Seagram, the Canadian drinks group diversifying into the entertainment business. Yesterday Du Pont said this transaction did not affect first-quarter results, but would have a positive effect on future earnings per share.

First-quarter sales rose to \$10.5bn from \$9.2bn and earnings

per share rose to \$1.40 from 94 cents. But Du Pont said that on a pro forma basis, if the Seagram transaction had taken place at the beginning of the year, earnings per share would have been \$1.65.

Mr Edgar Woolard, chairman, said Du Pont continued to see strong demand in chemicals and specialties and, more recently, higher prices. In addition, the weaker dollar had boosted overseas earnings.

"This was clearly demonstrated in Europe and Asia, with earnings from these regions more than double last year's first quarter," Mr Woolard said. The petroleum segment, although down, performed "quite well given the difficult industry conditions".

Operating profits in the chemicals segment rose by 101 per cent to \$167m, largely because of better results for white pigments and specialty chemicals. In the fibres segment, operating profits rose by

42 per cent, mainly reflecting improvements in aramids, Dacron polyester, nylon and Lycra spandex.

The polymers segment increased operating profits by 60 per cent to \$235m, with engineering polymers, packaging and industrial polymers, and elastomers continuing to do well; and the diversified businesses segment increased operating profits by 60 per cent to \$237m, largely because of better results from agricultural products and films.

In contrast, operating profits in the petroleum segment fell by 13 per cent to \$186m because of the worldwide decline in refined product margins.

Union Carbide increased sales from \$1.1bn to \$1.5bn, with overseas sales especially strong during the quarter. Fully diluted earnings per share, boosted by stock repurchases, rose from 37 cents to \$1.43.

CME sees a brighter future
for Mexico in peso contract

When the Chicago Mercantile Exchange begins trading Mexican peso futures today, the world's foreign exchange trading community will be watching closely. If the contract is successful, bank executives say, it will build liquidity in the spot market for pesos and bolster lagging confidence in Mexican investments.

"This is a first step in getting a forward market established for the Mexican peso," says Ms Jamie Thorsen, managing director of US foreign exchange trading for the Bank of Montreal. Mexico's central bank, through a series of regulations, has in effect prohibited banks from arranging long-term contracts for peso deliveries.

Such "forward" contracting is common for most of the world's currencies, and is widely used by corporate treasurers and others to manage currency risk. The absence of a forward market is widely believed to have contributed to the volatility of the peso's free-fall between December and March, when it lost nearly 50 per cent of its value against the US dollar.

Although the peso would still have declined, "it would have been a calmer process and taken longer", had there been a way to manage peso exposure over a longer period, says Mr Ramon Uribe, vice-president for foreign exchange institutional marketing at First National Bank of Chicago.

The currency
needs a
forward
market, says
Laurie Morse

Mr Uribe says that a liquid forward market in pesos would have exposed the currency's weakness long before the spot market crisis, and served as an early warning system to Mexico's central bankers. "It would have forced reform - they would have had to tighten monetary policy, raise interest rates," he says.

In the absence of peso forward contracts, investors bullish on Mexico instead bought Mexican stocks and other securities. As the peso tumbled this year, investors fled the Mexican stock market, adding to the crisis. Now, risk managers note, the CME futures contract will allow corporations and other investors to buy pesos directly.

"The more outlets a corporate treasurer has to manage risk, the more confidence he has, and the less likely he is to panic," says Mr Robert Orescanin, director of emerging markets for the Bank of Montreal. "Both sides of the market can take a more realistic view once a formal market is in place."

Mexican authorities, who have constrained forward contracts in their currency for fear

of losing control over it, will also be watching the peso experiment at the CME. They gave the exchange special exemptions from the forward trading rules last month, reversing a ruling that shut down a similar CME peso futures contract a decade ago. The Mexican government is under pressure to let Mexican businesses to set an exchange rate regime that offers less uncertainty than the existing free float. The government, which currently lacks the reserves for any kind of exchange rate peg, hopes the pressure will be lifted by active forward and futures markets which will allow Mexican companies to hedge foreign currency exposures.

The contract has given an unexpected boost to the CME. All of the exchange's futures contracts in other foreign currencies are secondary - some say insignificant - to private bank forward contracting. In the peso's case, the CME will become the primary market for the currency's risk management.

Nevertheless, success of the new contract depends largely on whether the large Mexican banks can persuade their corporate clients to participate.

There is some confusion in Mexico over who will be allowed to use the contract, says Mr David Goom, the CME's vice-president of currency and interest rate marketing. He says, however, that the peso's recent recovery will aid the launch.

Asarco upbeat after first-quarter rise

Asarco, the US copper group, said the outlook for the base metal markets was good, adding the supply and demand fundamentals appeared to be favourable for at least two years. Reuter reports from New York.

First-quarter profits rose to \$65.7m, or \$1.56 a common share, from earnings of \$26.6m, or 64 cents, for the first quarter of 1994.

The year-earlier quarter included a \$31.9m gain on the sale of Asarco's remaining interest in Asarco Australia.

The company said earnings improved in the first quarter of 1995 because of higher base metal prices, lower costs and operating improvements in all its main businesses.

Earnings also benefited from its interest in Southern Peru Copper, which was increased to 83 per cent on April 5.

NEWS DIGEST

E Merck arm lifts
earnings 22%
to Sfr199.7m

Merck AG, the quoted subsidiary of E. Merck, the private German drugs company which plans a public share offering this summer, recorded a 22 per cent increase in net profits for 1994 to Sfr199.7m (\$181.5m) from Sfr155.4m, writes Daniel Green.

Merck AG was originally set up as a vehicle for E. Merck's non-German businesses and is quoted in Zurich.

Sales in 1994 rose to Sfr2.8bn from Sfr2.7bn and operating profits increased to Sfr388.1m from Sfr377.7m.

The dividend of Sfr26 per bearer share was unchanged from the previous year.

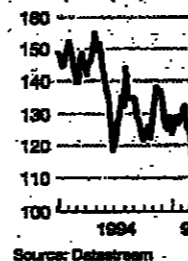
Merck AG is 53 per cent owned by Darmstadt-based E. Merck. The parent company is planning to raise cash on the equity markets to help pay for a series of acquisitions that took it, rather than its subsidiary, into non-German markets.

Those acquisitions included Lipha of France and 51 per cent of the capital of Amersham, a generic drugs manufacturer controlled from the Netherlands with businesses in several countries, including the UK and Canada.

Rhône-Poulenc Rorer
posts strong growth

Rhône-Poulenc

Share price (FF)



Source: Datastream

Rhône-Poulenc Rorer, the US drugs company majority owned by French chemicals company Rhône-Poulenc, reported a 17 per cent increase in net profits in the first quarter of 1995, to \$86m from \$74m, writes Daniel Green. The company is the latest of several US-based drug groups to show strong growth after a period of uncertainty sparked by fears of US healthcare reform.

First-quarter sales advanced 14 per cent to \$92m from \$81m, helped by the weak dollar but held back by sales of businesses during 1994.

Earnings per share grew 19 per cent to 64 cents. However, adjusted for the currencies, disposals and other charges, underlying growth in earnings per share was 15 per cent, RPR said.

Quebecor Printing puts
expansion on hold

Quebecor Printing, one of the biggest commercial printers in Europe following its acquisition of HunterPrint in the UK and Jean Didier in France, will consolidate this year before embarking on further expansion, said Mr Charles Cavell, president, writes Robert Gibbens in Montreal.

First-quarter revenues from North American and European operations were US\$687m, up 54 per cent from \$445m a year earlier, and include the two big acquisitions completed late last year.

The Canadian group's European operations will represent 16 per cent of total 1995 revenues.

Net profit was \$17.3m, or 17 cents a share, little changed in spite of higher financial charges.

The company has now more than replaced a big US printing contract which runs out at the end of 1995, Mr Cavell said.

The European market is the world's second largest at \$85bn annually, after the US (\$115bn), but is more fragmented than North America. Quebecor Printing aims to improve this year's performance of HunterPrint and Didier which both print leading magazine titles.

Australian gold miner
suffers setback in term

Newcrest Mining, the Australian gold miner, said yesterday that profits before abnormal and tax during the March quarter fell to

A\$18.8m (US\$12m) from A\$20.5m in the same period a year ago, writes Nikki Tait in Sydney. Profit after tax dropped to A\$3.7m from A\$12.3m. The company blamed lower gold production and sales on severe western Australian storms, which caused extensive flooding in the state and seriously disrupted a number of mining operations.

Newcrest said this would likely impact June quarter figures, and that earnings after tax for the 18 months to end-June would probably be about A\$12m below earlier expectations.

The company is in the process of changing its annual balance sheet date from end-December to end-June.

Profits after tax for the first 15 months of the current period stood at A\$54.1m.

Cameco lifts sales
forecasts for 1995

Cameco, the Canadian uranium producer, has revised upwards its 1995 sales projections. The group said that following spot market activity in the first quarter, average prices were up 9 per cent from a year earlier, writes Robert Gibbens.

The collapse of a US trader and its inability to make certain uranium deliveries contributed to the price turnaround after a steady decline since mid-1991, Cameco said. The impact will extend into the second quarter as world utilities seek alternative supplies.

"We're expecting more demand, and earnings for the full year will be above the 1994 level of C\$81m (US\$67.8m), or C\$1.66 a share, on sales of C\$482m," it said.

First-quarter net profit was C\$12m, or 23 cents a share, down from C\$13.8m, or 26 cents, a year earlier, on revenues of C\$46m, against C\$58m. The first quarter normally represents a small proportion of the year's results.

Ascom returns to the
black in year

Ascom, the troubled Swiss telecommunications equipment group, recorded net income of Sfr21m (\$19m) last year after two years of heavy losses, writes Ian Rodger in Zurich. The group, which has been struggling to adapt to liberalised telecom markets, said in a preliminary statement that it achieved a Sfr48m operating profit after a Sfr130m loss in 1993.

Revenues, excluding the effect of acquisitions and disposals, increased 8.5 per cent to Sfr3.04bn and incoming orders on the same basis were up 2 per cent to Sfr2.98bn.

Safra Republic declines
to \$39.4m in period

Safra Republic, the Geneva-based international private banking group controlled by Mr Edmond Safra, reported consolidated first-quarter 1995 net income of \$39.4m, or \$2.32 a share, down 9 per cent from the "exceptional" first quarter of 1994, writes Ian Rodger.

Commission income tumbled 36 per cent to \$17.3m, more than offsetting big gains in foreign exchange and trading income. Net interest income was flat at \$57.1m.

Expenses were up 10.8 per cent to \$37m, mainly because of the conversion of costs incurred in Europe to dollar terms.

Total assets at March 31 were \$13.7bn, up 14 per cent from a year earlier. Shareholders' equity stood at \$1.32bn, against \$1.19bn at the end of March, 1994.

Stelco cautious despite
turnaround to C\$51m

Stelco, one of Canada's two biggest steelmakers, improved first-quarter results significantly but warned that a slowdown in North American economic growth may bring some uncertainty in the second half of 1995, writes Robert Gibbens.

First quarter net profit was C\$51m (US\$36.4m), or 45 cents a share, against a loss of C\$13m, or 19 cents, a year earlier. Sales advanced to C\$780m from C\$674m.

Demand for hot rolled sheet was softening, Stelco said, but the impact would be felt in imports first. Demand for large diameter transmission pipe, however, is expected to pick up. The order book overall was reasonably strong through to mid year, Stelco added.

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Data sources: BBNP, L3SS, EPRS 1993, CCI 1992

FT Surveys



Board of Directors, April 18, 1995

Alcatel Alsthom's Board of Directors met today under the chairmanship of Mr. Ambroise Roux. It has been informed of the decision taken on April 14th by the Paris Appeal Court. The Board noted that Mr. Pierre Suard was still prevented from fulfilling his functions as the head of the group. The Board of Directors noted with regret this decision and wished to point out that it does not affect in anyway the presumption of innocence to which Mr. Suard is entitled.

Given these circumstances and following the suggestion of Mr. Ambroise Roux, Mr. Marc Viénot, a current Board member, received the Board's delegation to act as Chairman and Chief Executive Officer until July 31, 1995. His principal responsibilities will be to propose the appointment of a Chairman and Chief Executive Officer.

During the period of his appointment, Marc Viénot will be assisted by a permanent committee of five Directors with whom he will be able

to consult on any important matters. This committee comprises Messrs. Ambroise Roux, Rand Araskog, Guy Dejouany, Jacques Friedmann and Jean Peyrelevedere.

The Board also decided to call the Annual General Meeting of Shareholders for Thursday, June 22, 1995 at 2:30 p.m. at the Palais des Congrès in Paris.

At the Annual General Meeting of Shareholders, it will be proposed to renew the terms of Messrs. Frank Drendel, Jacques Friedmann, René Lamy and Jean Peyrelevedere. The Board will also propose the appointments as Board members of Mr. François de Laage de Meux whose term as Chief Operating Officer expires at the end of the present six months, and of Mr. André Soria, who is both an employee and a member of the Employees' Mutual Funds "Actionnariat Alcatel Alsthom" to replace Mr. Jacques Guérendel who has not asked to renew his term.

السؤال الأول

Bowater name change to end confusion in US

By Patrick Harverson

The late Sir Eric Bowater might not have approved, but the company he helped transform from a small City-based paper supplier into the largest producer of newspaper in the world is dropping the family name.

As from next month, the paper and packaging group Bowater will be known as Rexam, and the 114-year old Bowater name - synonymous with the paper and newspaper industries since the 1920s - will join the likes of Woolworth, Ratners and Tipton in the corporate history books.

The change is being made to end confusion with Bowater Inc of the US, an entirely separate newspaper and pulp company which was damaged from its UK counterpart in 1984.

At the time, the US company assumed the exclusive right to use the Bowater name in North and South America.

At first this restriction did not trouble Bowater, but since acquiring a US packaging company called Rexham in 1987, its North American operations have grown to the point where they accounted for 41 per cent of the group's £226m profits last year.

Under these circumstances, the inability to use the Bowater name in the US,



Sign on: David Lyon (left) and Michael Hartnell, finance director

Canada and South America "changed from being a nuisance to becoming a serious commercial disadvantage," said Mr Michael Woodhouse, chairman.

Bowater began looking for a new name last September. After hiring consultants Interbrand and asking for ideas from employees, Bowater finally came up with the name Rexam when chief executive Mr David Lyon removed the "h" from Rexham while doodling on a note pad.

Although he did not know it, Mr Lyon was maintaining a tradition. The US company Rexham was named when the "w" was dropped from Wrex-

ham, the Welsh town where one of the company's factories was based.

While Rexam does not mean anything itself, Mr Woodhouse said it appeared on grounds of style, presentation and ease of pronunciation.

Among the names that were rejected were "Hakari" (which means balance in Japanese) and Summus, a made-up word.

Bowater says that the cost of changing its identity will be about £2.5m.

The old Bowater name will still be used in a few areas where the brand is very strong, such as Australia, and in the UK replacement window business.

Cray shares halve after group issues profit warning

By Christopher Price

Shares in Cray Electronics yesterday halved in value, plunging from 155p to 78p, after the data communications group issued a profits warning, adding to the company's chequered history.

Cray said that it was likely only to break even in the second half after making pre-tax profits at the interim stage of £10m. There would also be a restructuring provision of approximately £5m, leaving the profit figure for the year ended April 30, 1995, at around £4m.

Analysts had forecast full-year profits of about £32m.

The warning comes just two years after four Cray Electronics directors shared a £27m bonus paid in company shares for exceeding profit targets.

The group blamed the profit shortfall on the communications business. Cray claimed the division's chief executive, Mr Ray Piggott, had embarked on an ambitious plan to boost sales by more than 30 per cent to £220m in 1994.

Cray said there had been a failure to phase in the increased costs and investment

in line with profitability. In December, with sales only 10 per cent ahead, Mr Piggott was replaced by Mr Jon Richards.

Cray's Electronics group chief executive, Mr Piggott could not be contacted yesterday.

Mr Richards defended the board's decision not to reveal the problems with interim results in January. "We [normally] have a strong year-end and we thought we could still pull things around."

Most of the senior management team at Cray Communications was eventually replaced.

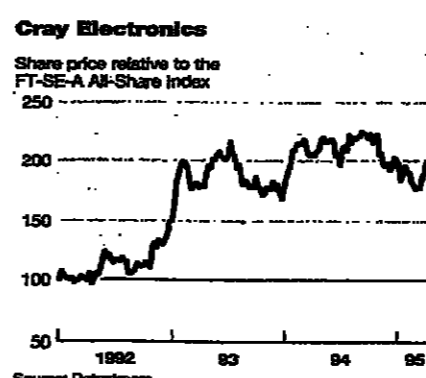
LEX COMMENT

Cray Electronics

Investors have yet to receive a full explanation for the disaster that has befallen Cray Electronics, halving its share price yesterday. But initial indications are that the former go-go data communications group has been hit by a mammoth failure to control over-ambitious expansion plans.

From group management's perspective, the control problem lay mainly with the management of the communications division, most of whom have now lost their jobs. The division not only expended its costs faster than had been agreed; the divisional chief executive brought in a virtually new management team who changed marketing and production practices with disastrous consequences. One decision was to sell only Cray products in its data communications networks rather than using a mix of the best suppliers, with the result that some customers turned away. Meanwhile a badly-planned shift to just-in-time manufacturing meant Cray did not have enough components to meet orders for some of its products.

But the group management also has much to answer for. It failed to control divisional management. It also delayed reporting problems to shareholders, even though the business was



Source: Datastream

faring badly enough for the divisional chief executive to depart last December. The top management has been rewarded with huge bonuses for what, until yesterday, looked like a fairy-tale turnaround at Cray, following a bad patch in the late 1980s. Unless it swiftly demonstrates a firm grip on the business, it too should be replaced.

Melrose Energy at £316,000

Melrose Energy, the oil and gas exploration group, reported pre- and post-tax profits of £316,000 (£512,000) for the half year to December 31.

For the comparative period, the company, then USM-quoted Crossroads Oil, achieved £156,000.

In March 1995 Crossroads Oil acquired those parts of Melrose it did not already own, changed the name of the enlarged company to Melrose Energy and joined the Official List. The company invests in, manages and drills for oil and gas partnerships in the US.

Mr Robert Adair, chief executive, said the results exceeded budget. Most of the group's profits are made in the second half.

The latest series of oil and gas limited partnerships closed on March 31 with cash subscriptions of more than £8.1m, which will be used for further development drilling in the Permian Basin in New Mexico and Texas.

Turnover for the enlarged group was £251,000 (£645,000). Earnings per share came through at 0.381p (0.286p).

Williams makes fire protection purchase in US

By Patrick Harverson

Williams Holdings, the diversified industrial group, is acquiring the fire protection products and systems division of Figgie International, the US group, for £48m (£29.6m) in cash.

Last year Williams made several acquisitions in the fire protection business, including buying Oxfordshire's Angus Fire from BBA, the engineering group, for £80m, and Silvan, an Italian fire protection company, for £16.5m.

It spent a total of £212m on fire protection and other acquisitions in 1994 and has indicated that it would be willing to spend a similar sum this year.

The acquisitions are part of Williams' strategy of concentrating on three core businesses - security products, fire protection and building products. When the 1994 results were announced last month, Mr Roger Carr, chief executive, said that Williams would con-

tinue to make bolt-on acquisitions.

Figgie Fire Protection Systems, based in Charlottesville, Virginia, had turnover of \$65.5m and pro-forma operating profits of \$2.3m last year. It makes industrial fire extinguishers and pre-engineered fire protection systems, a range of temperature control products, consumer extinguishers and industrial sprinklers.

EIS at £18.4m

EIS Group yesterday reported a 13 per cent increase in pre-tax profits from £16.2m to £18.4m (\$30m) for 1994, the 24th consecutive year of profits growth for the specialist engineer, helped by acquisitions.

Despite the growth in profits, Mr Peter Haslehurst, chief executive, said competitive pressures in global markets were making it difficult for the group to pass on rising raw materials costs to customers.

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Cancellations must be received in writing by Wednesday 12 June 1995 and will be subject to a 20% cancellation fee unless a substitute delegate is offered. After this date, the full registration fee will apply, however, substitutes will still be accepted.

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☐ FT Journal Wallet ☐ FT Business Card Case

☐ FT 1996 Pocket Diary (available from 1 July 1995)

HA

1994 RESULTS

The activities and earnings of CNP, leading personal insurer in France, continued to grow in 1994.

CNP's consolidated income rose by 18.2% to FF 76 billion. Individual insurance accounted for FF 61.8 billion, and group insurance FF 14.2 billion. Assets managed by CNP increased by 29% to FF 280 billion compared to the previous financial year.

Net earnings (Group share) have been growing steadily for several years and advanced by 12%, compared to 1993 results, to FF 1,415 million.

CNP has thus consolidated its leadership on the French personal insurance market.

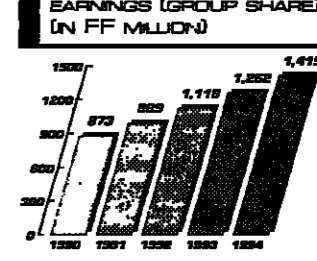
A proposal will be made at the June 13, 1995 Annual Shareholders' Meeting for the payment of a net dividend of FF 2.80 per share or FF 4.20 (tax credit included), against a net dividend of FF 2.50 in respect of 1993 (adjusted after division of the nominal by 4).

CNP's growth is channelled toward clearly-defined directions:

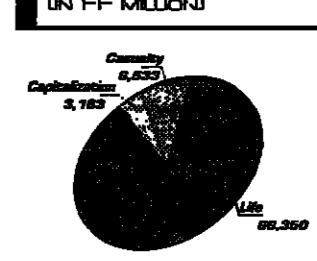
- specialisation on the personal insurance market. CNP has acquired a recognised expertise on this market: today it manages more than 7 million individual contracts,
- strategy built on partnerships: renewed agreements with networks and multi-year contracts with new customers confirm their commitment to CNP,
- innovation in the field of personal protection schemes and savings products: CNP creates new products and services to anticipate changes in the requirements of insureds.

in FF billion	1993	1994	Change
Premium income	64.3	76	+18.2 %
Net earnings (Group share)	1,262	1,415	+12.1 %
Total Assets	240	307	+27.6 %
Equity (Group share) after appropriation	9,989	11,048	+10.6 %
Assets Managed	217	280	+29 %

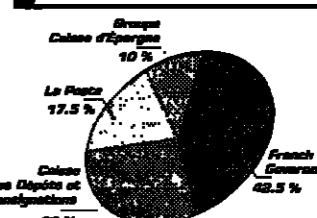
EVOLUTION OF NET EARNINGS (GROUP SHARE) (IN FF MILLION)



BREAKDOWN OF INCOME (IN FF MILLION)



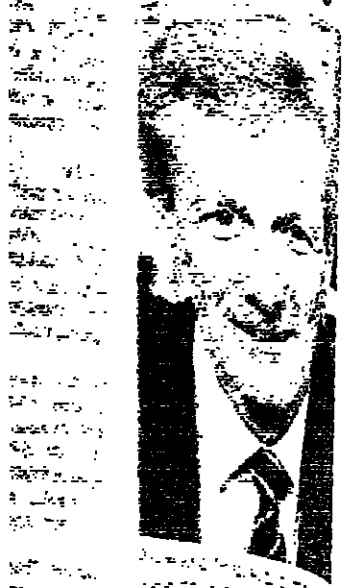
BREAKDOWN OF CAPITAL (%)



Investor information:
Phone: (33-1) 42 18 66 53
4, place René Duguay - 75015 Paris



CNP, VIVEZ BIEN ASSURÉ



Belgian gold sale steadies market

By Kenneth Gooding,
Mining Correspondent

Belgium's central bank revealed yesterday it had sold 175 tonnes of gold (5.627m troy ounces) to another central bank for foreign currency worth \$19.9bn (about US\$24.4bn).

Analysts suggested there was not enough information about the sale - there was no indication which bank bought the gold and what it intended to do with the metal - to make a reasoned assessment of the likely impact on the market.

Nevertheless, the initial reaction was mildly positive and gold closed in London at \$381.40 an ounce, up 90 cents.

A Belgian official indicated that the sale had been made to bring the share of gold in the country's reserves into line with its neighbours. Belgium had about 700 tonnes of gold left, Mr Rhoona O'Connell, analyst at P. Moore and Co., suggested this explanation did not stand up. Once adjustments were made, gold would still account for about 40 per cent of Belgium's total reserves.

Mr George Milling-Stanley at Lehman Brothers said Bel-

gium's announcement showed that "the gloomsters and doomsters who say central banks don't want gold are wrong". He guessed the gold had gone to an Asian country.

The immediate impact of the Belgian news would be positive, said Mr Andy Smith, analyst at Union Bank of Switzerland. "There will be relief that the gold has gone into safe hands. In the longer term, however, it shows that central bank holdings are not inert."

Central banks own about 36,000 tonnes of gold and in the past big sales from these hoards have tended to depress the price. Belgium previously sold 127 tonnes in March 1990 and a further 202 tonnes in June 1992. The Dutch central bank sold 400 tonnes late in 1992.

According to the Gold Fields Minerals Services consultancy group, net central bank gold sales in 1994 at 46 tonnes were only one tenth of those in the previous two years. Lehman's Mr Milling-Stanley suggested that, as well as the Belgian disposal, there were "distress sales" by Latin American central banks earlier this year forced by the Mexican currency crisis.

Unseasonal frosts bite into crop prospects

British growers of fruit, succulent vegetables, early potatoes and cereals all look like catching a cold

FARMER'S VIEWPOINT



By David Richardson

Scandinavians think it is marvellous; sitting in a hot sauna for half an hour and then rolling in the snow. My grandmother had a variation of the theme that involved alternately splashing the body with hot and then cold water. Plants, however, do not like it at all.

Bright sunny days followed by frosty nights with temperatures falling as low as minus 5°C and interspersed with occasional snow and sleet showers is not a farmer's ideal recipe for spring. But that is what has happened across wide areas of the UK during the past few weeks and many crops have suffered, some quite seriously.

Worst affected have been flowering fruit trees and bushes, succulent crops such as asparagus and early potatoes. Potential yields of some of those early and therefore high-value crops have been hit hard and in some cases first pickings have virtually been written off. Sugar beet and some autumn sown cereals may also have been affected, although it is too soon to be sure.

One unfortunate Cambridge fruit grower told me at the weekend that she estimated frost damage to her pear

trees, which were in full flower when worst frosts struck, would reduce yield by 50 per cent. Some early apple varieties, such as russets and Bramley's, had also been coming into flower at the time and although not as badly frozen as the pears would probably yield below previous expectations.

On the same farm there were worries about black currants and gooseberries. If the frost caught them at the most critical stage of growth it may cause developing fruitlets to fall, rendering the crops a virtual write-off for this year. Again only time will tell. But the earliest strawberries on the farm had already been lost in spite of being covered with a floating plastic mulch - that is a layer of plastic intended to

enhance sunlight, warm the soil and the plants and persuade them to flower and fruit early. This year, however, the frost penetrated the plastic and many of the early flowers were destroyed.

On another fruit farm in Suffolk, closer to the coast, and therefore protected from the worst of the frost by the relative warmth of the sea, the grower thought his floating mulch-covered early strawberries had survived. But because of the continuing frosts he was having to replace the mulch every night after removing it during the day to allow insects to pollinate the flowers - a difficult, time-consuming and expensive operation. He should, however, at least have some early strawberries, which will make good money because of the potentially short supplies caused by problems experienced elsewhere.

Most of the fruit growing areas of Britain have been affected to some extent, the worst-hit areas appearing to be where the sharpest frosts occurred across the centre of the country.

Another specialist crop that is normally coming close to harvesting in late April and early May is asparagus. This

year, however, most of the early shoots, which were just emerging when the nights turned cold, have been frozen and ruined. The majority of the crop, whose growing tips were still below the surface, were unaffected and should come ready to cut in due course. But fresh asparagus fanatics will have to wait a week or 10 days longer than usual this year, and that is assuming the frosts do not continue this week and beyond. If they do, a steadily increasing proportion of all vulnerable crops will be damaged with subsequent and more serious yield loss.

One mainstream crop that has suffered serious and widespread damage is early potatoes. Here again it has become common practice in the UK to cover such crops with plastic to protect the foliage and advance the date of harvesting. This year, however, that has not been enough. There are reports from many parts of the country of serious frost damage to leaves, which have been frozen and therefore destroyed through their protective plastic. Potatoes are hardy plants and the leaves will grow again; but while they are doing so the

plants will not put the necessary energy into swelling the tubers in the soil below and that in turn will delay the time when they will be ready for lifting. With a price sensitive crop like early potatoes that can mean a difference of as much as £100 a tonne, perhaps turning profit into loss.

The knock-on effect can be equally serious for second early potatoes. Potatoes will continue to bulk up the longer they are left in the ground and growers of delayed earlies will almost certainly calculate the economic yield at which they can afford to lift at lower prices, which will be a few weeks later than normal. This means they will "trespass" on the markets of growers geared to mid-summer lifting. Early growers will be particularly peeved at missing the really early markets this year because potatoes of all grades remain in short supply right across Europe.

Broad-acre crops such as cereals and sugar-beet are less affected by cold snaps. But cold soil means slow or non-existent growth and in the case of sugar-beet, which have only just been planted on most farms, greater vulnerability to the range of pests that attacks

them. Mice are some of the most troublesome. They eat the seeds before they have time to germinate. As surviving seedlings emerge sky larks have a habit of pecking them off level with the soil; not to mention similar predation by hares and pheasants. Spring frost also pre-disposes sugar beet to "bolt" - that is to throw up a seed head later in the summer, producing small roots with below average sugar content.

Late frosts can also severely reduce the yield of early sown winter barley. This year was sown early than usual. Many growers had been caught out in the previous year autumn finding themselves unable to plant at the proper time. Last year they decided to plant in early September instead of a few weeks later. Those crops are now approaching maturity and close to coming in ear. Experts predict that last week's frosts may have stunted the development of the grains in those ears and that this may lead to significant yield losses, which cannot accurately be until at harvest time in late July.

It only goes to show that even the most alert farmer cannot beat nature.

Indian copper expansion planned

By Kunal Bose in Calcutta

Hindustan Copper (HCL), a state undertaking, has received "initial clearance" from the Indian federal government to expand the capacity of its smelter and refinery at Khetri in Rajasthan to 100,000 tonnes from 31,000 tonnes. The company has commissioned Mesco of Japan to prepare a basic engineering report, Mecon, the Indian consultants will submit the detailed feasibility report in August.

According to Mr Ved Leekha, chairman of HCL, "the company will be importing copper concentrate to run the expanded capacity of the Khetri com-

plex. However, the dependence on import will go down to some extent when we expand the open pit mine at Malanjkhand and start a new mine at Chapri-Siddheswar".

Industry officials say the use of imported concentrate will improve the viability of the Khetri complex. Copper content in Indian ore is around 1 per cent, compared with 3 to 4 per cent in most other producing countries, they point out. Moreover, Indian ore contains very little gold and silver.

Mr Leekha thinks Khetri's fairly well developed infrastructure means "it should be possible to complete the expansion at an investment of

Rs3.65bn (US\$118m). A greenfield site project of 70,000 tonnes capacity will cost nothing less than Rs10bn."

The company will be funding the expansion programme from a public share issue and loans. Work on the project should start in the last quarter of 1995.

HCL will also raise capacity at its other smelter at Ghatsila in Bihar from 15,000 tonnes to 35,000 tonnes. Here too, the company will be importing copper concentrate to run the expanded capacity.

The country's only producer of copper, HCL, meets less than a third of India's annual requirement of about 160,000 tonnes of the metal.

Quality is the key to Zimbabwe tobacco price prospects

By Tony Hawkins in Harare

Hopes of firmer prices at the 1995 flue-cured tobacco auctions opening here today hinge largely on the quality and composition of the crop.

World tobacco demand is firm and industry sources predict a crop of about 190m kg, up 12 per cent on last year, which they expect to sell at an average price of more than 185 US cents and perhaps as much as \$2 a kilogram.

This would be the best price since 1991 and an improvement of at least 10 per cent on last year.

With the rest of the farming sector reeling from yet another

ZIMBABWE TOBACCO				
Output	Value	Exports	Average Price	
million kg	US\$m	US\$m	US\$	US cents/kg
1990	134	354	396	265
1991	177	572	322	325
1992	201	320	450	160
1993	216	270	366	124
1994	188	292	400	173
1995*	190	360	n/a.	185c/195c

* Forecast Source: Central Statistical Office, Harare.

drought year - the third in the last four - sales of the country's top export are more than usually important to the Zimbabwe economy. Mr Peter Richards, president of the Zimbabwe Tobacco Association, which represents growers, is

confident that no more than a fifth of the crop has been adversely affected by the drought, but some other analysts are less sanguine. They believe that up to a third of the crop could turn out to be drought-stressed, with higher

nicotine content than some buyers might like.

If Mr Richards is right, then the average price could come close to \$2 a kilogram - up 15 per cent on 1994.

Such is the strength of world demand that that grade-for-

grade growers anticipate modestly higher prices than last year, though the final outcome will depend on the quality composition of the crop. Overall, the mood is optimistic with a senior ZTA official saying the crop will cover a broad spectrum with "something for everyone".

Last year, overseas sales of tobacco were estimated to have earned US\$400m, or 22 per cent of total exports. Higher volumes and prices point to further export expansion this year, though there is still a long way to go to regain 1991's boom level of US\$532m, when the price averaged a record \$3.25 a kilogram.

COMMODITIES PRICES

BASE METALS

LONDON METAL EXCHANGE
(Prices from Metalmarkets Ltd Trading)

■ ALUMINIUM 99.7 PURITY (\$ per tonne)

	Close	High	Low	Open
Previous	1896-7	1892-3		
1995-1	1871-2			
High/Low	1896-7	1894/1872		
AM Official	1885-8	1877-8		
Karb close	1890-1			
Open int.	186,782			
Total daily turnover	46,280			

■ ALUMINIUM ALLOY (\$ per tonne)

	Close	High	Low	Open
Previous	1755-65	1780-90		
1995-1	1745-55	1770-80		
High/Low	1755-65	1780/1745		
AM Official	1750-60	1770-80		
Karb close	1750-60			
Open int.	2,399			
Total daily turnover	638			

■ LEAD (\$ per tonne)

	Close	High	Low	Open
Previous	629-30	640-41		
1995-1	629-30	639-40		
High/Low	629-30	640/629		
AM Official	634-25	635.5-36.0		
Karb close	634-25			
Open int.	32,768			
Total daily turnover	7,712			

■ NICKEL (\$ per tonne)

	Close	High	Low	Open
Previous	7425-35	7550-60		
1995-1	7395-405	7525-30		
High/Low	7425-35	7550/7395		
AM Official	7400-10	7545-55		
Karb close	7400-10			
Open int.	48,258			
Total daily turnover	10,851			

■ TIN (\$ per tonne)

	Close	High	Low	Open
Previous	6030-40	6030-40		
1995-1	5920-30	5920-30		
High/Low	6030-40	6030/5920		
AM Official	6055-60	6055-60		
Karb close	6055-60			
Open int.	18,104			
Total daily turnover	5,508			

■ ZINC, special high grade (\$ per tonne)

	Close	High	Low	Open
Previous	1072-3	1095-6		
1995-1	1071-2	1094-5		
High/Low	1072-3	1095/1071		
AM Official	1073-4	1094.5-95.0		
Karb close	1073-4			
Open int.	89,814			
Total daily turnover	18,754			

■ COPPER, grade A (\$ per tonne)

	Close	High	Low	Open
Previous	2850-51	2853-54		
1995-1	2850-51	2845-45.5		
High/Low	2850-51	2853/2845		
AM Official	2852/2851	2845-45.5		
Karb close	2851-62	2845-44		
Open int.	238,554			
Total daily turnover	82,778			

■ LME AM Official US rate 1.6170

■ LME Closing US rate 1.6070

Spot 1.6058 3 mths 1.6042 6 mths 1.6008 9 mths 1.5998

■ HIGH GRADE COPPER (COMEX)

	Close	High	Low	Open
Previous	125.00	130.00	120.00	
1995-1	125.00	130.00	120.00	
High/Low	125.00	130.00/120.00		
AM Official	125.00	130.00	120.00	
Karb close	125.00			
Open int.	125.00			
Total daily turnover	45,116			

■ PRECIOUS METALS

■ LONDON GOLD MARKET
(Prices supplied by N M Royston)

Gold (troy oz) \$ price \$ equiv SFR equiv

	Close	High	Low	Open
Previous	391.20-391.60			
1995-1	391.20-391.60			
High/Low	391.20-391.60	391.20/391.60		
AM Official	391.20-391.60	391.20-391.60		
Karb close	391.20-391.60			
Open int.	391.20-391.60			
Total daily turnover	391.20-391.60			

■ LME AM Official US rate 1.6170

■ LME Closing US rate 1.6070

Spot 1.6058 3 mths 1.6042 6 mths 1.6008 9 mths 1.5998

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Open int.	125.00			
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■ PRECIOUS METALS

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AM Official	391.20-391.60	391.20-391.60		
Karb close	391.20-391.60			
Open int.	391.20-391.60			
Total daily turnover	391.20-391.60			

■ LME AM Official US rate 1.6170

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High/Low	125.00	130.00/120.00		
AM Official	125.00	130.00	120.00	
Karb close	125.00			
Open int.	125.00			
Total daily turnover	45,116			

Precious Metals continued

■ GOLD COMEX (100 Troy oz; \$/troy oz)

	Close	High	Low	Open
Previous	391.20	391.60	390.80	
1995-1	391.20	391.60	390.80	
High/Low	391.20	391.60/390.80		
AM Official	391.20	391.60	390.80	
Karb close	391.20			
Open int.	391.20			
Total daily turnover	391.20			

■ PLATINUM NYMEX (50 Troy oz; \$/troy oz)

	Close	High	Low	Open
Previous	441.1	445.0	438.0	
1995-1	441.1	445.0	438.0	
High/Low	441.1	445.0/438.0		
AM Official	441.1	445.0	438.0	
Karb close	441.1			
Open int.	441.1			
Total daily turnover	441.1			

■ PALLADIUM NYMEX (100 Troy oz; \$/troy oz)

PALLADIUM NYMEX (100 Troy oz)				
Apr	185.35	-0.35	-	-
Jun	188.35	-0.35	188.00	188.00
Sep	188.25	-0.35	188.00	188.00

INTERNATIONAL CAPITAL MARKETS

Treasuries lower ahead of G7 meeting

By Lisa Branstetter in New York and Conner Middelmann in London

US Treasury prices edged lower in quiet trading yesterday morning as investors looked to today's meeting of the Group of Seven for signals on the strength of the dollar and prepared for new supply of bonds this week.

Near midday, the benchmark 30-year Treasury was down 1/8 at 103 1/2 to yield 7.531 per cent and the two-year note was 1/8 lower at 102 1/2, yielding 6.447 per cent.

Bond prices tracked the dollar in early trading. Even though the dollar was stable to higher against the Japanese yen, bonds moved into negative territory in the early morning as the US currency fell against the D-Mark.

By late morning, however, both the long and the short ends of the market pushed up close to their levels of late Friday.

day as the dollar gained against the D-Mark. Near noon, the dollar was higher against both currencies, changing hands at 78.28 and DML3684 late Friday.

There was some speculation that finance ministers and central bankers from the G7 countries might decide on a co-ordinated move to bolster the value of the dollar, which has lost more than 15 per cent of its value against the yen since the start of the year.

Investors were also mindful of auctions today of \$17.75bn worth of two-year notes and tomorrow of \$11.5bn of five-year notes.

European bond markets were range-bound in moderate dealings yesterday as participants awaited the outcome of today's G7 meeting in Washington.

"If nothing concrete comes out of the meeting, it will

spark another leg down for the dollar," predicted Mr David Brown, chief European economist at Bear Stearns.

"The flip-side of more dollar risk means more D-Mark cross-rate strength in Europe and that spells more trouble for European bonds."

GOVERNMENT BONDS

With investors in France and Italy digesting Sunday's election results and Swedish markets focusing on today's budget presentation, "the safest play for investors is to stick to safe havens Germany and Holland... until the worst has blown over," he recommends.

French bonds dipped at the open on the unexpected victory of Socialist candidate Mr Lionel Jospin in the first round of the presidential election. However, the market

recouped its early losses and closed higher, supported by a stronger franc and hopes that his opponent in the final round, Mr Jacques Chirac, would win the presidency.

Still, dealers noted that the rally took place on fairly thin volumes and said that many investors remained sidelined, worried about currency volatility following the G7 meeting and political uncertainty in the run-up to the final round of polling on May 7.

Matif's June National futures contract rose 0.36 to 113.22. The French 10-year yield spread over bunds fluctuated wildly, from 85 basis points at the open, as low as 70 points in the afternoon and closing at 75 points.

latest M3 data had much market impact, leaving bunds to trade on moderate volume in a narrow range.

The June bond futures contract on Liffe ended at 92.70, up 0.17 from Friday.

Italian bonds ended slightly weaker after Sunday's regional elections yielded no clear winner. Although early results indicated that the danger of a snap general election had abated, sentiment remains negative, depressed in part by Friday's bearish inflation data.

The BTP future on Liffe ended at 93.50, down 0.23.

UK gilts ended mixed, with the shorter maturities coming under slight pressure ahead of the G7 meeting, tomorrow's auction of £2bn of 8 per cent gills due 2000, local elections on May 4, and the May 5 monetary meeting. The long gilt future on Liffe rose by 1/8 to 104 1/2.

Nomura France renounces primary dealership

By Graham Bowley

Bank of Nomura France, the French arm of Nomura Securities, the Japanese brokerage house, yesterday renounced its status as a primary dealer in French government bonds.

Nomura said difficult conditions in world financial markets, which caused the group to suffer heavy losses in the year to March 31, has forced it to concentrate its resources on areas where it has a "strong competitive advantage".

These include the eurobond market, Japanese equities, asset securitisation, asset trading and cross-border corporate finance transactions.

Mr Daisuke Takeuchi, president of Banque Nomura France, said: "The very difficult market environment has meant a restructuring of the operation in Europe is necessary." Nomura can no longer maintain an adequate commitment to its activity as a market-maker in French treasury securities, he added.

Nomura will maintain a smaller trading team in France government bonds but will no longer be a primary dealer (SVT). Its withdrawal cuts the number of SVTs to 18.

The move will lead to readjustments in Nomura's 60-strong bond team, although no exact figure has yet been decided because of possible relocations within the company. Nomura denied rumours that it was sending to stop trading in UK government bonds but said that every business area was being looked at.

A review of Nomura's European operations has already resulted in staff cuts throughout its 15 offices. Last week, Nomura laid off 10 bond salesmen and emerging markets traders in London.

Madrid plans bond strips to boost demand

The Spanish government is planning to introduce bond strips as part of efforts to increase local institutional demand for its longer-term Treasury paper.

Strips, which are created when the principal and coupon of a bond are bought and sold separately, are planned for 15-year bonds and possibly also for five and 10-year bonds.

The plan, however, requires changes to the tax treatment of bonds and will most probably be launched next year, according to treasury officials.

The instruments are widely traded in a number of other markets, including the US and France. There has also been speculation recently that the UK authorities might seek to offer strips on gilts.

The zero-coupon bonds created by stripping are attractive for investors such as pension funds and insurance companies which have defined long-term liabilities and would prefer more predictable returns than those available from conventional investments.

The Spanish government is also hoping that the tax changes will tempt local institutions to move towards the longer end of the yield curve. Ten-year bonds were introduced in Spain only in 1990 and many investors still prefer shorter-term instruments.

Although the average life of the government's peseta debt increased to 8.05 years in 1994 from 1.26 years in 1989, it fell to 2.87 years in 1994 and remains shorter than in many other markets.

The tax change is necessary because withholding tax (currently charged by the Spanish authorities at a rate of 25 per cent) cannot be charged on zero-coupon bonds since no cash payments are received until the bond matures.

The alternative under consideration would give responsibility to the holder of the bond to declare tax on imputed earnings.

There are hopes that such a system will encourage local pension and investment funds to buy longer-term paper. Although these funds are

Spain hopes that stripped Treasury paper will tempt long-term investors, reports Richard Lapper in Madrid

other exempt from tax or - in the case of investment funds - pay at a rate of 1 per cent, the funds face delays of up to 18 months in obtaining related withholding tax.

The authorities, meanwhile, are playing down the decline in interest in Spanish debt among foreign investors. For example, they have reduced their holdings of peseta denominated debt from 15.53 per cent in 1993, to 11.49 per cent at the end of 1994, and to 7.55 per cent last month, according to treasury figures.

Even so, some local analysts contend that the extra pressure on domestic investors could prove damaging. Spanish bond rates have already been increased twice this year, rising by 115 basis points.

Longer-term interest rates have also risen and the yield spread of Spanish 10-year bonds over bunds has widened to around 600 basis points, with sentiment affected by the 7 per cent devaluation of the peseta in March and worries about political stability in the wake of a succession of corruption scandals.

Exim Bank of Japan keeps DM in the spotlight

By Antonia Sharpe

The D-Mark sector of the eurobond market remained in the spotlight yesterday as Exim Bank of Japan raised DM700m through an offering of five-year eurobonds.

Some syndicate managers thought that the deal was a little too large, considering the

sell, in spite of the borrower's triple-A rating and rarity value.

In the event, lead manager Paribas and members of the syndicate reported healthy demand from Asia, though some syndicate members said interest from Europe was rather slow. Central banks featured among buyers.

Paribas, which underwrote 64 per cent of the issue, said it had placed 85 per cent of its position and that it had not experienced any flow-back of bonds.

The bonds were priced slightly above par, so the 6 1/2 per cent coupon would attract retail investors.

When the syndicate broke, good support by the lead manager ensured that the spread remained stable. Exim is believed to have swapped the proceeds of the deal into floating-rate yen.

NEW INTERNATIONAL BOND ISSUES

Borrower	Amount (\$m)	Coupon (%)	Price	Maturity	Yield (%)	Spread (bp)	Book runner
US DOLLARS							
Republic of Turkey	255	(6 1/2)	100.00	Dec 1999	5.45	-	ECI
Monte dei Paschi di Siena	200	(6 1/2)	99.99	Dec 1999	0.25R	-	Swiss Bank Corp.
STERLING							
Ford Credit Europe	50	(6 1/2)	99.99	Feb 2000	0.125R	-	NatWest Capital Markets
D-MARKS							
Export Import Bank of Japan	700	6.50	100.00R	Jul 2000	0.25R	+207(70-00)	Paribas Deutschland

First terms, non-callable unless stated. Yield spread (over relevant government bond) at launch supplied by lead manager. ¹ Floating rate note. ² Fixed rate offer price. ³ Face value at maturity. ⁴ Dividend to \$50m. ⁵ Divided into \$50m. ⁶ Divided into \$50m. ⁷ Divided into \$50m. ⁸ Divided into \$50m. ⁹ Divided into \$50m. ¹⁰ Divided into \$50m. ¹¹ Divided into \$50m. ¹² Divided into \$50m. ¹³ Divided into \$50m. ¹⁴ Divided into \$50m. ¹⁵ Divided into \$50m. ¹⁶ Divided into \$50m. ¹⁷ Divided into \$50m. ¹⁸ Divided into \$50m. ¹⁹ Divided into \$50m. ²⁰ Divided into \$50m. ²¹ Divided into \$50m. ²² Divided into \$50m. ²³ Divided into \$50m. ²⁴ Divided into \$50m. ²⁵ Divided into \$50m. ²⁶ Divided into \$50m. ²⁷ Divided into \$50m. ²⁸ Divided into \$50m. ²⁹ Divided into \$50m. ³⁰ Divided into \$50m. ³¹ Divided into \$50m. ³² Divided into \$50m. ³³ Divided into \$50m. ³⁴ Divided into \$50m. ³⁵ Divided into \$50m. ³⁶ Divided into \$50m. ³⁷ Divided into \$50m. ³⁸ Divided into \$50m. ³⁹ Divided into \$50m. ⁴⁰ Divided into \$50m. 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CURRENCIES AND MONEY

MARKETS REPORT

Dollar trades steadily ahead of G7 meeting

Foreign exchanges had a steady, if slightly nervous, session yesterday ahead of the G7 meeting in Washington today where currencies will be a subject for discussion, writes Philip Goslin.

There is little expectation that the summit will produce an accord aimed at securing a stronger dollar, but there was sufficient wariness ahead of the event to place a dampener on market activity.

The dollar had a slightly positive bias in Europe, closing towards the top end of its daily trading range, in close to London at 1.5835 and DM1.3689, from 1.5815 and DM1.3768 on Friday.

In Europe, the focus was on the French franc following the surprise victory of Mr Lionel Jospin, the socialist candidate, in the first round of the presidential elections on Sunday. After sinking to a low of FF3.5890 against the D-Mark on Sunday evening, the franc recovered to close at FF3.537.

The franc led most other European currencies to higher finishes against the D-Mark. The lira was less active, with the regional election results not providing a very clear message to the markets. It closed at L1.248 against the D-Mark, from L1.251.

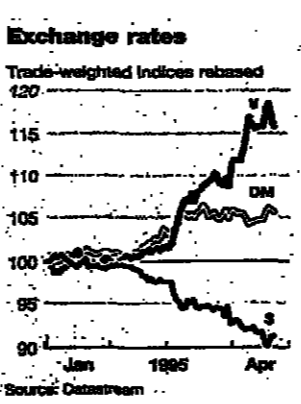
One piece of good news was the continued recovery of the Mexican peso which finished at 5.985 against the dollar, the first time it has finished below 6 pesos for a number of months.

For contrarians, the G7 discussion on currencies today is a surprise waiting to happen. Seldom have there been such talks with the dollar, but the talks will produce nothing to help the dollar beyond the usual blandishments that the currency is undervalued.

Lack of agreement is likely to prompt further dollar selling. An aide to Mr Masuyoshi Takemura, the Japanese prime minister, said in Washington yesterday: "If G7 nations only express their own opinions, and as a result they cannot keep a common step and cooperate (on currency moves), that's not good for the current exchange rate situation."

In a similar vein, Mr Michael Camdessus, managing director of the IMF, called for greater co-ordination among G7 countries. Also in the "something must be done" school was Mr Jacques Santer, president of the European Commission, who criticised Washington for "benign neglect" of the dollar.

From a market perspective, however, the more significant comments were almost certainly those of Mr Omar Issing, the Bundesbank board member and chief economist.



Source: Reuters

reflected problems of past inflation and curbing budget deficits.

Mr Joe Prendergast, analyst at Paribas Capital Markets in London, said sentiment towards the dollar was so negative that the market appeared to be having difficulty pushing the dollar much lower. "If market sentiment is all one way, it will find it difficult to go further in that direction. It is more difficult to go down now. There is a greater sense of two-way risk," he said.

Mr Malcolm Barr, economist at Chemical Bank in London, said there had recently been more interest in buying the dollar, both from genuine customer business, and from professional operators who were not in the market on a daily basis.

The initial fall in the franc following the election result appeared to be nothing more than a reaction to the surprise Mr Jospin's good performance may not have been

what the market was looking for, but the election of a conservative president, Mr Chirac, still seemed the most likely final outcome.

The recovery in the franc yesterday was simply a bounce back from this earlier move. But Mr Prendergast said that with the election closer than originally anticipated, the franc would probably find further appreciation, from current levels, difficult.

Overnight money rate rose to 8% per cent as the Bank of England only provided \$487m assistance to UK money markets, after forecasting a \$200m shortage. Three month money also firmed, rising to 6 1/2 per cent, up from 6 1/4 per cent.

OTHER CURRENCIES

Currency	Rate	Change
Mark	188.48	+0.05
Yen	239.31	+0.02
Swiss	1.4871	+0.0001
Italian	1.3678	+0.0001
Spanish	166.34	+0.0001
Portuguese	200.48	+0.0001
US\$	5.9942	+0.0001

POUND SPOT FORWARD AGAINST THE POUND

Period	Open	Close	High	Low	Bank of England
1 month	1.5835	1.5835	1.5835	1.5835	1.5835
3 months	1.5835	1.5835	1.5835	1.5835	1.5835
6 months	1.5835	1.5835	1.5835	1.5835	1.5835
1 year	1.5835	1.5835	1.5835	1.5835	1.5835

DOLLAR SPOT FORWARD AGAINST THE DOLLAR

Period	Open	Close	High	Low	JP Morgan
1 month	1.0000	1.0000	1.0000	1.0000	1.0000
3 months	1.0000	1.0000	1.0000	1.0000	1.0000
6 months	1.0000	1.0000	1.0000	1.0000	1.0000
1 year	1.0000	1.0000	1.0000	1.0000	1.0000

CROSS RATES AND DERIVATIVES

Currency	Rate	Change
Belgium	36.57	+0.01
Denmark	6.56	+0.00
France	6.53	+0.00
Germany	1.37	+0.00
Italy	1.36	+0.00
Netherlands	2.20	+0.00
Norway	4.76	+0.00
Portugal	200.48	+0.00
Spain	166.34	+0.00
Sweden	8.46	+0.00
Switzerland	1.49	+0.00
UK	1.58	+0.00
US	5.99	+0.00

EXCHANGE CROSS RATES

Currency	Rate	Change
Belgium	36.57	+0.01
Denmark	6.56	+0.00
France	6.53	+0.00
Germany	1.37	+0.00
Italy	1.36	+0.00
Netherlands	2.20	+0.00
Norway	4.76	+0.00
Portugal	200.48	+0.00
Spain	166.34	+0.00
Sweden	8.46	+0.00
Switzerland	1.49	+0.00
UK	1.58	+0.00
US	5.99	+0.00

UK INTEREST RATES

Instrument	Rate	Change
1 month	8.00	+0.00
3 months	8.00	+0.00
6 months	8.00	+0.00
1 year	8.00	+0.00

WORLD INTEREST RATES

Country	Instrument	Rate	Change
Belgium	1 month	8.00	+0.00
Denmark	1 month	8.00	+0.00
France	1 month	8.00	+0.00
Germany	1 month	8.00	+0.00
Italy	1 month	8.00	+0.00
Netherlands	1 month	8.00	+0.00
Norway	1 month	8.00	+0.00
Portugal	1 month	8.00	+0.00
Spain	1 month	8.00	+0.00
Sweden	1 month	8.00	+0.00
Switzerland	1 month	8.00	+0.00
UK	1 month	8.00	+0.00
US	1 month	8.00	+0.00

EURO CURRENCY INTEREST RATES

Currency	Instrument	Rate	Change
Belgium	1 month	8.00	+0.00
Denmark	1 month	8.00	+0.00
France	1 month	8.00	+0.00
Germany	1 month	8.00	+0.00
Italy	1 month	8.00	+0.00
Netherlands	1 month	8.00	+0.00
Norway	1 month	8.00	+0.00
Portugal	1 month	8.00	+0.00
Spain	1 month	8.00	+0.00
Sweden	1 month	8.00	+0.00
Switzerland	1 month	8.00	+0.00
UK	1 month	8.00	+0.00
US	1 month	8.00	+0.00

BASE LENDING RATES

70	0.21	0.19	0.18	0.10		
71	0.20	0.19	0.11	0.22	0.65	0.99
72	0.02	0.05	0.06	0.41	0.88	1.18

vol. total, Call 2595 Price 2595. Previous day's open int. Calls 174058 Puts 159772

BASE LENDING RATES			
	%		%
Adrian & Company	8.75	Duncan Lewis	8.75
Atlantic Trust Bank	8.75	Easton Bank Limited	8.75
Ang Bank	8.75	Farbridge & San Bank	8.75
Bank of America	8.75	Goffert Fleming & Co.	8.75
Bank of Baroda	8.75	Grobner	8.75
Bank of Ceylon	8.75	Harris & Co.	8.75
Bank of India	8.75	Hobbs Bank Ang Zurich	8.75
Bank of Ireland	8.75	Homburg Bank	8.75
Bank of Japan	8.75	Hutchinson & Co.	8.75
Bank of Korea	8.75	Imperial Bank	8.75
Bank of London	8.75	Imperial Bank Ltd	8.75
Bank of Malaya	8.75	Imperial Bank Ltd	8.75
Bank of Mexico	8.75	Imperial Bank Ltd	8.75
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Bank of the Republic of the Philippines	8.75	Imperial Bank Ltd	8.75
Bank of the Republic of South Africa	8.75	Imperial Bank Ltd	8.75
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LONDON STOCK EXCHANGE

MARKET REPORT

FT-SE 100 Index regains 3,200 in late upswing

By Terry Byland,
UK Stock Market Editor

The UK stock market managed a surprising turnaround yesterday, closing solidly above the 3,200 mark on the FT-SE 100 index after falling sharply in early trading. Dealers could identify no reason for the late upswing, other than a better trend in the US dollar and a strong buy programme in UK equities.

The dollar was helped by hopes of progress at the meeting of G7 ministers which opens in Washington today. Sentiment in London was also encouraged by the comment from the newly appointed deputy governor of the Bank of England

that there was no need for UK interest rates "to rise yet".

The final reading on the FT-SE 100 index of 3,206.3 showed a gain on the day of 9.4 points. In early trading, when currency markets were unsettled by reaction in European bond markets to the unexpected victory of the Socialist candidate in the first round of the French presidential elections, the FT-SE 100 dropped by more than 33 points. The late recovery in London stocks was led by a rally in UK bond futures, which also trimmed initial falls in government bonds.

UK stocks found some support from a rally in the Dow Jones Industrial Average, which trimmed

its fall to 1.73 points in London trading hours.

Dealers stressed that equity business volumes had been light in London and that international investors appeared unwilling to deal ahead of this week's G7 meeting. The meeting offers another opportunity to solve the currency problems, which have remained unresolved in spite of the economic and financial package in Tokyo and successive bouts of support for the US dollar by the central banks.

Seag volume totalled only 530m shares, against 676.1m on Friday. Business was focused around the Footsie list, with the rest of the market left lagging behind. The

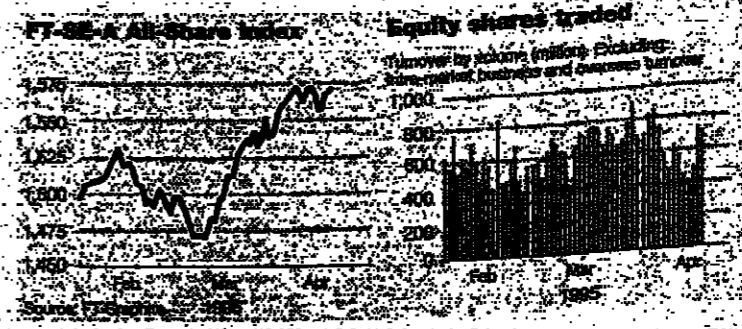
FT-SE Mid 250 Index shared in the general weakness at the opening of the London market, when Wall Street's peak ahead of the weekend was ignored in London. But the Mid 250 failed to join in the late rally in UK blue chips and ended 7.3 off at 3,497.8. Trading in non-Footsie stocks made up some 60 per cent of the day's business, higher than the average for last week.

The clutch of trading programmes around mid-session - although not reported until later in the day - prompted a decisive swing in the market. Although some traders warned that yesterday's market was tightly poised ahead of the G7 meeting, and therefore easily swayed

either way by genuine investment business, there was a brighter feeling at the close.

Good news on the dollar from the G7 ministers would imply a rally for the pound, which has been hurt on the cross rates by the fall in the US currency. Markets were untrodden yesterday by news of a 1.4 per cent growth in US money supply in March. The figures were believed to have been distorted by the financing of the Glaxo bid for Wellcome.

Any action to promote a recovery in the dollar by the Group of Seven ministers could benefit sterling, which has suffered on the European cross rates from the slide in the US currency.



Index	Value	% Change
FT-SE 100	3206.3	+9.4
FT-SE Mid 250	3497.8	-7.3
FT-SE-A 350	1582.3	+0.8
FT-SE-A All-Share	1571.7	+2.8
FT-SE-A All-Share	1571.7	+2.8

Best performing sectors	Worst performing sectors
1 Pharmaceuticals +1.7	1 Electricity -1.3
2 Oil & Gas +0.8	2 Transport -0.7
3 Tobacco +0.8	3 Insurance -0.7
4 Consumer Goods +0.8	4 Extractive Inds -0.5
5 Banks, Merchant +0.7	5 Household Goods -0.5

Financial merger alert

The whiff of an imminent deal involving Abbey National, the building society turned bank, saw the shares make determined progress throughout the session and post the day's second biggest gain in the FT-SE 100 list. At the close Abbey was 11 firmer at 480p and within sight of the all-time high of 490p reached earlier this month.

After the market closed, Abbey revealed that it was seeking to open takeover/merger talks with the National Provincial Building Society in a move which could create the UK's second biggest mortgage lender, after the soon-to-be merged Halifax/Leeds combination.

Dealers said the market had already anticipated an expansion move by Abbey and that a merger with such a powerful outfit as National Provincial would be seen as a positive step. "The only problem would be price," said one banking specialist.

He said Abbey would have to pay a hefty premium to net assets to win over N&P. "With Lloyd's buying Calsonic and Gloucester and Halifax merging with Leeds, there are not any more really big building societies left. Abbey will have to pay up," the analyst added.

A combined Abbey/N&P would have a UK mortgage market share of 17 to 18 per

cent, second only to Halifax/Leeds' 27 per cent share.

TSB wanted

TSB staged a good late rally after an initial decline as some dealers took the view that the bank would also soon embark on an expansion programme, possibly involving the acquisition of a building society.

It was also suggested that the bank could attract the attentions of a predator keen to acquire the TSB's huge and loyal customer base. The shares settled marginally higher at 243 1/2p, having dipped to 240p early in the session.

Glaxo triumphs

Pharmaceuticals leader Glaxo climbed 19 to 736p, outstripping most other members of the FT-SE 100, after announcing victory in a key patent battle. The revised version of Zantac, its big turnover ulcer treatment, had been challenged by Novopharm, of Canada. Glaxo also reminded investors that it would be able to extend the patent on its classic, Form 1 version because of changes in the Gatt trade treaty.

The Merrill Lynch pharmaceuticals team, which has been a staunch supporter of the company, reiterated its enthusiasm yesterday. Analyst Mr James Culverwell said that, although most analysts had already factored a successful outcome into forecasts, the removal of uncertainty would be helpful. It added that the share price would be "underrpriced by integration and cost savings news flow" following the Wellcome takeover.

However, some analysts were reminding clients that pressures on Zeneca, which represents around two thirds of Glaxo profits, would only increase in the future. The Form 1 patent expires in two years and the revised form in seven years. Volume, boosted by US buying, topped 10m.

Telegraph active

Telegraph, the newspaper group, hit 433p at one stage on Sunday newspaper speculation that Mr Conrad Black, the Canadian owner, was poised to carry out his plan to buy the shares not already owned and to pay between 500p and 510p apiece. The move has been flagged for some time but interest was revived by comments at the company's annual meeting last week. Hollinger, Mr Black's parent company, currently owns 58.5 per cent of the Telegraph. The shares

finished 4 higher at 427p. United Newspapers, the owner of the Daily and Sunday Express, slid 8 to 481p on consideration of comments last week from Mirror Group Newspapers that the tough conditions within the newspaper industry would continue. Mirror closed flat at 135p. Mercury Asset Management announced that it had reduced its stake to 13.9 per cent from 14.8 per cent.

First-quarter results from the US oil majors, notably Mobil and Exxon, were up to best expectations and triggered another wave of support for the UK oil stocks. A mixture of local and overseas buying interest drove BP up 3p to a record 454 1/2p, but Shell lagged behind, closing only a fraction ahead at 729 1/2p.

Melrose Energy was the pick of the small oils, the shares moving up 2 to 27p after impressive interim results and

the firm market trend helped Cadbury Schweppes recover from an early retreat prompted by a note from NatWest Securities advising investors to reduce holdings. The shares ended a penny ahead at 457p on turnover of 1.1m.

The recommendation is based on its view of the group's Dr Pepper/Seven-Up acquisition made earlier this year.

Associated British Foods tumbled 16 to 638p, making it the day's worst performer among FT-SE 100 constituents, after it published interim figures showing a 4 per cent decline in profits to £17m.

The company warned of pressures on profit margins due to increasing manufacturing costs and a resistance to price increases.

Hillsdown Holdings added 3 at 182p after the group said it would receive a total of £203.7m from the sale of its 56.1 per cent holding in Canadian group Maple Leaf Foods. Sentiment was further boosted by a NatWest Securities buy recommendation.

Nervous trading ahead of today's final figures from Sears saw the shares ease a penny to

103p in strong volume of 6.1m. Inacheque, the international trading group which has been hit by a string of profit warnings, streaked to the top of the Footsie performance charts following a move from "hold" to "buy" at James Capel.

The big agency broker stressed that it is taking the long view, however. It is looking for a recovery to around 400p sometime in 1996 on the back of improved Far Eastern economies and a less negative post-starting exchange rate. The shares jumped 10 to 319p in 3.8m turnover, compared with a 1995 peak of 430p.

Better than expected interim profits and dividend from plastics and metals group McKenna pushed the shares forward by 6p to 425 1/2p.

Diversified industrial Williams Holdings dipped 8 to 331p in modest 1.4m-share turnover following news of a £42m fire protection acquisition in the US.

LONDON RECENT ISSUES: EQUITIES

Issue	Price	Yield	Div.	Yield	Div.	Yield
170 F.P. 74.1	171	171	171	171	171	171
171 F.P. 74.1	171	171	171	171	171	171
172 F.P. 74.1	171	171	171	171	171	171
173 F.P. 74.1	171	171	171	171	171	171
174 F.P. 74.1	171	171	171	171	171	171
175 F.P. 74.1	171	171	171	171	171	171
176 F.P. 74.1	171	171	171	171	171	171
177 F.P. 74.1	171	171	171	171	171	171
178 F.P. 74.1	171	171	171	171	171	171
179 F.P. 74.1	171	171	171	171	171	171
180 F.P. 74.1	171	171	171	171	171	171
181 F.P. 74.1	171	171	171	171	171	171
182 F.P. 74.1	171	171	171	171	171	171
183 F.P. 74.1	171	171	171	171	171	171
184 F.P. 74.1	171	171	171	171	171	171
185 F.P. 74.1	171	171	171	171	171	171
186 F.P. 74.1	171	171	171	171	171	171
187 F.P. 74.1	171	171	171	171	171	171
188 F.P. 74.1	171	171	171	171	171	171
189 F.P. 74.1	171	171	171	171	171	171
190 F.P. 74.1	171	171	171	171	171	171
191 F.P. 74.1	171	171	171	171	171	171
192 F.P. 74.1	171	171	171	171	171	171
193 F.P. 74.1	171	171	171	171	171	171
194 F.P. 74.1	171	171	171	171	171	171
195 F.P. 74.1	171	171	171	171	171	171
196 F.P. 74.1	171	171	171	171	171	171
197 F.P. 74.1	171	171	171	171	171	171
198 F.P. 74.1	171	171	171	171	171	171
199 F.P. 74.1	171	171	171	171	171	171
200 F.P. 74.1	171	171	171	171	171	171

FT-SE 100 INDEX (LIVE) 3206.3 (+9.4)

FT-SE MID 250 INDEX (LIVE) 3497.8 (-7.3)

FT-SE-A 350 INDEX (LIVE) 1582.3 (+0.8)

FT-SE-A ALL-SHARE INDEX (LIVE) 1571.7 (+2.8)

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INDICES										US INDICES									
	1989		1989		1989		1989			1985		1985		1985		1985		1985	
	Apr 24	Apr 20	Apr 20	High	Low	Apr 24	Apr 20	High		Apr 24	Apr 20	Apr 20	High	Low	Apr 24	Apr 20	Apr 20	High	Low
Argentina (3/21/77)	14591.23	14575.53	14591.10	14610	14580	14591.23	14575.53	14591.10	14610	14580	14591.23	14575.53	14591.10	14610	14580	14591.23	14575.53	14591.10	14610
Australia (3/21/77)	14591.23	14575.53	14591.10	14610	14580	14591.23	14575.53	14591.10	14610	14580	14591.23	14575.53	14591.10	14610	14580	14591.23	14575.53	14591.10	14610
Brazil (3/21/77)	14591.23	14575.53	14591.10	14610	14580	14591.23	14575.53	14591.10	14610	14580	14591.23	14575.53	14591.10	14610	14580	14591.23	14575.53	14591.10	14610
Canada (3/21/77)	14591.23	14575.53	14591.10	14610	14580	14591.23	14575.53	14591.10	14610	14580	14591.23	14575.53	14591.10	14610	14580	14591.23	14575.53	14591.10	14610
France (3/21/77)	14591.23	14575.53	14591.10	14610	14580	14591.23	14575.53	14591.10	14610	14580	14591.23	14575.53	14591.10	14610	14580	14591.23	14575.53	14591.10	14610
Germany (3/21/77)	14591.23	14575.53	14591.10	14610	14580	14591.23	14575.53	14591.10	14610	14580	14591.23	14575.53	14591.10	14610	14580	14591.23	14575.53	14591.10	14610
Italy (3/21/77)	14591.23	14575.53	14591.10	14610	14580	14591.23	14575.53	14591.10	14610	14580	14591.23	14575.53	14591.10	14610	14580	14591.23	14575.53	14591.10	14610
Japan (3/21/77)	14591.23	14575.53	14591.10	14610	14580	14591.23	14575.53	14591.10	14610	14580	14591.23	14575.53	14591.10	14610	14580	14591.23	14575.53	14591.10	14610
South Korea (3/21/77)	14591.23	14575.53	14591.10	14610	14580	14591.23	14575.53	14591.10	14610	14580	14591.23	14575.53	14591.10	14610	14580	14591.23	14575.53	14591.10	14610
Spain (3/21/77)	14591.23	14575.53	14591.10	14610	14580	14591.23	14575.53	14591.10	14610	14580	14591.23	14575.53	14591.10	14610	14580	14591.23	14575.53	14591.10	14610
Sweden (3/21/77)	14591.23	14575.53	14591.10	14610	14580	14591.23	14575.53	14591.10	14610	14580	14591.23	14575.53	14591.10	14610	14580	14591.23	14575.53	14591.10	14610
Switzerland (3/21/77)	14591.23	14575.53	14591.10	14610	14580	14591.23	14575.53	14591.10	14610	14580	14591.23	14575.53	14591.10	14610	14580	14591.23	14575.53	14591.10	14610
Taiwan (3/21/77)	14591.23	14575.53	14591.10	14610	14580	14591.23	14575.53	14591.10	14610	14580	14591.23	14575.53	14591.10	14610	14580	14591.23	14575.53	14591.10	14610
UK (3/21/77)	14591.23	14575.53	14591.10	14610	14580	14591.23	14575.53	14591.10	14610	14580	14591.23	14575.53	14591.10	14610	14580	14591.23	14575.53	14591.10	146

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"I saved £454 on my BMW insurance with Privilege."

Mr PW, aged 34, London. D reg BMW 320i. Renewal Premium £987. Privilege Premium £433.

privilege

INSURANCE

Insured by The Royal Bank of Scotland plc.
 100% claim rate. No excess. No 10% excess.
 Not available in N. Ireland.

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NASDAQ NATIONAL MARKET

	PV	Stg			
Dtr.	E	1902s	High	Low	Last Chng
1	0.10	0.00	0.00	0.00	0.00

[illegible]

		15 22003 1110		100 111	
1	048	24	15	24%	24%
1	000	11	1346	10%	10%
1	000	48	20	48%	48%
1	000	15	10326	0%	0%
1	000	19	173	17%	17%
1	000	51	1350	51%	51%
1	000	34	1503	34%	34%
1	000	73	1503	73%	73%
1	000	27	2004	13%	13%
1	000	37	8239	35%	35%
1	000	12	20	5%	5%
1	000	62	35	17%	16%
1	000	19	691	6%	6%
1	000	38	162	61%	61%
1	000	145	47	15%	14%
1	000	17	1047	16%	16%
1	000	6	80	4%	4%
1	000	71	441	43%	43%
1	000	32	894	2%	2%
1	000	27	1047	16%	16%
1	000	11	87	20%	20%
1	000	32	133	6%	6%
1	000	10	8642	114	23%
- U -					
1	000	12	2315	31	62%
1	000	33	413	3%	3%
1	000	15	151	15%	16%
1	000	22	175	68%	68%
1	000	15	10	17%	17%
1	000	10	184	18%	18%
1	000	2	14	67%	67%
1	000	11	1891	27%	27%
1	000	18	81	63%	63%
1	000	112	1093	11%	10%
1	000	14	672	10%	10%
1	000	63	28	3%	3%
1	000	18	36	3%	3%
- V -					
1	000	13	212	21	21%
1	000	63	130	22%	22%
1	000	10	491	27%	27%

Harding A	18	4	6 1/2	6	8	-3 1/2
Hardwood	0.68	17	25	24 1/2	24 1/2	-3 1/2

	146	47	15%	143	14%	
0	028	17	5%	52	5%	0
	34	144	8%	8%	8%	
0	6	50	4%	4%	4%	0
A	132	14	7%	44%	43%	A
	32	884	2%	2%	2%	
	33	26	19%	17%	18%	
INC	110	1	6%	103	23.7%	INC
0	020	13	33%	8%	8%	0
	0.0672	1194	23%	23%	23%	
- U -						
U	1.00	120335	31	028	23%	U
	33	412	5%	5	5	
0	200	12	6%	6%	6%	0
A	1.02	32	75	68%	68%	A
	0.048	15	10	17%	17%	
	0.40	15	14%	18%	18%	
U	2.00	14	6%	6%	47%	U
	1.50	150	183%	27%	27%	
	9	181	63%	6%	63%	
U	1.12	209	103%	11%	10%	U
	14	872	10%	9%	10	
U	0.50	28	3%	3	3%	U
- V -						
	0.30	13	20%	21	21	
	63	130	21%	21	21	
	2	2	2	2	2	

Financial Times. World Business Newspaper.

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